

Q4 FY2022 Earnings Update

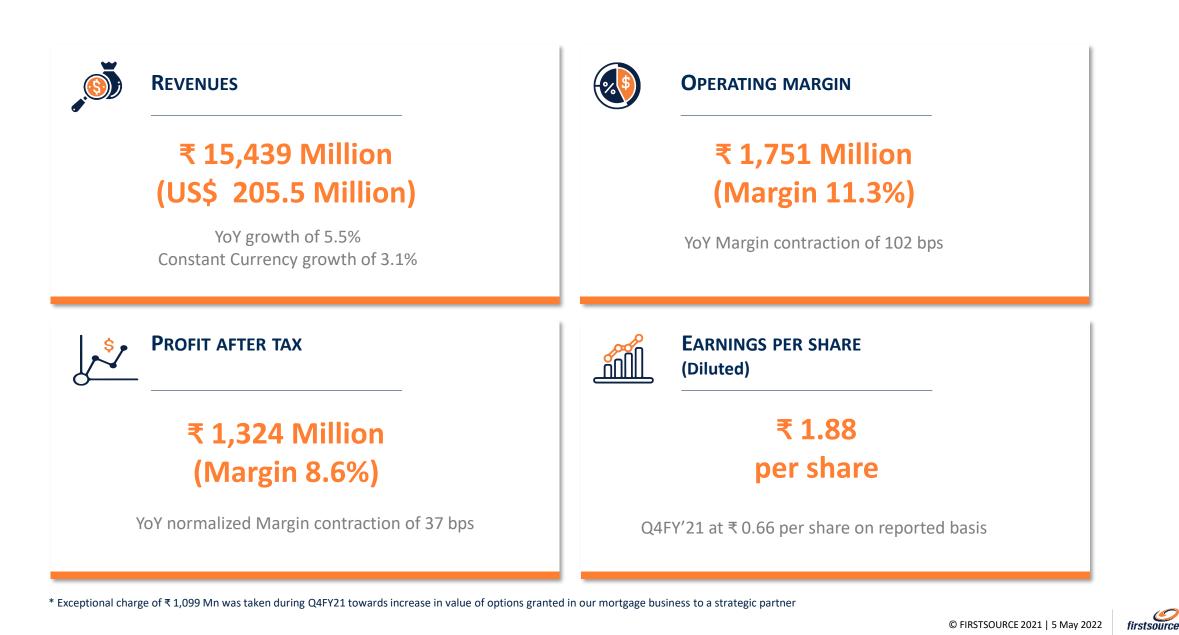


Disclaimer

Certain statements in this presentation concerning our future growth prospects are forwardlooking statements, which involve a number of risks, and uncertainties that could cause actual results to differ materially from those in such forward-looking statements. The risks and uncertainties relating to these statements include, but are not limited to risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, intense competition in BPO services including those factors which may affect our cost advantage, wage increases, our ability to attract and retain highly skilled professionals, time and cost overruns on client contracts, client concentration, our ability to manage ramp-ups and growth, our ability to manage our international operations, reduced demand in our key focus verticals, disruptions in telecom infrastructure and technology, our ability to successfully complete and integrate potential acquisitions, liability for damages on our service contracts, performance of our subsidiaries, withdrawal of government fiscal incentives, political instability, legal restrictions on raising capital and acquiring companies outside India, unauthorized use of our intellectual property and general economic conditions affecting our industry. Firstsource may, from time to time, make additional written and oral forward-looking statements, including our reports to shareholders. The company does not undertake to update any forward-looking statements that may be made from time to time by or on behalf of the company.



Summary of Performance for the Quarter ended 31st March 2022

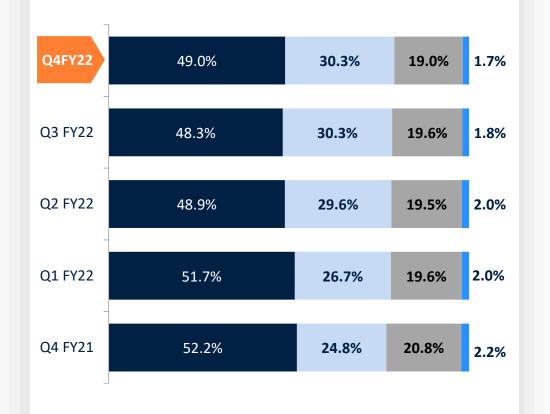


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Summary of Performance for the Full year ended 31st March 2022



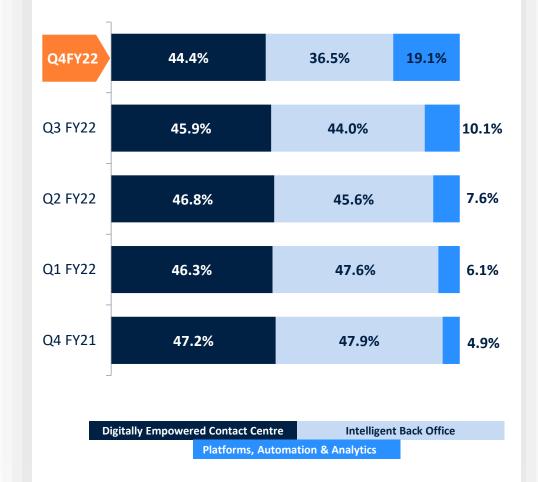
Addition of Q1, Q2 & Q3 EPS nos will not add up to FY22 EPS due to change in no. of shares



REVENUE SPLIT BY VERTICALS

Banking & Financial Services	Healthcare
Communication, Media & Tech	Diverse Industries

REVENUE SPLIT BY SERVICE LINES



Client Concentration





Total Tenure



4 of Top 15 Mortgage servicers in the US



2 of Top 6 Retail banks in the UK



6 of Top 15 Mortgage Lenders in the US



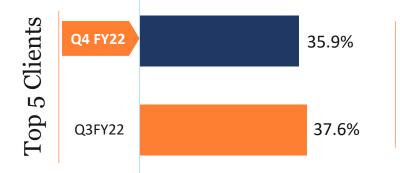
1,000+ Hospitals in the US



7 of Top 10 Health insurance/ managed care companies in the US



1 of Top 3 Utility companies in the UK





Average Tenure



5 of Top 10 Credit card issuers in the US



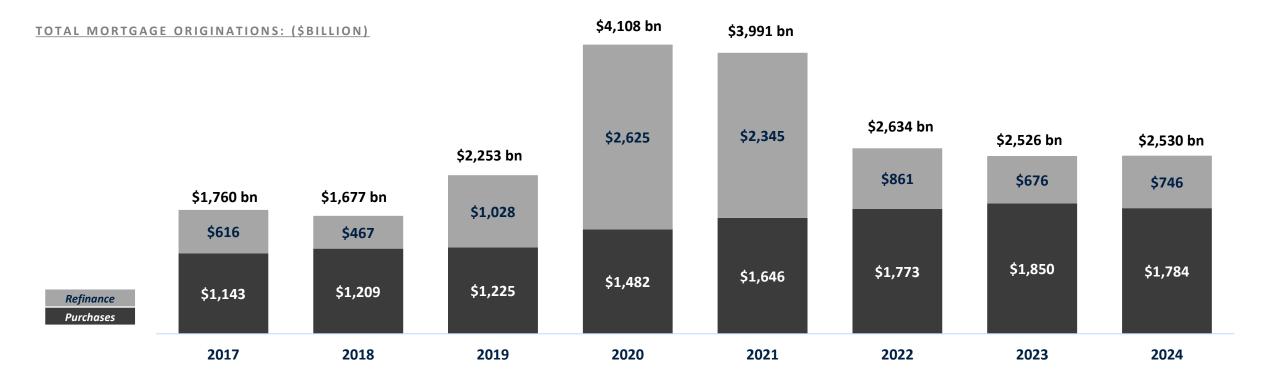
1 of Top 2 Broadcasting and media companies in the UK



2 of Top 6 Telecom and broadcasting companies in the US

Context Setting: Mortgage Industry trends and impact on our business (1/2)

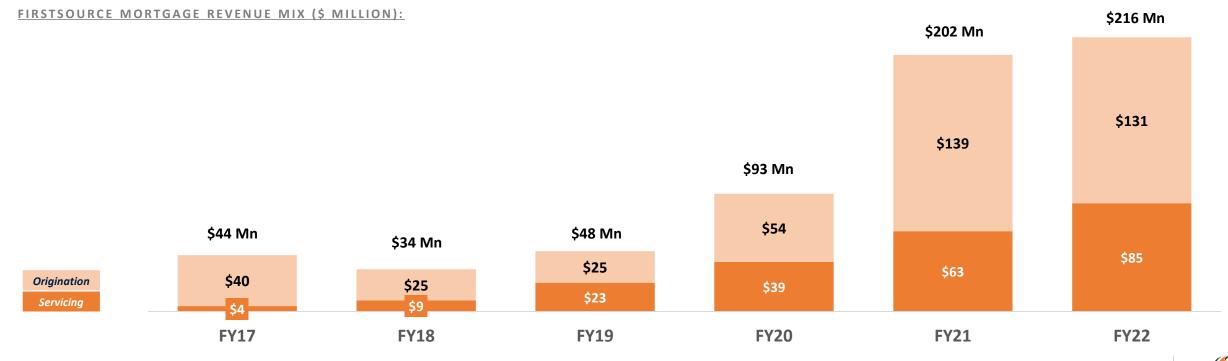
- Mortgage Originations market correcting sharply due to change in macro-environment
- Refinance volumes expected to drop by almost 63% from \$2.3 Tn in CY2021 to \$861 Bn in CY2022
- Overall Originations market expected to stabilize around \$2.5 Tn; led by resilient Purchase market and normalized Refinance activity



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Context Setting: Mortgage Industry trends and impact on our business (2/2)

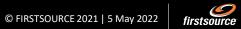
- Firstsource Mortgage Revenues grew strongly from \$48 Mn in FY2019 to \$216 Mn in FY2022
- In tandem with the market movement and contractions in Originations volume, FSL's Revenue to be impacted in FY2023
- Successfully scaled Mortgage Servicing business to build a steady and sustainable growth segment



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Annexure



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Financial Performance (Quarterly)

In ₹ million	Q4 FY2020	Q1 FY 2021	Q2 FY 2021	Q3 FY 2021	Q4 FY 2021	Q1 FY 2022	Q2 FY 2022	Q3 FY 2022	Q4 FY 2022
Income from services	10,673	10,537	11,783	13,510	14,496	14,780	14,182	14,456	15,239
Other operating Income	132	85	94	142	132	68	104	182	201
Revenue from operations	10,804	10,622	11,877	13,652	14,628	14,848	14,286	14,638	15,439
Revenue from operations (USD Mn)	\$ 149	\$ 141	\$ 160	\$ 185	\$ 200	\$ 201	\$ 193	\$ 195	\$ 206
QoQ Growth % - Constant Currency	0.6%	-4.3%	12.2%	14.6%	7.0%	0.5%	-4.0%	1.4%	5.2%
YoY Growth % - Constant Currency	8.2%	1.6%	13.1%	23.8%	31.7%	38.5%	18.5%	4.9%	3.1%
Personnel Expense	7,350	7,128	7,985	9,503	10,057	10,219	9,728	9,676	9,845
Operating Expense	1,813	1,826	2,016	2,046	2,229	2,246	2,171	2,583	3,146
Operating EBITDA	1,641	1,668	1,876	2,103	2,342	2,383	2,388	2,379	2,448
Operating EBITDA %	15.2%	15.7%	15.8%	15.4%	16.0%	16.1%	16.7%	16.3%	15.9%
Depreciation / amortization	474	498	519	513	534	584	597	617	697
Operating Margin	1,168	1,170	1,358	1,590	1,809	1,800	1,791	1,762	1,751
Operating Margin %	10.8%	11.0%	11.4%	11.6%	12.4%	12.1%	12.5%	12.0%	11.3%
Other Income / (expense)	(16)	(7)	16	7	(29)	(10)	0	(5)	(15)
Interest Income / (expense), net	(121)	(128)	(119)	(122)	(127)	(136)	(148)	(143)	(177)
Profit Before Taxes and exceptional item	1,031	1,035	1,254	1,476	1,652	1,654	1,644	1,614	1,560
Profit Before Taxes and exceptional item %	9.5%	9.7%	10.6%	10.8%	11.3%	11.1%	11.5%	11.0%	10.1%
Exceptional Item	-	-	-	-	(1,099)	-	-	-	-
Profit Before Taxes	1,031	1,035	1,254	1,476	553	1,654	1,644	1,614	1,560
Profit Before Taxes %	9.5%	9.7%	10.6%	10.8%	3.8%	11.1%	11.5%	11.0%	10.1%
Taxes and Minority Interest	115	148	201	265	87	309	293	259	236
Profit After Tax	916	887	1,053	1,210	467*	1,345	1,350	1,355	1,324
Profit After Tax %	8.5%	8.3%	8.9%	8.9%	3.2%	9.1%	9.5%	9.3%	8.6%
Diluted EPS (₹ /Share)	1.31	1.27	1.50	1.72	0.66	1.91	1.96	1.92	1.88

Note: Numbers have rounding off impact

* For Q4 FY21, PAT excluding the exceptional charge is INR 1,309 Mn or 8.9%

Financial Performance (Yearly)

In ₹ million	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY2021	FY2022
Income from services	31,617	34,569	34,315	37,867	40,502	50,327	58,657
Other operating Income	556	987	1,038	396	484	453	554
Revenue from operations	32,173	35,556	35,352	38,263	40,986	50,780	59,212
Revenue from operations (USD Mn)	\$ 491	\$ 530	\$ 548	\$ 548	\$ 578	\$ 685	\$ 795
YoY Growth % - Constant Currency	2.0%	12.9%	2.8%	2.0%	6.6%	17.9%	14.6%
Personnel Expense	21,727	23,834	23,955	25,573	27,735	34,672	39,468
Operating Expense	6,545	7,342	6,809	7,336	6,962	8,065	10,145
Operating EBITDA	3,901	4,380	4,589	5,355	6,289	8,042	9,599
Operating EBITDA %	12.1%	12.3%	13.0%	14.0%	15.3%	15.8%	16.2%
Depreciation / amortization	609	590	659	744	1,852	2064	2,494
Operating Margin	3,292	3,790	3,930	4,610	4,437	5,979	7,105
Operating Margin %	10.2%	10.7%	11.1%	12.0%	10.8%	11.8%	12.0%
Other Income / (expense)	77	(21)	(11)	(26)	17	(13)	(30)
Interest Income / (expense), net	(507)	(400)	(338)	(225)	(512)	(496)	(604)
Profit Before Taxes and exceptional item	2,862	3,369	3,580	4,359	3,942	5,469	6,471
Profit Before Taxes and exceptional item %	8.9%	9.5%	10.1%	11.4%	9.6%	10.8%	10.9%
Exceptional Item	-	-	-	-	-	(1,151)	-
Profit Before Taxes	2,862	3,369	3,580	4,359	3,942	4,318	6,471
Profit Before Taxes %	8.9%	9.5%	10.1%	11.4%	9.6%	8.5%	10.9%
Taxes and Minority Interest	257	569	315	581	545	702	1,097
Profit After Tax	2,605	2,800	3,265	3,778	3,397	3,617*	5,374
Profit After Tax %	8.1%	7.9%	9.2%	9.9%	8.3%	7.1%	9.1%
Diluted EPS (₹ /Share)	3.72	4.08	4.73	5.45	4.89	5.13	7.62

* For FY2021, PAT excluding the exceptional charge is INR 4,499 Mn or 8.9%

Addition of Q1, Q2 & Q3 EPS nos will not add up to 9MFY22 EPS due to change in no. of shares

Balance Sheet and Cash Flow Statement

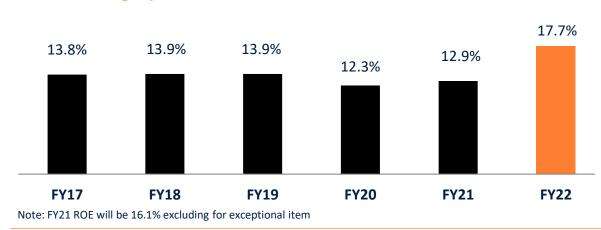
In ₹ million	As at 31-Mar-22	As at 31-Mar-21		
Equity And Liabilities				
Share Capital	6,970	6,961		
Reserves & Surplus	23,360	21,032		
Non- Controlling Interest	4	5		
Borrowings	10,097	6,045		
Other Non - Current Liabilities	8,672	5,438		
Current liabilities	7,986	8,816		
Total	57,087	48,297		
Goodwill on Consolidation	27,208	21,948		
Fixed Assets	10,258	8,028		
Cash and Cash Equivalents	898	1,373		
Current Investments	1,185	826		
Trade Receivables (Billed + Unbilled)	9,605	8,431		
Non - Current Assets	5,409	6,008		
Current Assets	2,523	1,683		
Total	57,087	48,297		

In ₹ million	Quarter ended 31-Mar-22	Full year ended 31-Mar-22		
Cash Flow from Operating Activities				
EBIT	1,751	7,105		
Adjustment: Non-Cash and Other Income / (Expense)	743	2,760		
Operating Cash before Working Capital	2,494	9,865		
Add: Working Capital Changes	(1,155)	(1,884)		
Less: Income Taxes Paid	(221)	(945)		
Net cash generated from operating activities (A)	1,119	7,036		
Cash Flow from Investing Activities				
Capital Expenditure	(264)	(729)		
Proceeds from current investments	(677)	(325)		
Payment towards acquisition of business	-	(5,067)		
Earmarked balances with banks	(13)	(13)		
Proceeds from redemption of debentures	-	2		
Capital advance refund	186	186		
Net cash used in Investing activities (B)	(767)	(5,946)		
Cash Flow from Financing Activities				
Net increase in Borrowings	2,189	3,905		
Purchase of Non-controlling Interest in a subsidiary	-	(887)		
Net Interest Paid	(142)	(580)		
Payment of lease liabilities	(357)	(1,170)		
Purchase of treasury shares	(150)	(500)		
Proceeds from issuance of equity shares and share application money	-	37		
Dividend Paid	(2,384)	(2,384)		
Net cash used in Financing activities (C)	(844)	(1,580)		
Net decrease in cash and cash equivalents	(493)	(490)		
Cash and cash equivalents at the beginning of the period	1,343	1,316		
Earmarked balances with banks	50	70		
Foreign exchange (gain) on translating Cash and cash equivalents	(2)	2		
Closing Cash and Cash Equivalents	898	898		
Cash and Cash Equivalents including Investments	2,084	2,084		

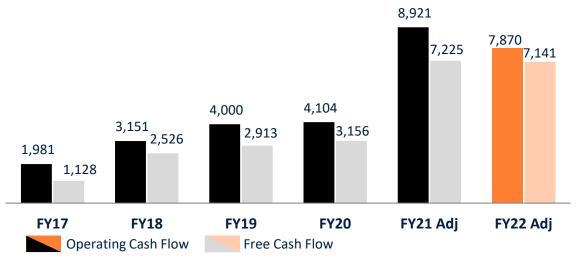
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Key Performance Indicators

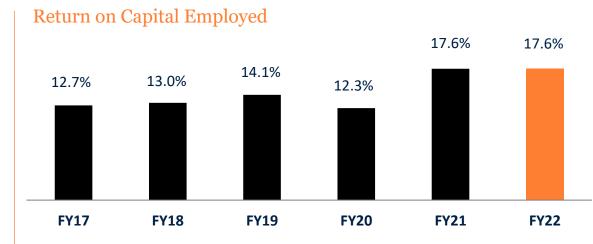
Return on Equity



Cash Flow



Note: FY21 and Q1 FY22 OCF and FCF adjusted for advance received from customers



10,097 9,670 8,433 2,522 6,723 6,950 6,045 5,577 3,490 8,341 6,526 7,760 8,013 4,367 7,148 5,273 5,390 3,885 3,846 3,233 3,147 1,678 FY18 FY19 FY20 FY22 FY17 FY21 Short term Debt Long term Debt Net Debt including current portion

Debt Position

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Operating Metrices

	Particulars	Q4 FY2020	Q1 FY 2021	Q2 FY 2021	Q3 FY 2021	Q4 FY 2021	Q1 FY 2022	Q2 FY 2022	Q3 FY 2022	Q4 FY 2022
	Banking & Financial Services	42.8%	51.2%	51.9%	52.0%	52.2%	51.7%	48.9%	48.3%	49.0%
Revenue by	Healthcare	31.3%	29.9%	27.1%	25.3%	24.8%	26.7%	29.6%	30.3%	30.3%
Vertical	Communications Media & Tech	22.9%	16.2%	18.8%	20.5%	20.8%	19.6%	19.5%	19.6%	19.0%
	Diverse Industries	3.0%	2.7%	2.2%	2.2%	2.2%	2.0%	2.0%	1.8%	1.7%
	Digitally Empowered Contact Centre	51.2%	47.8%	49.1%	48.9%	47.2%	46.3%	46.8%	45.9%	44.4%
Revenue by Service Lines	Intelligent Back Office	42.5%	44.2%	42.9%	44.8%	47.9%	47.6%	45.6%	44.0%	36.5%
	Platforms, Automation & Analytics	6.3%	8.0%	8.0%	6.3%	4.9%	6.1%	7.6%	10.1%	19.1%
	US	63.2%	69.1%	68.1%	67.1%	67.4%	67.6%	68.4%	69.8%	70.7%
Revenue by Geography	UK	35.3%	29.7%	30.6%	31.5%	31.5%	31.1%	30.1%	28.5%	27.5%
	Rest of World	1.5%	1.2%	1.3%	1.4%	1.1%	1.3%	1.5%	1.7%	1.8%
Revenue by	Offshore	25.6%	24.8%	27.0%	29.8%	30.6%	29.3%	31.0%	30.8%	27.0%
Delivery	Onshore	74.4%	75.2%	73.0%	70.2%	69.4%	70.7%	69.0%	69.2%	73.0%
Top Clients	Top client %	20.3%	13.7%	16.2%	17.5%	17.5%	16.3%	15.8%	15.2%	14.8%
Revenue	Top 5 client %	42.2%	39.9%	40.4%	41.4%	42.3%	42.0%	41.2%	37.6%	35.9%
	Total employees (end of period)	21,203	21,831	23,960	26,618	28,004	27,916	27,835	27,398	26,557
	• Employees in India	11,450	11,684	13,536	15,381	16,289	16,677	16,976	16,826	16,045
Other Metrices	• Employees outside India	9,753	10,147	10,424	11,237	11,715	11,239	10,859	10,572	10,512
Other Metrices	Net Addition	721	628	2,129	2,658	1,386	(88)	(81)	(437)	(841)
	Offshore Attrition*	33.5%	15.1%	26.3%	28.8%	28.6%	29.2%	36.2%	45.2%	45.9%
	Onshore Attrition*	41.9%	30.2%	47.3%	34.6%	40.0%	54.8%	68.8%	59.5%	50.2%





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Q4FY2022 EARNINGS UPDATE

Forex Hedges

Outstanding FX hedges at \$52.5 million for USD and £34.6 million for GBP

	GBP	-INR	USD	INR
Period	Hedged	Average Rate	Hedged	Average Rate
0-12 Months	£34.6	Rs 114.0 /£	\$ 52.5	Rs 79.0 /\$

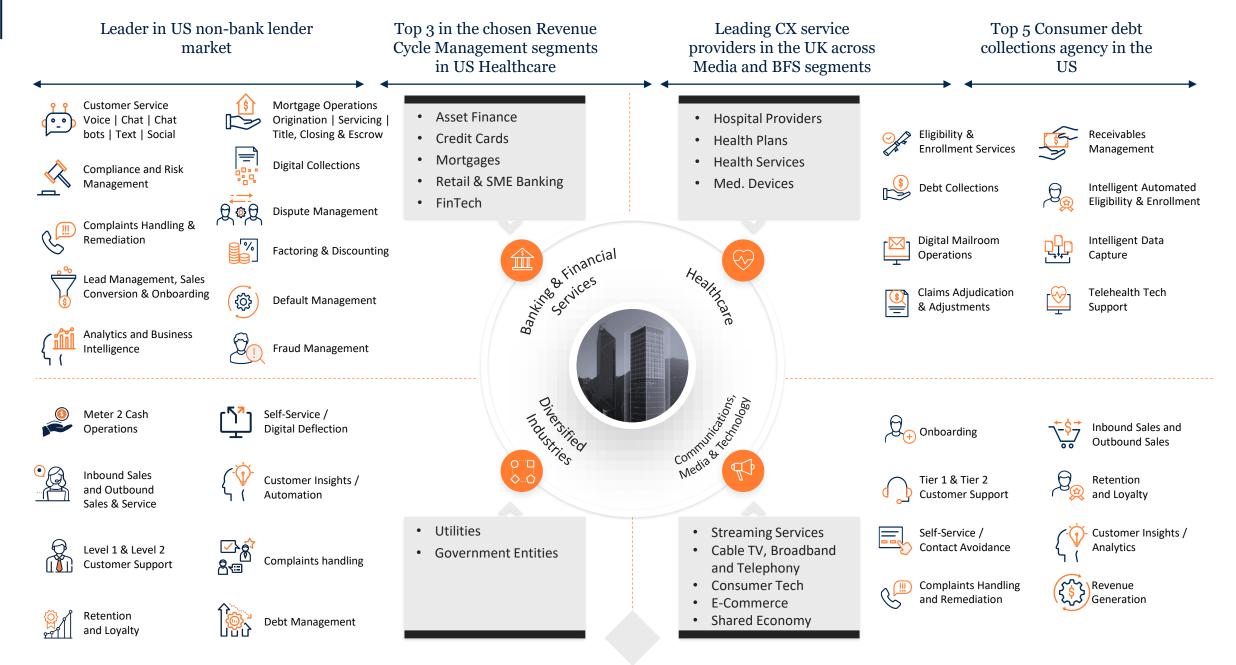
Prior Period Reports

(Hyperlinks)

ANNUAL REPORT	PUBLISHED RESULTS			INVES	INVESTOR PRESENTATIONS				PRESS RELEASE						
<u>FY2021</u>	FY2022	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2022	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2022	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>
FY2020	FY2021	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2021	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2021	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>
	FY2020	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2020	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2020	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>
<u>FY2019</u>	FY2019	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2019	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2019	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>
<u>FY2018</u>	FY2018	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2018	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2018	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>

		SHAR	EHOLD	DING P	ATTER	N								
FY2022	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2022	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2022	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>
FY2021	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2021	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2021	<u>Q1</u>	Q2	<u>Q3</u>	<u>Q4</u>
FY2020	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2020	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>					
FY2019	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2019	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2020	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>
FY2018	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2018	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>	FY2019	<u>Q1</u>	<u>Q2</u>	<u>Q3</u>	<u>Q4</u>

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Strong Domain Driven Operating Model

) Established in 2001

About Us

Revenues of INR 59.0 Billion

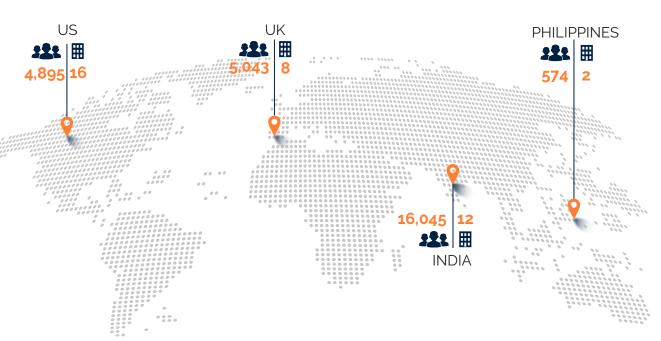
(approximately \$795 Million) in FY2022

O 26,557 Firstsourcers

across US, UK, India and Philippines

• Leaders in chosen segments

across Banking & Financial Services, Healthcare, Communications, Media & Technology and Diversified Industries



O Domain driven BPM services company

Leveraging a 'Digital First, Digital Now' approach to solve key customer problems

• 150+ global clients including

17 Fortune 500 companies and 9 FTSE 100 companies

• Publicly Traded on Indian Stock Exchanges

NSE: FSL	BSE: 532809	Reuters: FISO.BO	Bloomberg: FSOL@IN
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INVESTORS IN PEOPLE* We invest in people Gold



Investors in People

Firstsource **re-accredited** with the Investors In People (IIP) Gold standard for its UK operations



NelsonHall

Positioned as a **'Leader'** in NEAT Evaluation for 'Overall Mortgage & Loan Services' and 'Support for New Digital Business Models'

Positioned as a **'Leader'** in its 'Intelligent Automation in Banking NEAT 2021' report



"A-100" by SecurityScorecard™

Rated 'A-100' by SecurityScorecard [™] - a testament to our robust security posture across technology platforms, cloud solutions and applications, and our best practices-based security protocols



Everest Group

Ranked as top Business Process Services (BPS) provider in **'BPS Top 50™'** report.

Firstsource was also placed as **Top 10 Service Providers** by Growth by the industry research firm.



ISG

Leader in ISG Provider Lens™ quadrant report for **Contact Centre – Customer Experience Services** for Europe

Industry Associations







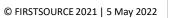








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Corporate Management Senior Leadership







Finance



Prashanth Nandella

Operations



Randall Shafer

Healthcare Provider



Shuchika Sahay Human Resources



Venkatgiri Vandali

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Sundara Sukavanam **Digital Services**





Rajlakshmi Raghavan

Marketing & Communications



Deb Biswas

Communications, Media & Technology

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Vipul Khanna MD & Chief Executive Officer



Arjun Mitra Collections

Steven Schachter Mortgage





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