



3rd August 2022

To:

National Stock Exchange of India Limited (Scrip Code: FSL)

Exchange Plaza, Plot no. C/1, G Block, Bandra-Kurla Complex Bandra (East), Mumbai - 400 051 BSE Limited (Scrip Code: 532809)

Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai - 400 001

Dear Madam/ Sir,

Sub: Intimation of Analyst/ Institutional Investor Call

We are enclosing herewith a copy of the presentation regarding conference call to be held on Wednesday, 3rd August, 2022 at 19.30 Hours IST with the analysts and investors, on the financial results of the Company for the quarter ended 30th June 2022.

This is for your information and record.

Thanking you,

For Firstsource Solutions Limited

POOJA SURESH NAMBIAR Digitally signed by POOJA SURESH NAMBIAR Date: 2022.08.03 16:53:43 +05'30'

Pooja Nambiar Company Secretary & Compliance Officer

Encl.: A/a

Firstsource Solutions Ltd.

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Disclaimer

Certain statements in this presentation concerning our future growth prospects are forwardlooking statements, which involve a number of risks, and uncertainties that could cause actual results to differ materially from those in such forward-looking statements. The risks and uncertainties relating to these statements include, but are not limited to risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, intense competition in BPO services including those factors which may affect our cost advantage, wage increases, our ability to attract and retain highly skilled professionals, time and cost overruns on client contracts, client concentration, our ability to manage ramp-ups and growth, our ability to manage our international operations, reduced demand in our key focus verticals, disruptions in telecom infrastructure and technology, our ability to successfully complete and integrate potential acquisitions, liability for damages on our service contracts, performance of our subsidiaries, withdrawal of government fiscal incentives, political instability, legal restrictions on raising capital and acquiring companies outside India, unauthorized use of our intellectual property and general economic conditions affecting our industry. Firstsource may, from time to time, make additional written and oral forward-looking statements, including our reports to shareholders. The company does not undertake to update any forward-looking statements that may be made from time to time by or on behalf of the company.





Summary of Performance for the Quarter ended June 30, 2022



REVENUES

₹ 14,724 Million (US\$ 191 Million)

YoY degrowth of 0.8% Constant Currency degrowth of 2.7%



OPERATING MARGIN

₹ 1,171 Million (Margin 8.0%)

YoY degrowth of 34.9%



PROFIT AFTER TAX

₹ 851 Million (Margin 5.8%)

YoY degrowth of 36.7%

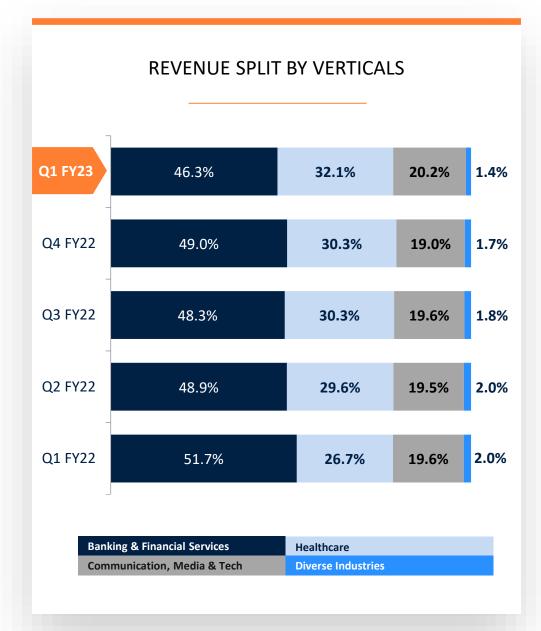


EARNINGS PER SHARE (Diluted)

₹ 1.21 per share

Q1FY'22 at ₹ 1.91 per share on reported basis

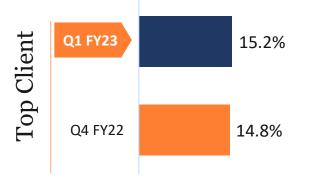




REVENUE SPLIT BY SERVICE LINES 46.6% Q1 FY23 32.7% 20.7% Q4 FY22 44.4% 36.5% 19.1% Q3 FY22 45.9% 44.0% 10.1% 7.6% Q2 FY22 46.8% 45.6% Q1 FY22 46.3% 47.6% 6.1% **Digitally Empowered Contact Centre** Intelligent Back Office Platforms, Automation & Analytics



Client Concentration



20.5 years

Total Tenure



4 of Top 15 Mortgage servicers in the US



2 of Top 6 Retail banks in the UK



6 of Top 15

Mortgage Lenders in the US



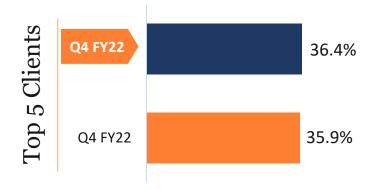
1,000+ Hospitals in the US



7 of Top 10
Health insurance/ managed care companies in the US



1 of Top 3
Utility companies in the UK

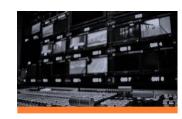


18.3 years

Average Tenure



5 of Top 10 Credit card issuers in the US



1 of Top 2
Broadcasting and media companies in the UK



2 of Top 6
Telecom and broadcasting companies in the US





Annexure



Financial Performance (Quarterly)

In ₹ million	Q1 FY 2021	Q2 FY 2021	Q3 FY 2021	Q4 FY 2021	Q1 FY 2022	Q2 FY 2022	Q3 FY 2022	Q4 FY 2022	Q1 FY 2023
Income from services	10,537	11,783	13,510	14,496	14,780	14,182	14,456	15,239	14,524
Other operating Income	85	94	142	132	68	104	182	201	199
Revenue from operations	10,622	11,877	13,652	14,628	14,848	14,286	14,638	15,439	14,724
Revenue from operations (USD Mn)	\$ 141	\$ 160	\$ 185	\$ 200	\$ 201	\$ 193	\$ 195	\$ 206	\$ 191
QoQ Growth % - Constant Currency	-4.3%	12.2%	14.6%	7.0%	0.5%	-4.0%	1.4%	5.2%	-5.1%
YoY Growth % - Constant Currency	1.6%	13.1%	23.8%	31.7%	38.5%	18.5%	4.9%	3.1%	-2.7%
Personnel Expense	7,128	7,985	9,503	10,057	10,219	9,728	9,676	9,845	9,597
Operating Expense	1,826	2,016	2,046	2,229	2,246	2,171	2,583	3,146	3,316
Operating EBITDA	1,668	1,876	2,103	2,342	2,383	2,388	2,379	2,448	1,810
Operating EBITDA %	15.7%	15.8%	15.4%	16.0%	16.1%	16.7%	16.3%	15.9%	12.3%
Depreciation / amortization	498	519	513	534	584	597	617	697	639
Operating Margin	1,170	1,358	1,590	1,809	1,800	1,791	1,762	1,751	1,171
Operating Margin %	11.0%	11.4%	11.6%	12.4%	12.1%	12.5%	12.0%	11.3%	8.0%
Other Income / (expense)	(7)	16	7	(29)	(10)	0	(5)	(15)	54
Interest Income / (expense), net	(128)	(119)	(122)	(127)	(136)	(148)	(143)	(177)	(177)
Profit Before Taxes and exceptional item	1,035	1,254	1,476	1,652	1,654	1,644	1,614	1,560	1,048
Profit Before Taxes and exceptional item %	9.7%	10.6%	10.8%	11.3%	11.1%	11.5%	11.0%	10.1%	7.1%
Exceptional Item	-	-	-	(1,099)	-	-	-	-	-
Profit Before Taxes	1,035	1,254	1,476	553	1,654	1,644	1,614	1,560	1,048
Profit Before Taxes %	9.7%	10.6%	10.8%	3.8%	11.1%	11.5%	11.0%	10.1%	7.1%
Taxes and Minority Interest	148	201	265	87	309	293	259	236	197
Profit After Tax	887	1,053	1,210	467*	1,345	1,350	1,355	1,324	851
Profit After Tax %	8.3%	8.9%	8.9%	3.2%	9.1%	9.5%	9.3%	8.6%	5.8%
Diluted EPS (₹ /Share)	1.27	1.50	1.72	0.66	1.91	1.96	1.92	1.88	1.21



Financial Performance (Yearly)

In ₹ million	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY2021	FY2022
Income from services	31,617	34,569	34,315	37,867	40,502	50,327	58,657
Other operating Income	556	987	1,038	396	484	453	554
Revenue from operations	32,173	35,556	35,352	38,263	40,986	50,780	59,212
Revenue from operations (USD Mn)	\$ 491	\$ 530	\$ 548	\$ 548	\$ 578	\$ 685	\$ 795
YoY Growth % - Constant Currency	2.0%	12.9%	2.8%	2.0%	6.6%	17.9%	14.6%
Personnel Expense	21,727	23,834	23,955	25,573	27,735	34,672	39,468
Operating Expense	6,545	7,342	6,809	7,336	6,962	8,065	10,145
Operating EBITDA	3,901	4,380	4,589	5,355	6,289	8,042	9,599
Operating EBITDA %	12.1%	12.3%	13.0%	14.0%	15.3%	15.8%	16.2%
Depreciation / amortization	609	590	659	744	1,852	2064	2,494
Operating Margin	3,292	3,790	3,930	4,610	4,437	5,979	7,105
Operating Margin %	10.2%	10.7%	11.1%	12.0%	10.8%	11.8%	12.0%
Other Income / (expense)	77	(21)	(11)	(26)	17	(13)	(30)
Interest Income / (expense), net	(507)	(400)	(338)	(225)	(512)	(496)	(604)
Profit Before Taxes and exceptional item	2,862	3,369	3,580	4,359	3,942	5,469	6,471
Profit Before Taxes and exceptional item %	8.9%	9.5%	10.1%	11.4%	9.6%	10.8%	10.9%
Exceptional Item	-	-	-	-	-	(1,151)	-
Profit Before Taxes	2,862	3,369	3,580	4,359	3,942	4,318	6,471
Profit Before Taxes %	8.9%	9.5%	10.1%	11.4%	9.6%	8.5%	10.9%
Taxes and Minority Interest	257	569	315	581	545	702	1,097
Profit After Tax	2,605	2,800	3,265	3,778	3,397	3,617*	5,374
Profit After Tax %	8.1%	7.9%	9.2%	9.9%	8.3%	7.1%	9.1%
Diluted EPS (₹/Share)	3.72	4.08	4.73	5.45	4.89	5.13	7.62

Note: Numbers have rounding off impact



^{*} For FY2021, PAT excluding the exceptional charge is INR 4,499 Mn or 8.9%

Balance Sheet and Cash Flow Statement

In ₹ million	As at 30-Jun-22	As at 31-Mar-22		
Equity And Liabilities				
Share Capital	6,970	6,970		
Reserves & Surplus	24,236	23,360		
Non- Controlling Interest	3	4		
Borrowings	9,267	10,097		
Other Non - Current Liabilities	7,471	8,672		
Current liabilities	9,112	7,986		
Total	57,059	57,087		
Goodwill on Consolidation	28,325	27,208		
Fixed Assets	9,753	10,258		
Cash and Cash Equivalents	1,407	898		
Current Investments	528	1,185		
Trade Receivables (Billed + Unbilled)	9,505	9,605		
Non - Current Assets	5,349	5,409		
Current Assets	2,193	2,523		
Total	57,059	57,087		

In ₹ million	Quarter ended 30-Jun-22
Cash Flow from Operating Activities	
Operating Margin	1,171
Adjustment: Non-Cash and Other Income / (Expense)	(6)
Operating Cash before Working Capital	1,164
Add: Working Capital Changes	335
Less: Income Taxes Paid	(90)
Net cash generated from operating activities (A)	1,408
Cash Flow from Investing Activities	
Capital Expenditure (net)	(170)
Proceeds from current investments	667
Net cash generated from Investing activities (B)	498
Cash Flow from Financing Activities	
Net decrease in Borrowings	(829)
Net Interest Paid	(192)
Payment of lease liabilities	(392)
Proceeds from share application money under ESOP plan	15
Net cash used in Financing activities (C)	(1,399)
Net increase in cash and cash equivalents	507
Cash and cash equivalents at the beginning of the period	898
Foreign exchange gain on translating Cash and cash equivalents	1
Closing Cash and Cash Equivalents (incl other balances with bank)	1,407
Cash and Cash Equivalents including Investments	1,935

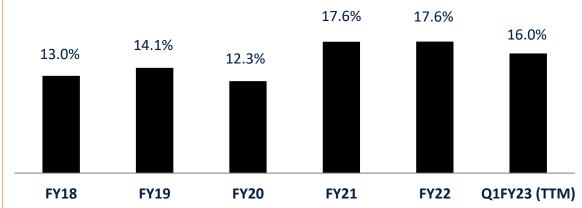


Key Performance Indicators

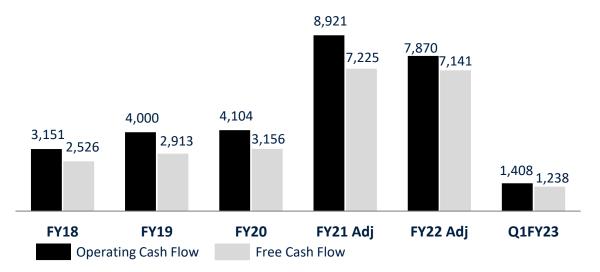
Return on Equity



Return on Capital Employed

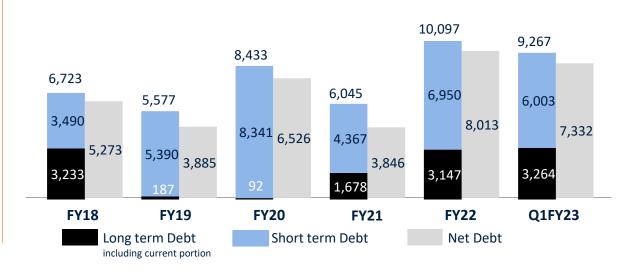


Cash Flow



Note: FY21 and FY22 OCF and FCF adjusted for advance received from customers

Debt Position





Operating Metrics

	Particulars	Q1 FY2021	Q2 FY2021	Q3 FY2021	Q4 FY 2021	Q1 FY 2022	Q2 FY 2022	Q3 FY 2022	Q4 FY 2022	Q1 FY23
	Banking & Financial Services	51.2%	51.9%	52.0%	52.2%	51.7%	48.9%	48.3%	49.0%	46.3%
Revenue by	Healthcare	29.9%	27.1%	25.3%	24.8%	26.7%	29.6%	30.3%	30.3%	32.1%
Vertical	Communications Media & Tech	16.2%	18.8%	20.5%	20.8%	19.6%	19.5%	19.6%	19.0%	20.2%
	Diverse Industries	2.7%	2.2%	2.2%	2.2%	2.0%	2.0%	1.8%	1.7%	1.4%
	Digitally Empowered Contact Centre	47.8%	49.1%	48.9%	47.2%	46.3%	46.8%	45.9%	44.4%	46.6%
Revenue by Service Lines	Intelligent Back Office	44.2%	42.9%	44.8%	47.9%	47.6%	45.6%	44.0%	36.5%	32.7%
	Platforms, Automation & Analytics	8.0%	8.0%	6.3%	4.9%	6.1%	7.6%	10.1%	19.1%	20.7%
	US	69.1%	68.1%	67.1%	67.4%	67.6%	68.4%	69.8%	70.7%	68.4%
Revenue by Geography	UK	29.7%	30.6%	31.5%	31.5%	31.1%	30.1%	28.5%	27.5%	30.1%
	Rest of World	1.2%	1.3%	1.4%	1.1%	1.3%	1.5%	1.7%	1.8%	1.5%
Revenue by	Offshore	24.8%	27.0%	29.8%	30.6%	29.3%	31.0%	30.8%	27.0%	27.4%
Delivery	Onshore	75.2%	73.0%	70.2%	69.4%	70.7%	69.0%	69.2%	73.0%	72.6%
Top Clients	Top client %	13.7%	16.2%	17.5%	17.5%	16.3%	15.8%	15.2%	14.8%	15.2%
Revenue	Top 5 client %	39.9%	40.4%	41.4%	42.3%	42.0%	41.2%	37.6%	35.9%	36.4%
	Total employees (end of period)	21,831	23,960	26,618	28,004	27,916	27,835	27,398	26,557	25,234
	• Employees in India	11,684	13,536	15,381	16,289	16,677	16,976	16,826	16,045	14,769
Other Matrices	Employees outside India	10,147	10,424	11,237	11,715	11,239	10,859	10,572	10,512	10,465
Other Metrices	Net Addition	628	2,129	2,658	1,386	(88)	(81)	(437)	(841)	(1,323)
	Offshore Attrition (180 days+)	15.1%	26.3%	28.8%	28.6%	29.2%	36.2%	45.2%	45.9%	43.8%
	Onshore Attrition (180 days+)	30.2%	47.3%	34.6%	40.0%	54.8%	68.8%	59.5%	50.2%	56.9%



Forex Hedges

Outstanding FX hedges at \$52.5 million for USD and £25.9 million for GBP

	GBP	-INR	USD INR			
Period	Hedged	Average Rate	Hedged	Average Rate		
0-12 Months	£ 25.9	₹114.4 /£	\$ 52.5	₹79.1 /\$		



Prior Period Reports

(Hyperlinks)

ANNUAL REPORT	PU	INVESTOR PRESENTATIONS					PRESS RELEASE								
<u>FY2022</u>	FY2023	<u>Q1</u>				FY2023	<u>Q1</u>				FY2023	<u>Q1</u>			
FV2024	FY2022	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2022	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2022	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>
<u>FY2021</u>	FY2021	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2021	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2021	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>
<u>FY2020</u>	FY2020	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2020	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2020	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>
<u>FY2019</u>	FY2019	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2019	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2019	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>

FACT SHEET						SHAREHOLDING PATTERN								
FY2023	<u>Q1</u>				FY2023	<u>Q1</u>				FY2023	<u>Q1</u>			
FY2022	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2022	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2022	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>
FY2021	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2021	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2021	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>
FY2020	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2020	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2020	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>
FY2019	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2019	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2019	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>

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Leader in US non-bank lender market

Top 3 in the chosen Revenue Cycle Management segments in US Healthcare

Leading CX service providers in the UK across Media and BFS segments

Top 5 Consumer debt collections agency in the US



Customer Service Voice | Chat | Chat bots | Text | Social

Compliance and Risk

Management



Mortgage Operations Origination | Servicing | Title, Closing & Escrow

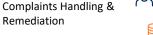


Digital Collections





Dispute Management





Factoring & Discounting



Lead Management, Sales Conversion & Onboarding

Analytics and Business



Default Management



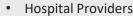


- Credit Cards
- Mortgages
- · Retail & SME Banking

Services Services

Moustries 1

FinTech



- Health Plans
- Health Services
- Med. Devices

Healthcare

Communication of the Service of the



Eligibility & **Enrollment Services**



Receivables Management



Debt Collections



Intelligent Automated Eligibility & Enrollment



Digital Mailroom Operations



Intelligent Data Capture



Claims Adjudication & Adjustments



Telehealth Tech Support



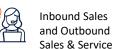
Fraud Management



Meter 2 Cash Operations



Self-Service / **Digital Deflection**





Customer Insights / Automation



Level 1 & Level 2 **Customer Support**



Complaints handling



Retention and Loyalty

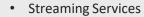


Debt Management





· Government Entities



- · Cable TV, Broadband and Telephony
- Consumer Tech
- E-Commerce
- Shared Economy





Inbound Sales and **Outbound Sales**



Tier 1 & Tier 2 **Customer Support**

Self-Service /



Retention and Loyalty



Customer Insights / **Analytics**



Complaints Handling and Remediation

Contact Avoidance



Generation





About Us



- Established in 2001
- Revenues of INR 59.0 Billion

(approximately \$795 Million) in FY2022

O 25,234 Firstsourcers

across US, UK, Mexico, India and Philippines

Leaders in chosen segments

across Banking & Financial Services, Healthcare, Communications, Media & Technology and Diversified Industries Domain driven BPM services company

Leveraging a 'Digital First, Digital Now' approach to solve key customer problems

O 150+ global clients including

17 Fortune 500 companies and 9 FTSE 100 companies

Publicly Traded on Indian Stock Exchanges

NSE: FSL BSE: 532809 Reuters: FISO.BO Bloomberg: FSOL:IN



Part of RP-Sanjiv Goenka Group



Power



Carbon Black



Consumer & Retail



Media & Entertainment



Education & Infrastructure



IT-Enabled Services







































































Select Awards



Everest Group

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ISG

Leader in ISG Provider
Lens™ quadrant report for
Contact Centre – Customer
Experience Services for
Europe



 Everest Group BPS Top 50™



 SILVER in the Most Effective Distributed Workforce category



- Customers at the Heart of Everything™ Gold Winner
- Best Customer Service, GOLD Winner



 Business Services Project of the Year

Industry Associations









Corporate Management Senior Leadership



Vipul Khanna
—
MD & Chief Executive Officer



Dinesh Jain

—
Finance



Prashanth Nandella
Operations



— Healthcare Provider







Arjun Mitra

—
Collections



Steven Schachter

—
Mortgage



Shuchika Sahay
—

Human Resources



Sundara Sukavanam

Digital Services



Rajlakshmi Raghavan

Marketing & Communications





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Firstsource Solutions Limited, an RP-Sanjiv Goenka Group company, is a leading provider of transformational solutions and services spanning the customer lifecycle across Healthcare, Banking and Financial Services, Communications, Media and Technology and other industries.

Our 'Digital First, Digital Now' approach helps organizations reinvent operations and reimagine business models, enabling them to deliver moments that matter and build competitive advantage.

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