



Gender Pay Report

| Master List Ref | Release Date | Review Date | Next Review Date |
|-----------------|-----------------|-----------------|--------------------|
| HR-P-050 | April 2017 | April 2022 | April 2023 |
| Version: | Process Owner | Reviewed by | Approved by |
| 8.0 | Human Resources | Human Resources | Jo Carlin - SVP-HR |

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The following statement shows our gender pay gap as of April 5th 2022 in line with The Equality Act 2010 (Gender Pay Gap Information) Regulations 2017.





Gender Pay Calculations

Employee Quartiles

| Table 1 – % of Gender within Employee Quartiles | | | | | |
|-------------------------------------------------|----------------|--------------------------|--------------------------|----------------|---------|
| Gender | Lower Quartile | Lower Middle Quartile | Upper Middle Quartile | Upper Quartile | Total |
| Females | 39.00% | 46.67% | 47.51% | 49.20% | 46.59% |
| Males | 61.00% | 53.33% | 52.49% | 50.80% | 53.41% |
| Total | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% |

Mean Gender Pay Gap

| Table 2 – Average (Mean) Gender Pay Gap | | | | | | |
|-----------------------------------------|-------|---------------------------------|--------|---------------------------------|----------------|----------------|
| Group | Male | Mean Hourly Rate in Group | Female | Mean Hourly Rate in Group | Mean Gend | er Pay Gap |
| | | | | | Difference - £ | Difference - % |
| All Employees | 2,398 | 17.75 | 2,092 | 17.14 | 0.61 | 3.46% |

Median Gender Pay Gap

| Table 3 – Median Gender Pay Gap | | | | | | |
|---------------------------------|-------|-----------------------------------|--------|-----------------------------------|-----------------------|----------------|
| Group | Male | Median Hourly Rate in Group | Female | Median Hourly Rate in Group | Median Gender Pay Gap | |
| | | | | | Difference - £ | Difference - % |
| All Employees | 2,398 | 9.50 | 2,092 | 9.50 | 0 | 0% |





Bonus

| Table 4 – Bonus Data | | | | | | |
|----------------------|---------------|------------------|-----------------------------|--------------------|-------------------|--|
| Gender | All Employees | Bonus Recipients | % Of Workforce by Gender | Average Payment | Median Payment | |
| Males | 2,398 | 930 | 38.78% | 3,277.48 | 2,217.53 | |
| Female | 2,092 | 781 | 37.33% | 2,244.48 | 1,308.00 | |
| Total | 4,490 | 1,711 | 100.00% | 2,760.98 | 1,762.77 | |

| Women's Bonus pay is | | | | | |
|----------------------|--------|----------------|--|--|--|
| Mean | 31.52% | Lower than Men | | | |
| Median | 41.02% | Lower than Men | | | |

| The Proportion of Employees that received a Bonus Payment by Gender is | | | | | |
|------------------------------------------------------------------------|--------|-------------------|--|--|--|
| Male | 38.78% | Receive Bonus Pay | | | |
| Female | 37.33% | Receive Bonus Pay | | | |

We continue to maintain the 0% gap based on Median GPG while our Mean GPG is a 3.46% gap in favour of males. This is in line with our business sector including competitors where the GPG is close to zero.

In terms of bonus payments, we have seen another reduction in the proportion of employees receiving a bonus which is linked to changes across campaigns. There is still a gap between the genders which can be linked to flexible working which, while available to all employees, is still dominated by female employees. As such, their male counterparts may be working up to twice the amount of hours enabling them to earn more since majority of those earning bonus are in a sales role.

I hereby confirm the aforementioned data is correct.

Laura Hourican

SVP - HR