

Q2 FY2023 Earnings Update



Disclaimer

Certain statements in this presentation concerning our future growth prospects are forwardlooking statements, which involve a number of risks, and uncertainties that could cause actual results to differ materially from those in such forward-looking statements. The risks and uncertainties relating to these statements include, but are not limited to risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, intense competition in BPO services including those factors which may affect our cost advantage, wage increases, our ability to attract and retain highly skilled professionals, time and cost overruns on client contracts, client concentration, our ability to manage ramp-ups and growth, our ability to manage our international operations, reduced demand in our key focus verticals, disruptions in telecom infrastructure and technology, our ability to successfully complete and integrate potential acquisitions, liability for damages on our service contracts, performance of our subsidiaries, withdrawal of government fiscal incentives, political instability, legal restrictions on raising capital and acquiring companies outside India, unauthorized use of our intellectual property and general economic conditions affecting our industry. Firstsource may, from time to time, make additional written and oral forward-looking statements, including our reports to shareholders. The company does not undertake to update any forward-looking statements that may be made from time to time by or on behalf of the company.





Summary of Performance for the Quarter ended September 30, 2022



REVENUES

₹ 14,882 Million (US\$ 187 Million)

YoY growth of 4.2% Constant Currency growth of 1.8%



OPERATING MARGIN

₹ 1,254 Million (Margin 8.4%)

YoY degrowth of 30.0%



PROFIT AFTER TAX

₹ 1,294 Million (Margin 8.7%)

YoY degrowth of 4.2%



EARNINGS PER SHARE (Diluted)

₹ 1.84 per share

Q2FY'22 at ₹ 1.96 per share on reported basis



Summary of Performance for the Half year ended September 30, 2022



REVENUES

₹ 29,606 Million (US\$ 378 Million)

YoY growth of 1.6% Constant Currency degrowth of 0.5%



OPERATING MARGIN

₹ 2,425 Million (Margin 8.2%)

YoY degrowth of 32.5%



PROFIT AFTER TAX

₹ 2,145 Million (Margin 7.2%)

YoY degrowth of 20.4%

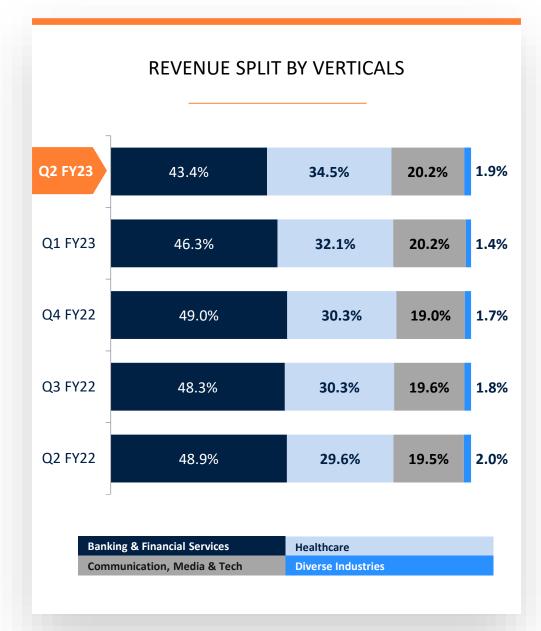


EARNINGS PER SHARE (Diluted)

₹ 3.05 per share

H1FY'22 at ₹ 3.82 per share

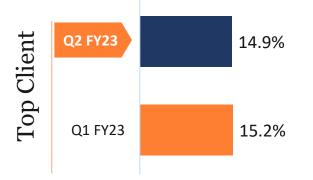




REVENUE SPLIT BY SERVICE LINES 47.7% **Q2 FY23** 30.9% 21.4% Q1 FY23 46.6% 32.7% 20.7% Q4 FY22 44.4% 36.5% 19.1% Q3 FY22 45.9% 44.0% 10.1% 7.6% Q2 FY22 46.8% 45.6% **Digitally Empowered Contact Centre Intelligent Back Office** Platforms, Automation & Analytics



Client Concentration



20.8 years

Total Tenure



5 of Top 15 Mortgage servicers in the US



2 of Top 6 Retail banks in the UK



5 of Top 15 Mortgage Lenders in the US



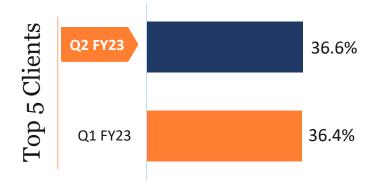
1,000+
Hospitals in the US



7 of Top 10
Health insurance/ managed care companies in the US



1 of Top 3
Utility companies in the
UK



16.4 years

Average Tenure



5 of Top 10 Credit card issuers in the US



1 of Top 2
Broadcasting and media companies in the UK



2 of Top 5
Telecom and broadcasting companies in the US





Annexure



Financial Performance (Quarterly)

In ₹ million	Q2 FY 2021	Q3 FY 2021	Q4 FY 2021	Q1 FY 2022	Q2 FY 2022	Q3 FY 2022	Q4 FY 2022	Q1 FY 2023	Q2 FY 2023
Income from services	11,783	13,510	14,496	14,780	14,182	14,456	15,239	14,524	14,735
Other operating Income	94	142	132	68	104	182	201	199	147
Revenue from operations	11,877	13,652	14,628	14,848	14,286	14,638	15,439	14,724	14,882
Revenue from operations (USD Mn)	\$ 160	\$ 185	\$ 200	\$ 201	\$ 193	\$ 195	\$ 206	\$ 191	\$ 187
QoQ Growth % - Constant Currency	12.2%	14.6%	7.0%	0.5%	-4.0%	1.4%	5.2%	-5.1%	0.2%
YoY Growth % - Constant Currency	13.1%	23.8%	31.7%	38.5%	18.5%	4.9%	3.1%	-2.7%	1.8%
Personnel Expense	7,985	9,503	10,057	10,219	9,728	9,676	9,845	9,597	9,527
Operating Expense	2,016	2,046	2,229	2,246	2,171	2,583	3,146	3,316	3,438
Operating EBITDA	1,876	2,103	2,342	2,383	2,388	2,379	2,448	1,810	1,917
Operating EBITDA %	15.8%	15.4%	16.0%	16.1%	16.7%	16.3%	15.9%	12.3%	12.9%
Depreciation / amortization	519	513	534	584	597	617	697	639	663
Operating Margin	1,358	1,590	1,809	1,800	1,791	1,762	1,751	1,171	1,254
Operating Margin %	11.4%	11.6%	12.4%	12.1%	12.5%	12.0%	11.3%	8.0%	8.4%
Other Income / (expense)	16	7	(29)	(10)	0	(5)	(15)	54	482
Interest Income / (expense), net	(119)	(122)	(127)	(136)	(148)	(143)	(177)	(177)	(187)
Profit Before Taxes and exceptional item	1,254	1,476	1,652	1,654	1,644	1,614	1,560	1,048	1,549
Profit Before Taxes and exceptional item %	10.6%	10.8%	11.3%	11.1%	11.5%	11.0%	10.1%	7.1%	10.4%
Exceptional Item	-	-	(1,099)	-	-	-	-	-	-
Profit Before Taxes	1,254	1,476	553	1,654	1,644	1,614	1,560	1,048	1,549
Profit Before Taxes %	10.6%	10.8%	3.8%	11.1%	11.5%	11.0%	10.1%	7.1%	10.4%
Taxes and Minority Interest	201	265	87	309	293	259	236	197	255
Profit After Tax	1,053	1,210	467*	1,345	1,350	1,355	1,324	851	1,294
Profit After Tax %	8.9%	8.9%	3.2%	9.1%	9.5%	9.3%	8.6%	5.8%	8.7%
Diluted EPS (₹ /Share)	1.50	1.72	0.66	1.91	1.96	1.92	1.88	1.21	1.84

Note: Numbers have rounding off impact



Financial Performance (Yearly)

In ₹ million	FY 2017	FY 2018	FY 2019	FY 2020	FY2021	FY2022	H1 FY2023
Income from services	34,569	34,315	37,867	40,502	50,327	58,657	29,260
Other operating Income	987	1,038	396	484	453	554	346
Revenue from operations	35,556	35,352	38,263	40,986	50,780	59,212	29,606
Revenue from operations (USD Mn)	\$ 530	\$ 548	\$ 548	\$ 578	\$ 685	\$ 795	\$ 378
YoY Growth % - Constant Currency	12.9%	2.8%	2.0%	6.6%	17.9%	14.6%	-0.5%
Personnel Expense	23,834	23,955	25,573	27,735	34,672	39,468	19,124
Operating Expense	7,342	6,809	7,336	6,962	8,065	10,145	6,755
Operating EBITDA	4,380	4,589	5,355	6,289	8,042	9,599	3,727
Operating EBITDA %	12.3%	13.0%	14.0%	15.3%	15.8%	16.2%	12.6%
Depreciation / amortization	590	659	744	1,852	2064	2,494	1,302
Operating Margin	3,790	3,930	4,610	4,437	5,979	7,105	2,425
Operating Margin %	10.7%	11.1%	12.0%	10.8%	11.8%	12.0%	8.2%
Other Income / (expense)	(21)	(11)	(26)	17	(13)	(30)	535
Interest Income / (expense), net	(400)	(338)	(225)	(512)	(496)	(604)	(363)
Profit Before Taxes and exceptional item	3,369	3,580	4,359	3,942	5,469	6,471	2,597
Profit Before Taxes and exceptional item %	9.5%	10.1%	11.4%	9.6%	10.8%	10.9%	8.8%
Exceptional Item	-	-	-	-	(1,151)	-	-
Profit Before Taxes	3,369	3,580	4,359	3,942	4,318	6,471	2,597
Profit Before Taxes %	9.5%	10.1%	11.4%	9.6%	8.5%	10.9%	8.8%
Taxes and Minority Interest	569	315	581	545	702	1,097	452
Profit After Tax	2,800	3,265	3,778	3,397	3,617*	5,374	2,145
Profit After Tax %	7.9%	9.2%	9.9%	8.3%	7.1%	9.1%	7.2%
Diluted EPS (₹ /Share)	4.08	4.73	5.45	4.89	5.13	7.62	3.05



Balance Sheet and Cash Flow Statement

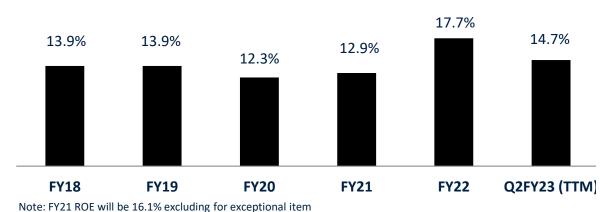
In ₹ million	As at 30-Sept-22	As at 31-Mar-22
Equity And Liabilities		
Share Capital	6,970	6,970
Reserves & Surplus	25,910	23,360
Non- Controlling Interest	3	4
Borrowings	8,527	10,097
Other Non - Current Liabilities	7,231	8,672
Current liabilities	8,227	7,986
Total	56,868	57,087
Goodwill on Consolidation	29,159	27,208
Fixed Assets	9,060	10,258
Cash and Cash Equivalents	1,440	898
Current Investments	1,032	1,185
Trade Receivables (Billed + Unbilled)	8,931	9,605
Non - Current Assets	5,288	5,409
Current Assets	1,958	2,523
Total	56,868	57,087

In ₹ million	Quarter ended 30-Sept-22	Six Months ended 30-Sep-22
Cash Flow from Operating Activities		
Operating Margin	1,254	2,425
Adjustment: Non-Cash and Other Income / (Expense)	227	221
Operating Cash before Working Capital	1,482	2,646
Add: Working Capital Changes	911	1,246
Less: Income Taxes Paid	(265)	(355)
Net cash generated from operating activities (A)	2,128	3,537
Cash Flow from Investing Activities		
Capital Expenditure (net)	(100)	(270)
Proceeds from current investments	(492)	176
Net cash used from Investing activities (B)	(592)	(94)
Cash Flow from Financing Activities		
Net decrease in Borrowings	(740)	(1,570)
Net Interest Paid	(197)	(389)
Payment of lease liabilities	(379)	(771)
Purchase of treasury shares	(189)	(173)
Net cash used in Financing activities (C)	(1,505)	(2,904)
Net increase in cash and cash equivalents	32	539
Cash and cash equivalents at the beginning of the period	1,407	898
Foreign exchange gain on translating Cash and cash equivalents	2	3
Closing Cash and Cash Equivalents (incl other balances with bank)	1,440	1,440
Cash and Cash Equivalents including Investments	2,472	2,472

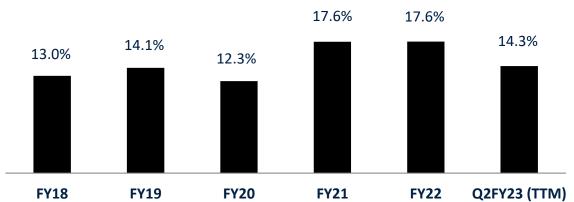


Key Performance Indicators

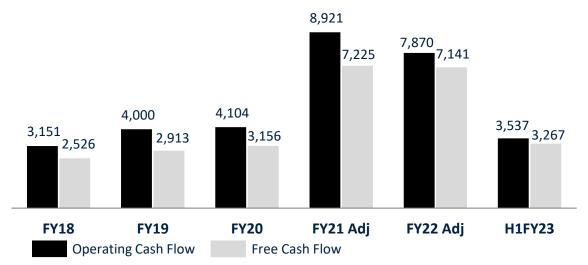
Return on Equity



Return on Capital Employed

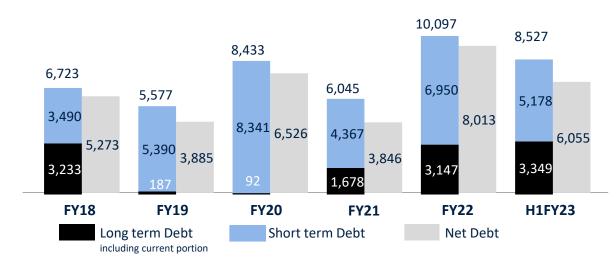


Cash Flow (in ₹ million)



Note: FY21 and FY22 OCF and FCF adjusted for advance received from customers

Debt Position (in ₹ million)





Operating Metrics

	Particulars	Q2 FY2021	Q3 FY2021	Q4 FY 2021	Q1 FY 2022	Q2 FY 2022	Q3 FY 2022	Q4 FY 2022	Q1 FY2023	Q2 FY2023
	Banking & Financial Services	51.9%	52.0%	52.2%	51.7%	48.9%	48.3%	49.0%	46.3%	43.4%
Revenue by	Healthcare	27.1%	25.3%	24.8%	26.7%	29.6%	30.3%	30.3%	32.1%	34.5%
Vertical	Communications Media & Tech	18.8%	20.5%	20.8%	19.6%	19.5%	19.6%	19.0%	20.2%	20.2%
	Diverse Industries	2.2%	2.2%	2.2%	2.0%	2.0%	1.8%	1.7%	1.4%	1.9%
	Digitally Empowered Contact Centre	49.1%	48.9%	47.2%	46.3%	46.8%	45.9%	44.4%	46.6%	47.7%
Revenue by Service Lines	Intelligent Back Office	42.9%	44.8%	47.9%	47.6%	45.6%	44.0%	36.5%	32.7%	30.9%
	Platforms, Automation & Analytics	8.0%	6.3%	4.9%	6.1%	7.6%	10.1%	19.1%	20.7%	21.4%
	US	68.1%	67.1%	67.4%	67.6%	68.4%	69.8%	70.7%	68.4%	67.2%
Revenue by Geography	UK	30.6%	31.5%	31.5%	31.1%	30.1%	28.5%	27.5%	30.1%	31.3%
	Rest of World	1.3%	1.4%	1.1%	1.3%	1.5%	1.7%	1.8%	1.5%	1.5%
Revenue by	Offshore	27.0%	29.8%	30.6%	29.3%	31.0%	30.8%	27.0%	27.4%	25.9%
Delivery	Onshore	73.0%	70.2%	69.4%	70.7%	69.0%	69.2%	73.0%	72.6%	74.1%
Top Clients	Top client %	16.2%	17.5%	17.5%	16.3%	15.8%	15.2%	14.8%	15.2%	14.9%
Revenue	Top 5 client %	40.4%	41.4%	42.3%	42.0%	41.2%	37.6%	35.9%	36.4%	36.6%
	Total employees (end of period)	23,960	26,618	28,004	27,916	27,835	27,398	26,557	25,234	23,932
	• Employees in India	13,536	15,381	16,289	16,677	16,976	16,826	16,045	14,769	13,431
Other Matrices	Employees outside India	10,424	11,237	11,715	11,239	10,859	10,572	10,512	10,465	10,501
Other Metrices	Net Addition	2,129	2,658	1,386	(88)	(81)	(437)	(841)	(1,323)	(1,302)
	Offshore Attrition (180 days+)	26.3%	28.8%	28.6%	29.2%	36.2%	45.2%	45.9%	43.8%	45.7%
	Onshore Attrition (180 days+)	47.3%	34.6%	40.0%	54.8%	68.8%	59.5%	50.2%	56.9%	52.0%



Forex Hedges

Outstanding FX hedges at \$90.0 million for USD and £38.7 million for GBP

	GBP	-INR	USD INR			
Period	Hedged	Average Rate	Hedged	Average Rate		
0-12 Months	£30.7	₹ 104.7 /£	\$ 75.0	₹ 81.7 /\$		
12-24 Months	£8.0	₹94.2 /£	\$ 15.0	₹81.8 /\$		



Prior Period Reports

(Hyperlinks)

ANNUAL REPORT	PU	INVESTOR PRESENTATIONS					PRESS RELEASE								
<u>FY2022</u>	FY2023	<u>Q1</u>	<u>Q2</u>			FY2023	<u>Q1</u>	<u>Q2</u>			FY2023	<u>Q1</u>	<u>Q2</u>		
FY2021	FY2022	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2022	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2022	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>
112021	FY2021	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2021	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2021	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>
<u>FY2020</u>	FY2020	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2020	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2020	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>
<u>FY2019</u>	FY2019	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2019	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2019	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>

FACT SHEET							SHAREHOLDING PATTERN							
FY2023	<u>Q1</u>	<u>Q2</u>			FY2023	<u>Q1</u>	<u>Q2</u>			FY2023	<u>Q1</u>	<u>Q2</u>		
FY2022	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2022	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2022	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>
FY2021	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2021	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2021	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>
FY2020	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2020	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2020	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>
FY2019	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2019	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2019	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>

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About Us



- Established in 2001
- Revenues of ₹ 59.0 Billion

(approximately \$795 Million) in FY2022

O 23,932 Firstsourcers

across US, UK, Mexico, India and Philippines

Leaders in chosen segments

across Banking & Financial Services, Healthcare, Communications, Media & Technology and Diversified Industries O Domain driven BPM services company

Leveraging a 'Digital First, Digital Now' approach to solve key customer problems

O 150+ global clients including

17 Fortune 500 companies and 9 FTSE 100 companies

Publicly Traded on Indian Stock Exchanges

NSE: FSL BSE: 532809 Reuters: FISO.BO Bloomberg: FSOL:IN



Leader in US non-bank lender market

Top 3 in the chosen Revenue Cycle Management segments in US Healthcare

Leading CX service providers in the **UK across Media and BFS segments**

Top 5 Consumer debt collections agency in the US



Customer Service Voice | Chat | Chat bots | Text | Social

Compliance and Risk

Complaints Handling &

Management

Remediation



Mortgage Operations Origination | Servicing | Title, Closing & Escrow



Digital Collections





Dispute Management



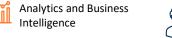
Factoring & Discounting



Lead Management, Sales Conversion & Onboarding



Default Management



- Asset Finance
- Credit Cards
- Mortgages
- Retail & SME Banking

Services Services

Oixersified Industries

FinTech

- Hospital Providers
- Health Plans
- Health Services
- Med. Devices

Healthcare

Communication of the Service of the

• Streaming Services

and Telephony

Consumer Tech

E-Commerce

Shared Economy

• Cable TV, Broadband



Eligibility & **Enrollment Services**



Receivables Management



Debt Collections



Intelligent Automated Eligibility & Enrollment



Digital Mailroom Operations



Intelligent Data Capture



Claims Adjudication & Adjustments



Telehealth Tech Support





Fraud Management



Meter 2 Cash Operations



Self-Service / **Digital Deflection**



Inbound Sales and Outbound Sales & Service



Customer Insights / Automation



Level 1 & Level 2 **Customer Support**



Complaints handling



Retention and Loyalty

Debt Management

- Utilities
- Government Entities



Onboarding



Tier 1 & Tier 2 **Customer Support**



Self-Service / **Contact Avoidance**



Complaints Handling and Remediation



Inbound Sales and **Outbound Sales**



Retention and Loyalty



Customer Insights / **Analytics**







Part of RP-Sanjiv Goenka Group



Power



Carbon Black



Consumer & Retail



Media & Entertainment



Education & Infrastructure



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Mortgage Professional America's Top Mortgage Employer 2022

Industry Associations









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Arjun Mitra Collections



Sameer Ahluwalia Banking & Financial Services



Shuchika Sahay **Human Resources**







Rajlakshmi Raghavan

Marketing & Communications





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