



# **Profit and Loss account summary**

(consolidated figures)

(As per Indian Accounting Standards)

In INR million, except per share data

	Quarte	r ended	Growth % in	Quarter ended	Growth % in
Particulars	March 31, 2020	March 31, 2019	Q4 FY20 over Q4 FY19	December 31, 2019	Q4 FY20 over Q3 FY20
INCOME					
Income from services	10,672.63	9,642.15	10.7%	10,445.84	2.2%
Other Operating Income	131.85	29.67	344.4%	88.94	48.2%
REVENUES FROM OPERATIONS	10,804.48	9,671.82	11.7%	10,534.78	2.6%
EXPENDITURE					
Operating expenses	1,813.43	1,943.38	-6.7%	1,815.73	-0.1%
Personnel expenses	7,349.80	6,344.27	15.8%	7,052.70	4.2%
	9,163.23	8,287.65	10.6%	8,868.43	3.3%
OPERATING EARNINGS BEFORE INTEREST, TAX AND DEPRECIATION (EBITDA)	1,641.25	1,384.17	18.6%	1,666.35	-1.5%
Operating EBITDA %	15.2%	14.3%		15.8%	
Depreciation / amortization	473.72	189.66	149.8%	484.31	-2.2%
OPERATING MARGIN	1,167.53	1,194.51	-2.3%	1,182.04	-1.2%
Operating MARGIN %	10.8%	12.4%		11.2%	
Interest Income / (expense), net	(120.50)	(57.16)	_	(147.88)	-
Other Income / (expense)	(16.03)	' '	-	1.63	=
PROFIT/(LOSS) BEFORE TAX (PBT)	1,031.00	1,112.41	-7.3%	1,035.79	-0.5%
PBT (% of Total Income)	9.5%	11.5%		9.8%	
Taxes	115.22	129.96	-11.3%	140.37	-17.9%
PROFIT/ (LOSS) AFTER TAX BEFORE MINORITY INTEREST	915.78	982.45	-6.8%	895.42	2.3%
Non - controlling interest	0.01	0.02	-	0.02	-
PROFIT/(LOSS) AFTER TAX AND MINORITY INTEREST (PAT)	915.77	982.43	-6.8%	895.40	2.3%
PAT (% of Total Income)	8.5%	10.2%		8.5%	
EARNINGS PER SHARE					
(Equity shares of par value INR 10/- each)					
Basic	1.32	1.42		1.29	
Diluted	1.31	1.42		1.29	





# **Profit and Loss account summary**

(consolidated figures)

(As per Indian Accounting Standards)

In INR million, except per share data

	Year E	Growth	
Particulars	March 31, 2020	March 31, 2019	%
INCOME			
Income from services	40,501.92	37,867.07	7.0%
Other Operating Income	484.22	395.70	22.4%
REVENUES FROM OPERATIONS	40,986.14	38,262.77	7.1%
EXPENDITURE Operating expenses	6,961.93	7,335.51	-5.1%
Personnel expenses	27,735.33	25,572.59	8.5%
	34,697.26	32,908.10	5.4%
OPERATING EARNINGS BEFORE INTEREST, TAX AND DEPRECIATION (EBITDA)	6,288.88	5,354.67	17.4%
Operating EBITDA %	15.3%	14.0%	
Depreciation / amortization	1,852.00	744.35	148.8%
OPERATING MARGIN	4,436.88	4,610.32	-3.8%
Operating MARGIN %	10.8%	12.0%	
Interest Income / (expense), net Other Income / (expense)	(512.22) 17.45	(225.11) (26.03)	- -
PROFIT/(LOSS) BEFORE TAX (PBT)	3,942.11	4,359.18	-9.6%
PBT (% of Total Income)	9.6%	11.4%	
Taxes	545.26	581.41	-6.2%
PROFIT/ (LOSS) AFTER TAX BEFORE MINORITY INTEREST	3,396.85	3,777.77	-10.1%
Non - controlling interest	(0.01)	(0.09)	-
PROFIT/(LOSS) AFTER TAX AND MINORITY INTEREST (PAT)	3,396.86	3,777.86	-10.1%
PAT (% of Total Income)  EARNINGS PER SHARE  (Equity shares of par value INR 10/- each)	8.3%	9.9%	
Basic	4.90	5.48	
Diluted	4.89	5.45	





Balance sheet

(consolidated figures)

(As per Indian Accounting Standards)

In INR million

	As at			
Particulars	March	March		
	31, 2020	31, 2019		
ASSETS				
Non-Current Assets				
Fixed assets	1,912.08	1,795.43		
Right-of-use assets	4,472.92	-		
Goodwill on consolidation	22,323.56	20,451.72		
Investment in associate accounted for using the equity method	0.07	0.06		
Financial assets				
Investments	122.09	121.59		
Other financial assets	724.71	718.79		
Deferred tax assets	2,511.30	2,314.68		
Income tax assets (net)	783.64	776.51		
Other non-current assets	1,976.90	2,068.98		
Total Non-Current Assets	34,827.27	28,247.76		
Current Assets				
Financial assets				
Current investments	-	1,217.50		
Trade receivables	5,567.18	3,871.89		
Cash and cash equivalents	1,907.49	473.84		
Other financial assets	2,158.28	1,707.08		
Other current assets	1,410.29	1,239.40		
Total Current Assets	11,043.24	8,509.71		
TOTAL ASSETS	45,870.51	36,757.47		
EQUITY AND LIABILITIES				
Shareholder's funds				
Equity share capital	6,938.27	6,910.65		
Reserve and surplus	20,715.55	20,296.61		
Total equity attributable to equity holders of the Company	27,653.82	27,207.26		
Non - controlling interest	5.88	5.89		
Non-current liabilities				
Financial liabilities				
	27.76	60.49		
Long-term borrowings Lease liabilities	27.76	69.48		
	4,053.38 85.88	- 67.55		
Provision for employee benefits				
Deferred tax liabilities  Total Non-current liabilities	734.95	460.70 <b>597.73</b>		
	4,901.97	597.73		
Current liabilities				
Financial liabilities  Chart torm and other harrawings	0.244.42	F 200 00		
Short-term and other borrowings	8,341.42	5,389.86		
Trade payables	952.81	901.75		
Lease liabilities	1,069.77	4 500 04		
Other financial liabilities	1,964.52	1,532.91		
Other current liabilities	519.54	515.37		
Provisions for employee benefits	401.40	384.07		
Provision for tax (net)	59.38	222.63		
Total Current liabilities	13,308.84	8,946.59		
TOTAL LIABILITIES	45,870.51	36,757.47		





### **Cash Flow Statement**

(consolidated figures)

In INR million

		III IIVIK IIIIIIOII	
Particulars	Quarter ended March 31, 2020	Year ended March 31, 2020	
Sources			
Net cash accruals	1,138.69	4,718.73	
Interest and dividend received	15.91	57.81	
Increase in shareholders' funds	5.90	76.62	
Net increase in borrowings	2,039.10	2,856.54	
Total Sources	3,199.60	7,709.70	
Uses			
Net working capital	271.01	1,939.50	
Taxes paid	45.60	511.51	
Capital expenditure	253.69	1,041.80	
Dividend payout (including DDT)	2,091.11	3,762.03	
Net interest paid	76.46	299.56	
Total Uses	2,737.87	7,554.40	
Surplus / (Deficit)	461.73	155.30	
Effect of exchange rate on translation of subsidiaries	57.35	60.85	
Opening Cash and Cash Equivalents	1,388.41	1,691.34	
Closing Cash and Cash Equivalents	1,907.49	1,907.49	





#### OPERATING METRICS

	Revenue k	y Industry				
		Quarter Ended		Year I	Ended	
	Mar 31, 2020	Mar 31, 2019	Dec 31, 2019	Mar 31, 2020	Mar 31, 201	
BFSI	43.5%	36.8%	43.7%	41.3%	36.0%	
Telecom & Media	23.0%	27.5%	22.0%	23.6%	28.0%	
Healthcare	31.2%	33.3%	32.3%	32.7%	34.3%	
Others	2.3%	2.4%	2.0%	2.4%	1.7%	
Total	100.0%	100.0%	100.0%	100.0%	100.0%	
	Revenue by	Geography				
		Quarter Ended			Year Ended	
	Mar 31, 2020	Mar 31, 2019	Dec 31, 2019	Mar 31, 2020	Mar 31, 201	
USA	63.2%	55.3%	63.3%	61.4%	55.0%	
UK	35.3%	43.6%	35.3%	37.2%	43.9%	
India	1.5%	1.1%	1.4%	1.4%	1.1%	
Rest of world*	0.0%	0.0%	0.0%	0.0%	0.0%	
Total	100.0%	100.0%	100.0%	100.0%	100.0%	
Rest of world (RoW) primarily includes			9			
	Revenue by De	elivery location				
		Quarter Ended			Ended	
011	Mar 31, 2020			Mar 31, 2020	Mar 31, 20	
Offshore	25.6%	18.5%	25.2%	24.1%	19.6%	
Onshore	74.4%	81.5%	74.8%	75.9%	80.4%	
Total	100.0%	100.0%	100.0%	100.0%	100.0%	
	Revenue by Bu	siness Segment				
		Quarter Ended			Ended	
	Mar 31, 2020	· ·	-	Mar 31, 2020	Mar 31, 20	
Customer management	38.5%	46.5%	38.1%	40.0%	47.3%	
Healthcare	31.3%	33.4%	32.4%	32.9%	34.6%	
Collections	11.2%	10.4%	10.5%	10.9%	9.3%	
Mortgage	19.0%	9.7%	19.0%	16.2%	8.8%	
Total	100.0%	100.0%	100.0%	100.0%	100.0%	
	Client Con	centration				
	14 24 2020	Quarter Ended			Ended	
	Mar 31, 2020	Mar 31, 2019	Dec 31, 2019	Mar 31, 2020	Mar 31, 201	
Client contribution to revenues						
	ı					
	20.3%	24.6%	10.5%	21 1%	24.5%	
Top 5 customer	20.3%	24.6%	19.5%	21.1%	24.5%	
Top 5 customers	20.3% 42.2%	24.6% 42.3%	19.5% 42.1%	21.1% 41.1%	24.5% 41.4%	
•	42.2%	42.3%				
•	42.2%		42.1%	41.1%		
·	42.2%	42.3%  Seats Metrics  Quarter Ended	42.1%	41.1% Year I	41.4% Ended	
Top 5 customers	42.2% Employee and Mar 31, 2020	42.3%  Seats Metrics Quarter Ended Mar 31, 2019	42.1% Dec 31, 2019	41.1% Year I Mar 31, 2020	41.4% Ended Mar 31, 20	
Top 5 customers  Total employees (end of period)	Employee and	42.3%  Seats Metrics  Quarter Ended	42.1%	41.1% Year I	41.4% Ended Mar 31, 20	
Top 5 customers  Total employees (end of period)	42.2%  Employee and  Mar 31, 2020  21,203	42.3%  Seats Metrics Quarter Ended  Mar 31, 2019  18,712	42.1%  Dec 31, 2019 20,482	41.1% Year I Mar 31, 2020 21,203	41.4% Ended Mar 31, 20	
Top 5 customers  Total employees (end of period)  Net Addition	42.2%  Employee and  Mar 31, 2020  21,203	42.3%  Seats Metrics Quarter Ended  Mar 31, 2019  18,712	42.1%  Dec 31, 2019 20,482	41.1% Year I Mar 31, 2020 21,203	41.4% Ended Mar 31, 20:	
Top 5 customers  Total employees (end of period)  Net Addition  Employees in India	### 42.2%  Employee and  Mar 31, 2020  21,203  721	42.3%  Seats Metrics Quarter Ended  Mar 31, 2019  18,712  117	42.1%  Dec 31, 2019  20,482 481	Year I Mar 31, 2020 21,203 2,491	41.4%  Ended  Mar 31, 20: 18,71	
Top 5 customers  Total employees (end of period)  Net Addition  Employees in India Employees outside India	Mar 31, 2020 21,203 721 11,450 9,753	42.3%  Seats Metrics Quarter Ended  Mar 31, 2019  18,712  117  8,968  9,744	42.1%  Dec 31, 2019  20,482 481  10,982 9,500	Year I Mar 31, 2020 21,203 2,491 11,450 9,753	41.4%  Ended  Mar 31, 20:  18,71  8,96  9,74	
Total employees (end of period) Net Addition Employees in India Employees outside India Number of seats	### A2.2%    Employee and     Mar 31, 2020     21,203     721     11,450     9,753     17,559	42.3%  Seats Metrics Quarter Ended  Mar 31, 2019  18,712  117  8,968  9,744  15,964	42.1%  Dec 31, 2019  20,482 481  10,982 9,500  17,261	Year I Mar 31, 2020 21,203 2,491 11,450 9,753 17,559	41.4%  Ended  Mar 31, 20:  18,71  8,96  9,74	
Total employees (end of period) Net Addition Employees in India Employees outside India Number of seats	Mar 31, 2020 21,203 721 11,450 9,753	42.3%  Seats Metrics Quarter Ended  Mar 31, 2019  18,712  117  8,968  9,744	42.1%  Dec 31, 2019  20,482 481  10,982 9,500	Year I Mar 31, 2020 21,203 2,491 11,450 9,753	41.4%  Ended  Mar 31, 20:  18,71  8,96  9,74	
Total employees (end of period) Net Addition Employees in India Employees outside India Number of seats	### A2.2%    Employee and     Mar 31, 2020     21,203     721     11,450     9,753     17,559	42.3%  Seats Metrics Quarter Ended  Mar 31, 2019  18,712  117  8,968  9,744  15,964	42.1%  Dec 31, 2019  20,482 481  10,982 9,500  17,261	Year I Mar 31, 2020 21,203 2,491 11,450 9,753 17,559	41.4%  Ended  Mar 31, 20:  18,71  8,96  9,74	
Top 5 customers  Total employees (end of period) Net Addition  Employees in India Employees outside India Number of seats	42.2%  Employee and  Mar 31, 2020  21,203 721  11,450 9,753  17,559 79%	42.3%  Seats Metrics Quarter Ended  Mar 31, 2019  18,712  117  8,968  9,744  15,964	42.1%  Dec 31, 2019  20,482 481  10,982 9,500  17,261	Year I Mar 31, 2020 21,203 2,491 11,450 9,753 17,559	41.4%  Ended  Mar 31, 20:  18,71  8,96  9,74	
Top 5 customers  Total employees (end of period) Net Addition  Employees in India Employees outside India Number of seats	42.2%  Employee and  Mar 31, 2020  21,203 721  11,450 9,753  17,559 79%	42.3%  Seats Metrics Quarter Ended Mar 31, 2019  18,712 117  8,968 9,744  15,964 82%	42.1%  Dec 31, 2019  20,482 481  10,982 9,500  17,261	41.1%  Year I  Mar 31, 2020  21,203 2,491  11,450 9,753  17,559 79%	41.4%  Ended  Mar 31, 20:  18,7:  8,96: 9,74  15,96: 82%	
Total employees (end of period) Net Addition Employees in India Employees outside India Number of seats	42.2%  Employee and  Mar 31, 2020  21,203 721  11,450 9,753  17,559 79%	42.3%  Seats Metrics Quarter Ended Mar 31, 2019  18,712 117  8,968 9,744  15,964 82%	42.1%  Dec 31, 2019  20,482 481  10,982 9,500  17,261	41.1%  Year I  Mar 31, 2020  21,203  2,491  11,450  9,753  17,559  79%  Post 180 da	41.4%  Ended  Mar 31, 20:  18,71  8,96 9,74  15,96 82%	
Top 5 customers  Total employees (end of period) Net Addition  Employees in India Employees outside India Number of seats	42.2%  Employee and  Mar 31, 2020  21,203 721  11,450 9,753  17,559 79%	42.3%  Seats Metrics Quarter Ended Mar 31, 2019  18,712 117  8,968 9,744  15,964 82%	42.1%  Dec 31, 2019  20,482 481  10,982 9,500  17,261	41.1%  Year I  Mar 31, 2020  21,203  2,491  11,450  9,753  17,559  79%  Post 180 da	41.4%  Ended  Mar 31, 20:  18,7:  8,96  9,74  15,96  82%  ys attrition -	
Top 5 customers  Total employees (end of period) Net Addition  Employees in India Employees outside India  Number of seats Seat fill factor	42.2%  Employee and  Mar 31, 2020  21,203 721  11,450 9,753  17,559 79%	42.3%  Seats Metrics Quarter Ended Mar 31, 2019  18,712 117  8,968 9,744  15,964 82%	42.1%  Dec 31, 2019  20,482 481  10,982 9,500  17,261	41.1%  Year I  Mar 31, 2020  21,203  2,491  11,450  9,753  17,559  79%  Post 180 da  Quarter a	41.4%  Ended  Mar 31, 20: 18,71  8,96 9,74  15,96 82%  ys attrition - nnualized	
Total employees (end of period) Net Addition Employees in India Employees outside India Number of seats Seat fill factor  Offshore (India and Philippines)	42.2%  Employee and  Mar 31, 2020  21,203 721  11,450 9,753  17,559 79%	42.3%  Seats Metrics Quarter Ended Mar 31, 2019  18,712 117  8,968 9,744  15,964 82%	42.1%  Dec 31, 2019  20,482 481  10,982 9,500  17,261	41.1%  Year I  Mar 31, 2020  21,203 2,491  11,450 9,753  17,559 79%  Post 180 da Quarter a Q4 FY20	41.4%  Ended  Mar 31, 20: 18,71  8,96 9,74  15,96 82%  ys attrition - nnualized Q3 FY20	
Total employees (end of period) Net Addition Employees in India Employees outside India Number of seats Seat fill factor  Offshore (India and Philippines)	42.2%  Employee and  Mar 31, 2020  21,203 721  11,450 9,753  17,559 79%  Attrition	42.3%  Seats Metrics Quarter Ended Mar 31, 2019  18,712  117  8,968  9,744  15,964  82%  Snapshot	42.1%  Dec 31, 2019  20,482 481  10,982 9,500  17,261	41.1%  Year I  Mar 31, 2020  21,203 2,491  11,450 9,753  17,559 79%  Post 180 da Quarter a Q4 FY20  33.5%	41.4%  Ended  Mar 31, 20: 18,71  8,96 9,74  15,96 82%  ys attrition - nnualized Q3 FY20 36.0%	
Total employees (end of period) Net Addition Employees in India Employees outside India Number of seats Seat fill factor  Offshore (India and Philippines)	42.2%  Employee and  Mar 31, 2020  21,203 721  11,450 9,753  17,559 79%  Attrition	42.3%  Seats Metrics Quarter Ended Mar 31, 2019  18,712 117  8,968 9,744  15,964 82%	42.1%  Dec 31, 2019  20,482 481  10,982 9,500  17,261	41.1%  Year I  Mar 31, 2020  21,203 2,491  11,450 9,753  17,559 79%  Post 180 dar Quarter a Q4 FY20 33.5% 41.9%	41.4%  Ended  Mar 31, 20:  18,7:  8,96 9,74  15,96 82%  ys attrition - nnualized Q3 FY20 36.0% 45.8%	
•	42.2%  Employee and  Mar 31, 2020  21,203 721  11,450 9,753  17,559 79%  Attrition	42.3%  Seats Metrics Quarter Ended Mar 31, 2019  18,712  117  8,968  9,744  15,964  82%  Snapshot	42.1%  Dec 31, 2019  20,482 481  10,982 9,500  17,261	41.1%  Year I  Mar 31, 2020  21,203 2,491  11,450 9,753  17,559 79%  Post 180 dar Quarter a Q4 FY20 33.5% 41.9%	41.4%  Ended  Mar 31, 201  18,71  8,96  9,74  15,96  82%  ys attrition - nnualized  Q3 FY20  36.0%	