

**INDEPENDENT AUDITORS' REPORT  
TO THE BOARD OF DIRECTORS  
FIRSTSOURCE SOLUTIONS LIMITED**

**Report on the Special Purpose Financial Statements**

**Opinion**

We have audited the accompanying Special Purpose Financial Statements of **American Recovery Service Incorporated** (the 'Company'), which comprise the Balance Sheet as at 31 March 2022, the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Changes in Equity and the Statement of Cash Flows for the period from 29 December 2021 to 31 March 2022, and a summary of significant accounting policies and other explanatory information (hereinafter referred to as the 'Special Purpose Financial Statements'). The Special Purpose Financial Statements have been prepared by the Management of the Company to assist Firstsource Solutions Limited, the holding company to comply with the requirements of Section 129(3) of the Companies Act, 2013 (the 'Act').

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Special Purpose Financial Statements give the information required by the Companies Act, 2013 (the 'Act') in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ('Ind AS') and other accounting principles generally accepted in India, of the state of affairs of the Company as at 31 March 2022, of its profit and total comprehensive income, its changes in equity and its cash flows for the year ended on that date.

**Basis for Opinion**

We conducted our audit of the Special Purpose Financial Statements in accordance with the Standards on Auditing specified under section 143(10) of the Act ('SAs'). Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Special Purpose Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ('ICAI') together with the ethical requirements that are relevant to our audit of the Special Purpose Financial Statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on the Special Purpose Financial Statements.

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### **Management's Responsibility for the Special Purpose Financial Statements**

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these Special Purpose Financial Statements that give a true and fair view of the financial position, financial performance including other comprehensive income, changes in equity and cash flows of the Company in accordance with Ind AS and other accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Special Purpose Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Special Purpose Financial Statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are also responsible for overseeing the Company's financial reporting process.

### **Auditor's Responsibilities for the Audit of the Special Purpose Financial Statements**

Our objectives are to obtain reasonable assurance about whether the Special Purpose Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Special Purpose Financial Statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Special Purpose Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial control relevant to the audit in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Evaluate the overall presentation, structure and content of the Special Purpose Financial Statements, including the disclosures, and whether the Special Purpose Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.

**Deloitte  
Haskins & Sells LLP**

Materiality is the magnitude of misstatements in the Special Purpose Financial Statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the Special Purpose Financial Statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our audit work; and (ii) to evaluate the effect of any identified misstatements in the Special Purpose Financial Statements.

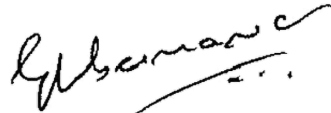
**Basis of preparation**

We draw attention to Note 1 to the Special Purpose Financial Statements, which describes the basis of preparation of the Special Purpose Financial Statements. Our opinion is not modified in respect of this matter. The Company has been acquired by Firstsource Solutions Limited through its wholly owned subsidiary Firstsource Business Process Services, LLC (FBPS) on 29 December 2021 and these financial statements solely for the use of the holding company Firstsource Solutions Limited are prepared for the post acquisition period 29 December 2021 to 31 March 2022 and as at 31 March 2022. Accordingly, there is no disclosure of figures for the corresponding prior period

**Restriction on Distribution and Use**

Our report is intended solely for the information and use of the Board of Directors of Firstsource Solutions Limited for compliance with the requirements of Section 129(3) as aforesaid and is not intended to be and should not be used by anyone other than the specified parties.

For **DELOITTE HASKINS & SELLS LLP**  
Chartered Accountants  
(Firm's Registration No. 117366W / W-100018)



**G. K. SUBRAMANIAM**  
Partner  
(Membership No. 109839)  
(UDIN: 22109839ALYZGJ2034)

Mumbai  
30 June 2022

# **American Recovery Service Incorporated**

Special Purpose Financial Statements  
together with the Independent Auditor's Report  
as at and for the period ended 31 March 2022

# **American Recovery Service Incorporated**

## **Special Purpose Financial Statements together with the Independent Auditor's Report** *as at and for the period ended 31 March 2022*

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# American Recovery Service Incorporated

## Balance sheet

as at 31 March 2022

(Currency : In US Dollar)

	Note	31 March 2022
<b>ASSETS</b>		
<b>Non-current assets</b>		
Property, plant and equipment	3	328,343
Right-of-use assets	4	6,572,687
<b>Financial assets</b>		
Other financial assets	6(i)	65,370
<b>Total non-current assets</b>		<u>6,966,400</u>
<b>Current assets</b>		
<b>Financial assets</b>		
Trade receivables	7	
- Billed		2,260,703
- Unbilled		2,641,129
Cash and cash equivalents	8	562,411
Other financial assets	6(ii)	5,528,082
Other current assets	7	453,506
<b>Total current assets</b>		<u>11,445,831</u>
<b>Total assets</b>		<u>18,412,231</u>
<b>EQUITY AND LIABILITIES</b>		
<b>Equity</b>		
Equity share capital	9	2,500
Other equity	10	8,052,572
<b>Total equity</b>		<u>8,055,072</u>
<b>LIABILITIES</b>		
<b>Non-current liabilities</b>		
<b>Financial liabilities</b>		
Lease liabilities		5,330,461
<b>Total non-current liabilities</b>		<u>5,330,461</u>
<b>Current liabilities</b>		
<b>Financial liabilities</b>		
Trade payables	12	1,982,658
Lease liabilities		1,255,914
Other financial liabilities	12	1,019,597
Other current liabilities	13	48,995
Provisions for employee benefits	14	678,887
Provision for tax (net)		40,647
<b>Total current liabilities</b>		<u>5,026,698</u>
<b>Total equity and liabilities</b>		<u>18,412,231</u>
<b>Significant accounting policies</b>	2	

The accompanying notes from 1 to 25 are an integral part of these special purpose financial statements.

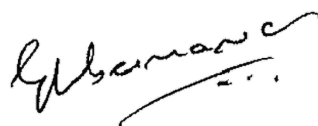
As per our report of even date attached.

For **DELOITTE HASKINS & SELLS LLP**

Chartered Accountants

Firm's Registration No: 117366W/W-100018

For and on behalf of the Board of Directors



G. K. Subramaniam

Partner

Membership No: 109839

30 June 2022

Mumbai



Arjun Mitra  
Director

Noubar Assadourian  
Director

Noubar Assadourian

# American Recovery Service Incorporated

## Statement of profit and loss

for the period 29 December 2021 to 31 March 2022

(Currency : In US Dollar)

	Note	For the period 29 December 2021 to 31 March 2022
<b>INCOME</b>		
Revenue from operations	15	24,240,309
Other income, net	16	2,083
<b>Total income</b>		<u>24,242,392</u>
<b>EXPENSES</b>		
Employee benefits expenses	17	5,503,709
Finance Costs	18	53,484
Depreciation and amortization expense	3 & 4	427,742
Other expenses	19	17,029,068
<b>Total expenses</b>		<u>23,014,003</u>
<b>Profit before tax</b>		<u>1,228,389</u>
<b>Tax expense</b>		
Current tax		-
Deferred tax		-
<b>Profit for the year</b>		<u>1,228,389</u>
<b>Total other comprehensive income, net of taxes</b>		<u>-</u>
<b>Total comprehensive income for the year</b>		<u>1,228,389</u>
Weighted average number of equity shares outstanding during the year		
Basic	22	2,500
Diluted	22	2,500
Earnings per equity share		
Basic	22	491.36
Diluted	22	491.36

### Significant accounting policies

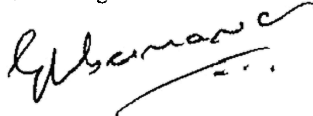
The accompanying notes from 1 to 25 are an integral part of these special purpose financial statements.

As per our report of even date attached.

For DELOITTE HASKINS & SELLS LLP

Chartered Accountants

Firm's Registration No: 117366W/W-100018



G. K. Subramaniam

Partner

Membership No: 109839

30 June 2022

Mumbai

For and on behalf of the Board of Directors



Arjun Mitra  
Director

Noubar Assadourian  
Director

Noubar Assadourian

# American Recovery Service Incorporated

## Statement of changes in equity

for the period 29 December 2021 to 31 March 2022

(Currency : In US Dollar)

### Statement of changes in Equity

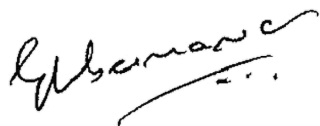
	Attributable to owners of the Company		
	Equity share capital	Reserve and surplus Retained earnings	Total
Balance as at 29 December 2021	2,500	6,824,183	6,826,683
Profit for the period	-	1,228,389	1,228,389
Balance at the end of the 31 March 2022	2,500	8,052,572	8,055,072

As per our report of even date attached.

For **DELOITTE HASKINS & SELLS LLP**

Chartered Accountants

Firm's Registration No: 117366W/W-100018



**G. K. Subramaniam**

Partner

Membership No: 109839

30 June 2022

Mumbai

For and on behalf of the Board of Directors



Arjun Mitra  
Director

**Noubar Assadourian**  
Director

*Noubar Assadourian*



# American Recovery Service Incorporated

## Statement of cash flows

for the period 29 December 2021 to 31 March 2022

(Currency: In US Dollar)

31 March 2022

### Cash flow from operating activities

Profit before tax	1,228,389
Adjustments for	
Depreciation and amortisation	427,742
Finance costs	53,484
Operating cash flow before changes in working capital	1,709,615
Changes in working capital	
(Increase) in trade receivables	3,352,283
Decrease / (Increase) in loans and advances and other assets	(2,138,195)
(Decrease) / Increase in liabilities and provisions	(1,582,091)
Net changes in working capital	(368,003)
Income taxes paid	(385,431)
Net cash generated from operating activities (A)	956,181

### Cash flow from investing activities

Purchase of property, plant and equipment and intangible assets	(24,127)
Net cash used in investing activities (B)	(24,127)

### Cash flow from financing activities

Interest paid	(53,484)
Repayment of lease liabilities	(351,498)
Net cash used in financing activities (C)	(404,982)

Net (Decrease) in cash and cash equivalents at the end of the year (A+B+C) 527,072

Cash and cash equivalents at the beginning of the year 35,339

Cash and cash equivalents at the end of the year 562,411

### Notes to the cash flow statement

Cash and cash equivalents consist of cash on hand and balances with bank. Cash and cash equivalents included in the cash flow statement comprise the following balance sheet amounts:

31 March 2022

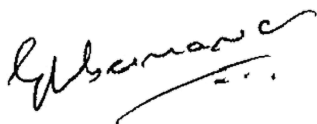
Cash on hand	-
Balances with banks	
- in current account	562,411
Cash and cash equivalents	562,411

As per our report of even date attached.

For DELOITTE HASKINS & SELLS LLP

Chartered Accountants

Firm's Registration No: 117366W/W-100018



G.K. Subramaniam

Partner

Membership No: 109839

30 June 2022

Mumbai



Arjun Mitra  
Director

Noubar Assadourian  
Director

Noubar Assadourian

# American Recovery Service Incorporated

## Notes to the financial statements

as at and for the period ended 31 March 2022

(Currency : In US Dollar)

### 1 Company overview

American Recovery Service Incorporated ('the Company') was incorporated under the laws of the state of New York on 27 April 1995 for the purpose of providing debt collection services to major credit card issuers and banks throughout the United States.

#### *Basis of Preparation and Statement of compliance*

The special purpose financial statements are prepared in accordance with Indian Accounting Standards ('Ind AS'), under the historical cost convention on the accrual basis except for certain financial instruments which are measured at fair values and the provisions of the Companies Act, 2013 (the 'Act') (to the extent notified). The Ind AS are prescribed under Section 133 of the Act read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and relevant amendment rules issued thereunder.

The Company has been acquired by Firstsource Solutions Limited on 29 December 2021 and these financial statements are prepared for the post acquisition period 29 December 2021 to 31 March 2022 and as at 31 March 2022. Accordingly, there is no disclosure of figures for the corresponding prior period.

These Special Purpose Financial statements have been prepared to assist the Holding Company Firstsource Solutions Limited to comply with the requirements of section 129(3) of the Act.

The financial information based on which these special purpose financial statements are prepared were approved by the Board of Directors of Firstsource Solutions Limited, the Holding Company on 5 May 2022.

### 2 Significant accounting policies

#### 2.1 Use of estimates

The preparation of the financial statements in conformity with Ind AS requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent liabilities on the date of the financial statements and the reported amount of income and expenses for the period. Management believes that the estimates made in the preparation of financial statements are prudent and reasonable. Actual results could differ from those estimates. Any revisions to accounting estimates are recognised prospectively in current and future periods. Application of accounting policies that require critical accounting estimates involving complex and subjective judgments and the use of assumptions in these financial statements have been disclosed in Note 2.1.1.

##### 2.1.1 Critical Accounting Estimates

#### a Property, plant and equipment and Intangible assets

The charge in respect of periodic depreciation / amortisation is derived after determining an estimate of an asset's expected useful life and the expected residual value at the end of its life. The useful lives and residual values of the Company's assets are determined by management at the time the asset is acquired, and are reviewed periodically, including at each financial year end. The lives are based on historical experience with similar assets as well as anticipation of future events, which may impact their life, such as changes in technology.

#### b Leases

The Company evaluates if an arrangement qualifies to be a lease as per the requirements of Ind AS 116 and identification of lease requires significant judgement. Ind AS 116 additionally requires lessees to determine the lease term as the non-cancellable period of lease adjusted with any option to extend or terminate the lease, if the use of such option is reasonably certain. The Company makes an assessment on the expected lease term on a lease-by-lease basis and thereby assesses whether it is reasonably certain that any options to extend or terminate the contract will be exercised. In evaluating the lease term, the Company considers factors such as any significant leasehold improvements undertaken over the lease term, costs relating to the termination of the lease and the importance of the underlying asset to the Company's operations taking into account the location of the underlying asset and the availability of suitable alternatives. The lease term in the future periods is reassessed to ensure the lease term reflects the current economic circumstances.

#### 2.2 Revenue recognition

The Company, in its contracts with customers, promises to transfer distinct services rendered either in the form of collection.

Each distinct service, results in a simultaneous benefit to the corresponding customer. Also, the Company has an enforceable right to payment from the customer for the performance completed to date. Revenue from unit price based contracts is measured by multiplying the units of output delivered with the agreed transaction price per unit while in case of time and material based contracts, revenue is the product of the efforts expended and the agreed transaction price per unit. The Company continually reassesses the estimated discounts, rebates, price concessions, refund, credits, incentives, performance bonuses, etc., (variable consideration) against each performance obligation each reporting period and recognises changes to estimated variable consideration as changes to the transaction price (i.e., revenue) of the applicable performance obligation.

Dividend income is recognised when the right to receive dividend is established.

For all instruments measured either at amortised cost or at fair value through other comprehensive income, interest income is recorded using the effective interest rate (EIR). EIR is the rate that exactly discounts the estimated future cash payments or receipts over the expected life of the financial instrument or a shorter period, where appropriate, to the gross carrying amount of the financial asset or to the amortised cost of a financial liability. When calculating the effective interest rate, the Company estimates the expected cash flows by considering all the contractual terms of the financial instrument but does not consider the expected credit losses.

## American Recovery Service Incorporated

### Notes to the financial statements

as at and for the period ended 31 March 2022

(Currency : In US Dollar)

## 2 Significant accounting policies (Continued)

### 2.3 Property, plant and equipment and Intangible assets

#### Property, plant and equipment

Property, plant and equipment and intangible assets are stated at cost less accumulated depreciation and impairment, if any. Cost includes freight, duties, taxes and incidental expenses related to acquisition and installation of the property, plant and equipment. Depreciation / Amortisation on property, plant and equipment and intangible assets is provided pro-rata to the period of use based on management's best estimate of useful lives of the assets as summarised below:

Asset category	Useful life (in years)
<b>Tangible assets</b>	
Leasehold improvements	Lease term or 5 years, whichever is shorter
Service equipment*	2 – 5
Computers*	2 – 4
Office Equipment*	2 – 5
Furniture and Fixtures*	2 – 5

\* For these class of assets, based on internal assessment and independent technical evaluation carried out by external valuers, the management believes that the useful lives as given above best represent the period over which management expects to use these assets. Hence the useful lives for these assets is different from the useful lives as prescribed under Part C of Schedule II to the Companies Act, 2013.

Depreciation and amortisation methods, useful lives and residual values are reviewed periodically at the end of each financial year.

#### Other intangible assets

Intangible assets are stated at cost less accumulated amortization and impairment. Intangible assets are amortized over their respective individual estimated useful lives on a straight-line basis, from the date that they are available for use. The estimated useful life of an identifiable intangible asset is based on a number of factors including the effects of obsolescence, demand, competition, and other economic factors (such as the stability of the industry, and known technological advances), and the level of maintenance expenditures required to obtain the expected future cash flows from the asset. Amortization methods and useful lives are reviewed periodically including at each financial year end.

Asset category	Useful life (in years)
Software*	2 – 4

\* For these class of assets, based on internal assessment and independent technical evaluation carried out by external valuers, the management believes that the useful lives as given above best represent the period over which management expects to use these assets. Hence the useful lives for these assets is different from the useful lives as prescribed under Part C of Schedule II to the Companies Act, 2013.

Software purchased is capitalised together with the related hardware and amortised over the best estimate of useful life from the date the asset is available for use. Software product development costs are expensed as incurred during the research phase until technological feasibility is established. Software development costs incurred subsequent to the achievement of technological feasibility are capitalised and amortised over the estimated useful life of the products as determined by the management. This capitalisation is done only if there is an intention and ability to complete the product, the product is likely to generate future economic benefits, adequate resources to complete the product are available and such expenses can be accurately measured. Such software development costs comprise expenditure that can be directly attributed, or allocated on a reasonable and consistent basis, to the development of the product. The amortisation of software development costs is allocated on a systematic basis over the best estimate of its useful life after the product is ready for use. The factors considered for identifying the basis include obsolescence, product life cycle and actions of competitors.

The amortisation period and the amortisation method are reviewed at the end of each reporting period. If the expected useful life of the product is shorter from previous estimates, the amortisation period is changed accordingly.

### 2.4 Impairment

#### a. Financial assets

The Company recognises loss allowances using the expected credit loss ('ECL') model for the financial assets which are not fair valued through profit and loss. Loss allowance for trade receivables with no significant financing component is measured at an amount equal to lifetime ECL. For all other financial assets, expected credit losses are measured at an amount equal to the 12 month expected credit losses or at an amount equal to the life time expected credit losses if the credit risk on the financial asset has increased significantly since initial recognition. A default on a financial asset is when there is a significant increase in the credit risk which is evaluated based on the business environment. The assets are written off when the Company is certain about the non-recovery.

#### b. Non-financial assets

##### Property, plant and equipment and Intangible assets

Property, plant and equipment and Intangible assets are evaluated for recoverability whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable. For the purpose of impairment testing, the recoverable amount (i.e. the higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. In such cases, the recoverable amount is determined for the Cash Generating Unit ('CGU') to which the asset belongs.

If such assets are considered to be impaired, the impairment to be recognised in the statement of profit and loss is measured by the amount by which the carrying value of the assets exceeds the estimated recoverable amount of the asset. An impairment loss is reversed in the statement of profit and loss if there has been a change in the estimates used to determine the recoverable amount. The carrying amount of the asset is increased to its revised recoverable amount, provided that this amount does not exceed the carrying amount that would have been determined (net of any accumulated amortization or depreciation) had no impairment loss been recognised for the asset in prior years.

## American Recovery Service Incorporated

### Notes to the financial statements

as at and for the period ended 31 March 2022

(Currency : In US Dollar)

## 2 Significant accounting policies (Continued)

### 2.5 Employee benefits

#### Defined contribution plans

The Company has a savings and investment plan under section 401 (k) of the Internal Revenue Code of the United States of America. This is a defined contribution plan. Contribution made under the plan are charged to the statement of profit and loss in the period in which that accrue. The Company has no further obligation to the plan beyond its monthly contribution. Other retirement benefits, including social security and medicare, are accrued based on the amounts payable as per local regulations.

#### Compensated absences

Employees of the Company are entitled to compensated absences to be utilised within one calendar year, the employees can receive cash compensation at termination of employment for the unutilised accrued compensated absence. The Company records an obligation for compensated absences in the period in which the employee renders the services that increase this entitlement.

The Company measures the expected cost of compensated absences as the additional amount that the Company expects to pay as a result of the unused entitlement that has accumulated at the balance sheet date.

### 2.6 Taxation

Income-tax expense comprises current tax (i.e. amount of tax for the year determined in accordance with the income-tax law) and deferred tax charge or credit (reflecting the tax effects of timing differences between accounting income and taxable income for the year). The deferred tax charge or credit and the corresponding deferred tax liabilities or assets are recognised using the tax rates that have been enacted or substantively enacted by the balance sheet date. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences and the carry forward of unused tax credits and unused tax losses can be recognised.

The Income tax liability and Deferred Tax Asset and Liability are computed on a combined basis and a combined tax return is filed for all subsidiaries of Firstsource Solutions Limited operating in the United States of America and the charge, the asset and the liability is accounted on a combined basis by Firstsource Group USA, Inc. (parent company in the United States of America) in its financial statements. Deferred Tax Asset and Liability and Income tax charge accounted in these Special Purpose Financial Statements relate only to the pre-acquisition period and adjustments thereof.

### 2.7 Leases

The Company enters into contract as a lessee for assets taken on lease. The Company at the inception of a contract assesses whether the contract contains a lease by conveying the right to control the use of an identified asset for a period of time in exchange for consideration. A Right-of-use asset is recognised representing its right to use the underlying asset for the lease term at the lease commencement date except in case of short term leases with a term of twelve months or less and low value leases which are accounted as an operating expense on a straight line basis over the lease term. The cost of the right-of-use asset measured at inception shall comprise of the amount of the initial measurement of the lease liability adjusted for any lease payments made at or before the commencement date less any lease incentives received, plus any initial direct costs incurred. Whenever the Company incurs an obligation for costs to dismantle and remove a leased asset, restore the site on which it is located or restore the underlying asset to the conditions required by the terms and conditions of the lease, a provision for costs are included in the related Right-of-use asset. The Right-of-use assets is subsequently measured at cost less any accumulated depreciation, accumulated impairment losses, if any and adjusted for any remeasurement of the lease liability. The Right-of-use assets is depreciated using the straight-line method from the commencement date over the shorter of lease term or useful life of right-of-use asset. Right-of-use assets are tested for impairment whenever there is any indication that their carrying amounts may not be recoverable. Impairment loss, if any, is recognised in the statement of profit and loss.

The Company measures the lease liability at the present value of the lease payments that are not paid at the commencement date of the lease. The lease payments are discounted using the interest rate implicit in the lease and if that rate cannot be readily determined the Company uses the incremental borrowing rate in the country of domicile of the leases. The lease payments shall include fixed payments, variable lease payments, where the Company is reasonably certain to exercise that option and payments of penalties for terminating the lease, if the lease term reflects the lessee exercising an option to terminate the lease. Obligation under finance lease are secured by way of hypothecation of underlying fixed assets taken on lease. Lease payments have been disclosed under cash flow from financing activities.

Certain lease arrangements includes the option to extend or terminate the lease before the end of the lease term. Right-of-use assets and lease liabilities includes these options when it is reasonably certain that they will be exercised. The lease liabilities are remeasured with a corresponding adjustment to the related Right-of-use asset if the Company changes its assessment whether it will exercise an extension or a termination option.

### 2.8 Foreign currency

#### Functional currency

The functional currency of the Company is the United States Dollar (USD) .

#### Transactions and Translations

Foreign currency denominated monetary assets and liabilities are translated into the relevant functional currency at exchange rates in effect at the balance sheet date. The gains or losses resulting from such translations are included in net profit in the statement of profit and loss. Non-monetary assets and non-monetary liabilities denominated in a foreign currency and measured at fair value are translated at the exchange rate prevalent at the date when the fair value was determined. Non-monetary assets and non-monetary liabilities denominated in a foreign currency and measured at historical cost are translated at the exchange rate prevalent at the date of transaction.

Gains or losses realised upon settlement of foreign currency transactions are included in determining net profit for the period in which the transaction is settled. Revenue, expense and cash flow items denominated in foreign currencies are translated into the functional currency using the exchange rate in effect on the date of the transaction.

### 2.9 Earnings per equity share

The basic earnings per equity share is computed by dividing the net profit or loss for the year attributable to the equity shareholders by the weighted average number of equity shares outstanding during the year. The number of shares used in computing diluted earnings per share comprises the weighted average number of shares considered for deriving basic earnings per share, and also the weighted average number of equity shares which may be issued on the conversion of all dilutive potential shares, unless the results would be anti-dilutive.

## American Recovery Service Incorporated

### Notes to the financial statements

as at and for the period ended 31 March 2022

(Currency : In US Dollar)

## 2 Significant accounting policies (Continued)

### 2.10 Provisions and contingencies

The Company creates a provision when there is present obligation as a result of a past event that probably requires an outflow of resources and a reliable estimate can be made of the amount of the obligation. A disclosure for a contingent liability is made when there is a possible obligation or a present obligation that may, but probably will not, require an outflow of resources. When there is a possible obligation or a present obligation in respect of which the likelihood of outflow of resources is remote, no provision or disclosure is made. Provisions are reviewed at each balance sheet date and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of resources would be required to settle the obligation, the provision is reversed.

Contingent assets are not recognised in the financial statements. However, contingent assets are assessed continually and if it is virtually certain that an economic benefit will arise, the asset and related income are recognised in the period in which the change occurs.

### 2.11 Financial instruments

#### 2.11.1 Initial recognition

Financial assets and liabilities are recognised when the Company becomes a party to the contractual provisions of the instrument. Financial assets and liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value measured on initial recognition of financial asset or financial liability.

#### 2.11.2 Classification and subsequent measurement

##### a) Non-derivative financial instruments

###### i) Cash and cash equivalents

The Company considers all highly liquid financial instruments, which are readily convertible into known amounts of cash that are subject to an insignificant risk of change in value and having original maturities of three months or less from the date of purchase, to be cash equivalents. Cash and cash equivalents consist of balances with banks which are unrestricted for withdrawal and usage.

###### ii) Financial assets at amortised cost

Financial assets are subsequently measured at amortised cost if these financial assets are held within a business whose objective is to hold these assets in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

###### iii) Financial assets at fair value through other comprehensive income ('FVOCI')

Financial assets are measured at fair value through other comprehensive income if these financial assets are held within a business whose objective is achieved by both collecting contractual cash flows and selling financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. The Company has made an irrevocable election to present in other comprehensive income subsequent changes in the fair value of equity investments not held for trading.

###### iv) Financial assets at fair value through profit and loss ('FVTPL')

Financial assets are measured at fair value through profit and loss unless it is measured at amortised cost or at fair value through other comprehensive income on initial recognition. The transaction costs directly attributable to the acquisition of financial assets and liabilities at fair value through profit and loss are immediately recognised in statement of profit and loss.

###### v) Financial liabilities

Financial liabilities are measured at amortised cost using the effective interest method. For trade and other payables maturing within one year from the balance sheet date, the carrying amount approximate fair value to short-term maturity of these instruments.

###### vi) Equity instruments

An equity instrument is a contract that evidences residual interest in the assets of the Company after deducting all of its liabilities.

Equity instruments are recognised by the Company at the proceeds received net of direct issue cost.

###### b) Share Capital

###### Ordinary Shares

Ordinary shares are classified as equity. Incremental costs directly attributable to the issuance of new ordinary shares and share options are recognised as a deduction from equity, net of any tax effects.

#### 2.11.3 De-recognition of financial instruments

The Company de-recognises a financial asset when the contractual rights to the cash flows from the financial assets expire or it transfers the financial assets and such transfer qualifies for de-recognition under Ind AS 109. A financial liability (or a part of financial liability) is de-recognised from the Company's balance sheet when obligation specified in the contract is discharged or cancelled or expired.

#### 2.11.4 Fair value of financial instruments

In determining the fair value of its financial instrument, the Company uses the methods and assumptions based on market conditions and risk existing at each reporting date. Methods of assessing fair value result in general approximation of value, and such value may never actually be realised. For all other financial instruments, the carrying amounts approximate the fair value due to short maturity of those instruments.

## American Recovery Service Incorporated

### Notes to the financial statements

as at and for the period ended 31 March 2022

(Currency : In US Dollar)

## **2 Significant accounting policies (Continued)**

### **2.12 Cash flow statement**

Cash flows are reported using the indirect method, whereby profit for the period is adjusted for the effects of transactions of a non-cash nature, any deferrals or accruals of past or future operating cash receipts or payments and items of income or expenses associated with investing or financing cash flows. The cash flows from operating, investing and financing activities of the Company are segregated.

### **2.13 Onerous contracts**

Provisions for onerous contracts are recognised when the expected benefits to be derived from a contract are lower than the unavoidable costs of meeting the future obligations under the contract. The provision is measured at lower of the expected cost of terminating the contract and the expected net cost of fulfilling the contract.

### **2.14 Recent Accounting Pronouncements:**

On 23 March 2022, the Ministry of Company Affairs amended the Companies (Indian Accounting Standards) Amendment Rules, 2022 effective for annual periods beginning on or after 1 April 2022 which include amendments / clarifications in the following accounting standards applicable to the Company:

- a) Ind AS 16 – Property, Plant and Equipment
- b) Ind AS 37 – Provisions, Contingent Liabilities and Contingent Assets
- c) Ind AS 109 – Financial Instruments

The effect of application of these amendments / clarifications on the Standalone financial statements of the Company is expected to be insignificant.

# American Recovery Service Incorporated

## Notes to the financial statements (*Continued*)

as at 31 March 2022

(Currency : In US Dollar)

### 3 Property, plant and equipment

	Leasehold improvements	Computers	Total
<b>Gross block</b>			
<b>As at 29 Dec 2021</b>	<b>366,771</b>	<b>-</b>	<b>366,771</b>
Additions / adjustments during the year	-	24,127	24,127
<b>As at 31 March 2022</b>	<b>366,771</b>	<b>24,127</b>	<b>390,897</b>
<b>Accumulated depreciation / amortization</b>			
<b>As at 29 Dec 2021</b>	<b>-</b>	<b>-</b>	<b>-</b>
Charge for the year	60,793	1,762	62,555
<b>As at 31 March 2022</b>	<b>60,793</b>	<b>1,762</b>	<b>62,555</b>
<b>Net block</b>			
<b>As at 31 March 2022</b>	<b>305,977</b>	<b>22,365</b>	<b>328,342</b>

# American Recovery Service Incorporated

## Notes to the financial statements (Continued)

as at 31 March 2022

(Currency : In US Dollar)

### 4 Right-of-use assets

The details of Right-of-use assets held by the Company are as follows:

Particulars	Opening balance as at 29 December 2021	Addition during the year ended 31 March 2022	Deletions during the year ended 31 March 2022	Depreciation for the year ended 31 March 2022	Net carrying value as at 31 March 2022
Leasehold properties	-	6,937,875	-	365,187	6,572,687
	-	<b>6,937,875</b>	-	<b>365,187</b>	<b>6,572,687</b>

Rent includes expense towards short term lease payments amounting to USD 76,519 and common area maintenance charges for leased properties amounting to USD 29,654 during the year ended 31 March 2022.



# American Recovery Service Incorporated

## Notes to the financial statements (Continued)

as at 31 March 2022

(Currency : In US Dollar)

31 March 2022

### 5 Other financial assets

(Unsecured, considered good)

#### (i) Other non-current financial assets

Deposits

65,370

65,370

#### (ii) Other current financial assets

Advances to related parties (refer note 21)

5,528,082

5,528,082

### 6 Other assets

#### Other current assets

Prepaid expenses

444,150

Other advances

9,356

453,506

### 7 Trade receivables

#### Billed

Considered doubtful

99,957

99,957

Less: Allowance for Expected Credit Loss

99,957

-

-

Considered good

2,260,703

2,260,703

#### Unbilled

Unbilled revenues

2,641,129

2,641,129

a) Trade receivables are non-interest bearing and there are no trade receivables with a significant increase in credit risk as well as disputed trade receivables.

b) No trade or other receivables are due from directors or other officers of the Company either severally or jointly.

c) For receivables from related party refer note 22.

#### Trade receivables Ageing Schedule

As at 31 March 2022

	Not due	Outstanding for following periods from due date of payment					Total
		Less than 6 Months	6 months – 1 year	1-2 years	2-3 year s	More than 3 years	
Undisputed Trade Receivables – considered good	1,633,944	626,759	-	-	-	-	2,260,703
Undisputed Trade receivable – considered doubtful	-	-	99,957	-	-	-	99,957
<b>Total</b>	<b>1,633,944</b>	<b>626,759</b>	<b>99,957</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,360,660</b>

### 8 Cash and cash equivalents

Balances with banks

-in current accounts

562,411

-earmarked balances with banks held in trust

163,713

726,124

Less: Current account balance held in trust for customers

(163,713)

562,411

# American Recovery Service Incorporated

## Notes to the financial statements (Continued)

as at 31 March 2022

(Currency : In US Dollar)

31 March 2022

### 9 Share capital

#### Authorised

10,000 Equity Shares of USD 1 each 10,000

10,000

#### Issued, subscribed and paid-up

2,500 Equity Shares of USD 1 each, fully paid up 2,500

2,500

#### a) Reconciliation of shares outstanding at the beginning and at the end of the reporting year

	31 March 2022	
	Number of shares	Amount
At 29th December 2021	2,500	2,500
At the end of the year	2,500	2,500

#### b) Particulars of shareholders holding more than 5% equity shares

	31 March 2022	
	Number of shares	% of total shares
Firstsource Business Process Services LLC	2,500	100.00%

#### c) Rights, preferences and restrictions attached to equity shares

The Company has a single class of equity shares. Accordingly, all equity shares rank equally with regard to dividends and share in the Company's residual assets. The equity shares are entitled to receive dividend as declared from time to time. The voting rights of an equity shareholder are in proportion to its share of the paid-up equity capital of the Company.

### 10 Other equity

31 March 2022

#### Retained earnings

At 29th December 2021 6,824,183

Add: Net profit for the period 1,228,389

At the end of the year 8,052,572

**Total other equity** 8,052,572

# American Recovery Service Incorporated

## Notes to the financial statements (Continued)

as at 31 March 2022

(Currency : In US Dollar)

31 March 2022

### 11 Trade Payables

Trade Payables	1,982,658
	<u>1,982,658</u>

#### Trade payables Ageing Schedule

As at 31 March 2022

		Outstanding for following periods from due date of payment				
		Not Due	Less than 1 year	1-2 years	2-3 years	More than 3 years
Trade Payables		1,925,289	57,369	-	-	-
	<b>Total</b>	<b>1,925,289</b>	<b>57,369</b>	<b>-</b>	<b>-</b>	<b>-</b>

### 12 Other financial liabilities

#### Other current financial liabilities

Payable to related parties (refer note 21)

Employee benefits payable	210,000
	<u>809,597</u>
	<u>1,019,597</u>

### 13 Other liabilities

#### Other current liabilities

Statutory dues

48,995
<u>48,995</u>

### 14 Provision for employee benefits

#### Current

Compensated absences

678,887
<u>678,887</u>

# American Recovery Service Incorporated

## Notes to the financial statements (Continued)

for the period 29 December 2021 to 31 March 2022

(Currency : In US Dollar)

For the period 29  
December 2021 to 31  
March 2022

### 15 Revenue from operations

Sale of services	24,240,309
	<u>24,240,309</u>

The Company provides debt collection services to major credit card issuers and banks throughout the United States.

Revenues in excess of invoicing are classified as contract assets (which is referred as unbilled revenues). Changes in contract assets are directly attributable to revenue recognised based on the accounting policy defined and the invoicing done during the year. Applying the practical expedient as given in Ind AS 115, the Company has not disclosed the remaining performance obligation related disclosures as the revenue recognised corresponds directly with the value to the customer of the company's performance completed to date.

### 16 Other Income

Other income	2,083
	<u>2,083</u>

### 17 Employee benefits expenses

Salaries and wages	5,411,513
Staff welfare expenses	92,196
	<u>5,503,709</u>

### 18 Finance costs

Interest expense on leased liabilities	53,484
	<u>53,484</u>

### 19 Other expenses

Legal fees and court costs for collection services	15,553,675
Computer expenses	343,391
Electricity, water and power consumption	17,413
Connectivity, information and communication expenses	189,227
Recruitment and training expenses	61,647
Travel and conveyance	50,806
Rent (net of recoveries)	106,173
Insurance	291,509
Printing and stationery	222,191
Marketing and Support Expenses	12,126
Exchange Loss	4,560
Rates and taxes	29,648
Bank administration charges	139,568
Miscellaneous Expenses	7,133
	<u>17,029,067</u>

# American Recovery Service Incorporated

## Notes to the financial statements (Continued)

as at and for the period ended 31 March 2022

(Currency : In US Dollar)

### 20 Financial instruments

#### I. Financial instruments by category:

The carrying value and fair value of financial instruments by categories as of 31 March 2022 were as follows:

	Amortized cost	FVTPL	FVOCI	Total carrying amount	Total fair value
<b>Financial assets</b>					
Trade receivables	4,901,832	-	-	4,901,832	4,901,832
Cash and cash equivalents	562,411	-	-	562,411	562,411
Other financial assets	5,593,452	-	-	5,593,452	5,593,452
<b>Total</b>	<b>11,057,695</b>	<b>-</b>	<b>-</b>	<b>11,057,695</b>	<b>11,057,695</b>
<b>Financial liabilities</b>					
Trade payables	1,982,658	-	-	1,982,658	1,982,658
Lease Liabilities	6,586,375	-	-	6,586,375	6,586,375
Other financial liabilities	1,019,597	-	-	1,019,597	1,019,597
<b>Total</b>	<b>9,588,630</b>	<b>-</b>	<b>-</b>	<b>9,588,630</b>	<b>9,588,630</b>

Fair value hierarchy for the above stated financial assets and liabilities is using measurement principles at Level 3 as at 31 March 2022.

#### II. Financial risk management:

##### Financial risk factors:

The Company's activities are exposed to a variety of financial risks: market risk, credit risk, and liquidity risk. The Company's primary focus is to foresee the unpredictability of financial markets and seek to minimize potential adverse effects on its financial performance. The primary market risk to the Company is foreign exchange risk. The Company uses derivative financial instruments to mitigate foreign exchange related risk exposures. The Company's exposure to credit risk is influenced mainly by the individual characteristic of each customer and the concentration of risk from the top few customers.

##### a) Market risk

The Company operates in the United States of America and there are no major transactions outside the United States of America. So there is no major market risk for the Company.

##### b) Credit risk

Credit risk refers to the risk of default on its obligation by the counterparty resulting in a financial loss. The maximum exposure to the credit risk at the reporting date is primarily from trade receivables amounting to USD 2,260,703 as at 31 March 2022 and unbilled revenue amounting to USD 2,641,129 as at 31 March 2022. Trade receivables and unbilled revenue are typically unsecured and are derived from revenue earned from customers located in United States. Credit risk has always been managed by the Company by continuously monitoring the credit worthiness of customers to which the Company grants credit terms in the normal course of business. Expected credit losses are accounted on financial assets based on the measurement criteria as defined in the policy. A default on a financial asset is when there is a significant increase in the credit risk which is evaluated based on the business environment.

The following table gives details in respect of percentage of revenues generated from top five customers:

	for the period 29 December 2021 to 31 March 2022
Revenue from top five customers	73.71%

**20 Financial instruments (Continued)****c) Liquidity risk**

Liquidity risk is the risk that the Company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Company's approach to manage liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risk to the Company's reputation.

The following are contractual maturities of Lease Liabilities on an undiscounted basis as at 31 March 2022

<b>Particulars</b>	<b>31 March 2022</b>
Less than one year	<b>1,437,364</b>
One to five years	<b>5,359,830</b>
More than five years	<b>302,385</b>
<b>Total</b>	<b>7,099,579</b>

Future cash outflows in respect of certain leasehold properties to which the Company is potentially exposed as a lessee that are not reflected in the measurement of the lease liabilities include exposures from options of extension and termination. In assessing whether the Company is reasonably certain to exercise an option to extend a lease, or not to exercise an option to terminate a lease, the Management has considered all relevant facts and circumstances that create an economic incentive for the Company as a lessee to exercise the option to extend the lease or not to exercise the option to terminate the lease as at 31 March 2022. The Company shall revise the lease term when there is a change in the facts and circumstances.

The Company is using the net operational cash flows including cash inflows from the financial assets to manage the liquidity.

The table below provides details regarding the contractual maturities of significant financial liabilities as at 31 March 2022

<b>Particulars</b>	<b>31 March 2022</b>	
	<b>Less than 1 Year</b>	<b>More than 1 year</b>
Trade payables	<b>1,982,658</b>	<b>-</b>
Lease liabilities	<b>1,255,914</b>	<b>5,330,461</b>
Other financial liabilities	<b>1,019,597</b>	<b>-</b>

# American Recovery Service Incorporated

## Notes to the financial statements (Continued)

as at and for the period ended 31 March 2022

(Currency: In US Dollar)

### 21 Related party transactions

Details of related parties including summary of transactions entered into during the period ended 31 March 22 are summarized below:

Ultimate Holding Company	RPSG Ventures Limited
Holding Company	Firstsource Solutions Limited Firstsource Group USA, Inc. Firstsource Business Process Services LLC
Fellow Subsidiaries (where transactions exist)	Firstsource Advantage LLC
Directors	Arjun Mitra Noubar Assadourian

#### Particulars of related party transactions:

Name of the related party	Description	Transaction value during the Period 29 December 2021 to 31 March 2022*	Receivable (Payable) as at
			31 March 2022
Firstsource Group USA Inc	Reimbursement of expenses	100,000	-
	Payable	-	(110,000)
Firstsource Advantage LLC	Reimbursement of expenses	100,000	-
	Payable	-	(100,000)
Firstsource Business Process Services LLC	Receivable on account Working capital adjustment	3,528,082	-
	Advances Given	2,000,000	5,528,082

\*Transfer of funds between the Companies is not considered for related party disclosure of transactions during the period.

# American Recovery Service Incorporated

## Notes to the financial statements (Continued)

as at and for the period ended 31 March 2022

(Currency : In US Dollar)

### 22 Segment reporting

As per Ind AS 108 - Operating Segment, if a financial report contains both consolidated financial statements of a parent that is within the scope of this Ind AS as well as the parent's separate financial statements, segment information is required only in the consolidated financial statements. Accordingly, information required to be presented under Ind AS 108 - Operating Segment has been given in the consolidated financial statements of Firstsource Solutions Limited ('the Holding Company').

### 23 Computation for calculating diluted earnings per share

	For year ended 31 March 2022
Number of shares considered as basic weighted average shares outstanding	2,500
Number of shares considered as weighted average shares and potential shares outstanding	2,500
Net profit after tax attributable to shareholders	1,228,389
Net profit after tax for diluted earnings per share	1,228,389

### 24 Capital and other commitments and contingent liabilities

The Company has capital commitments of USD Nil as at 31 March 2022 . There are no contingent liabilities as at 31 March 2022.

### 25 Subsequent events

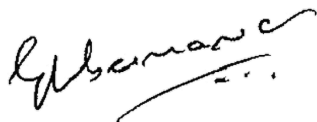
The Company evaluated subsequent events from the balance sheet date through 30 June 2022 and determined there are no material items to report.

As per our report of even date attached.

For DELOITTE HASKINS & SELLS LLP

Chartered Accountants

Firm's Registration No: 117366W/W-100018



G. K. Subramaniam

Partner

Membership No: 109839

30 June 2022

Mumbai

For and on behalf of the Board of Directors



Arjun Mitra

Director

Noubar Assadourian

Director

Noubar Assadourian