# **Firstsource Solutions Limited**

#### Profit and Loss account summary

(consolidated figures)



(As per Indian GAAP)

In Rs million, except per share data

Particulars	Quarter ended		Growth % in Q4 FY 2008	Quarter ended	Growth % in Q4 FY 2008
T di dodiai 5	Mar	Mar	over Q4 FY	Dec 31	over Q3 FY
	31, 2008	31, 2007	2007	2007	2008
INCOME					
Income from services	3,692.4	2,683.8		3,589.2	
Other Operating Income	63.7	89.8		106.1	
REVENUES FROM OPERATIONS	3,756.2	2,773.6	35.4%	3,695.3	1.6%
EXPENDITURE					
Operating expenses	1,018.7	697.0		1,025.7	
Personnel expenses	2,114.9	1,497.9		2,124.2	
Total (B)	3,133.7	2,194.9		3,149.8	
EARNINGS BEFORE INTEREST, TAX AND DEPRECIATION (EBITDA)	622.5	578.7	7.6%	545.4	14.1%
EBITDA %	16.6%	20.9%		14.8%	
Depreciation / amortization	227.0	199.9		231.1	
EARNINGS BEFORE INTEREST	395.5	378.8	4.4%	314.4	25.8%
AND TAX (EBIT)			41470		20.070
EBIT %	10.5%	13.7%		8.5%	
Interest expense, net	16.9	18.5		195.0	
Exchange (gain)/ loss on Foreign currency					
loan and FCCB Mark to market	195.6	(11.9)		(45.3)	
Other Income	36.1	(15.3)		74.5	
PROFIT/(LOSS) BEFORE TAX (PBT)	219.2	356.8	-38.6%	239.2	-8.4%
PBT (% of Total Income)	5.8%	12.9%		6.3%	
Taxes	12.9	8.4		37.1	
PROFIT/ (LOSS) AFTER TAX	206.3	348.4	-40.8%	202.1	2.1%
BEFORE MINORITY INTEREST	206.3	346.4	-40.6%	202.1	2.170
Minority Interest	(4.0)	(8.0)		(4.2)	
PROFIT/(LOSS) AFTER TAX AND MINORITY INTEREST (PAT)	210.2	349.2	-39.8%	206.3	1.9%
PAT (% of Total Income)	5.5%	12.7%		5.5%	
EARNINGS PER SHARE					
(Equity shares of par value Rs 10/ each)					
Basic	0.49	0.89		0.48	
Diluted	0.38	0.84		0.44	

#### **TOTAL INCOME**

Total Income (including Other Income)	3,792.3	2,758.3	37.5%	3,769.8	0.6%
EBITDA (including Other Income)	658.6	563.4	16.9%	620.0	6.2%
EBITDA (% of Total Income)	17.4%	20.4%		16.4%	
EBIT (including Other Income)	431.7	363.5	18.8%	388.9	11.0%
EBIT (% of Total Income)	11.4%	13.2%		10.3%	

## **Firstsource Solutions Limited**

#### Profit and Loss account summary

(consolidated figures)



(As per Indian GAAP)

In Rs million, except per share data

In Rs million, except per share da					
Particulars	Year	Year ended			
Particulars	March	March			
	31, 2008	31, 2007	(%)		
INCOME					
Income from services	12,406.1	8,168.5			
Other Operating Income	581.8	141.7			
REVENUES FROM OPERATIONS	12,988.0	8,310.2	56.3%		
EXPENDITURE					
Operating expenses	3,528.1	2,518.2			
Personnel expenses	7,120.4	4,135.7			
Total (B)	10,648.5	6,653.9			
EARNINGS BEFORE INTEREST, TAX AND DEPRECIATION (EBITDA)	2,339.4	1,656.3	41.2%		
EBITDA %	18.0%	19.9%			
Depreciation / amortization	860.8	641.5			
EARNINGS BEFORE INTEREST	4 470.0	10110	45 70/		
AND TAX (EBIT)	1,478.6	1,014.9	45.7%		
EBIT %	11.4%	12.2%			
Extraordinary expense	30.0	-			
Interest expense, net	215.6	77.7			
Exchange (gain)/ loss on Foreign currency					
loan and FCCB Mark to market	150.4	(17.2)			
Other Income	349.2	72.0			
PROFIT/(LOSS) BEFORE TAX (PBT)	1,431.9	1,026.3	39.5%		
PBT (% of Total Income)	10.7%	12.2%			
Taxes	126.5	60.1			
PROFIT/ (LOSS) AFTER TAX	1,305.4	966.2			
BEFORE MINORITY INTEREST					
Minority Interest	(10.2)	(6.3)			
PROFIT/(LOSS) AFTER TAX AND MINORITY INTEREST (PAT)	1,315.6	972.5	35.3%		
PAT (% of Total Income)	9.9%	11.6%			
EARNINGS PER SHARE					
(Equity shares of par value Rs 10/ each)					
Basic	3.09	3.67			
Diluted	2.83	2.50			
	•				

#### **TOTAL INCOME**

Total Income (including Other Income)	13,337.2	8,382.1	59.1%
EBITDA (including Other Income) EBITDA (% of Total Income)	2,688.7 <b>20,2%</b>	1,728.3 <b>20.6%</b>	55.6%
EBIT (% of Total Income)	1,827.9	1,086.8	68.2%
EBIT (% of Total Income)	13.7%	13.0%	

## Firstsource Solutions Limited

### OPERATING METRICS



	Revenu	e by Industry				
	Quarter Ended			Year Ended		
	Mar 31, 2008	Mar 31, 2007	Dec 31, 2007	Mar 31, 2008	Mar 31, 2007	
BFSI	28.5%	48.8%	25.2%	30.8%	51.8%	
Telecom & Media	29.1%	33.3%	32.1%	36.0%	34.0%	
Healthcare	39.5%	15.3%	40.0%	29.8%	9.1%	
Others	2.9%	2.6%	2.7%	3.4%	5.1%	
Total	100.0%	100.0%	100.0%	100.0%	100.0%	
	Revenue	by Geography  Quarter Ended		Year Ended		
	Mar 31, 2008	Mar 31, 2007	Dec 31, 2007	Mar 31, 2008	Mar 31, 2007	
US (including Canada)	61.6%	49.2%	59.4%	54.0%	47.3%	
UK Ì	28.8%	45.4%	30.0%	35.0%	48.7%	
India	9.5%	5.3%	10.5%	10.8%	3.8%	
Rest of world	0.1%	0.1%	0.1%	0.1%	0.2%	
Total	100.0%	100.0%	100.0%	100.0%	100.0%	
	Revenue by	Delivery location Quarter Ended	1	Year E	indad	
	Mar 31, 2008	Mar 31, 2007	Dec 31, 2007	Mar 31, 2008	Mar 31, 2007	
Offshore	42.0%	57.2%	44.1%	50.4%	68.7%	
Onshore	58.0%	42.8%	55.9%	49.6%	31.3%	
Total	100.0%	100.0%	100.0%	100.0%	100.0%	
	Client C	oncentration				
		Quarter Ended		Year Ended		
	Mar 31, 2008	Mar 31, 2007	Dec 31, 2007	Mar 31, 2008	Mar 31, 2007	
Client contribution to revenues						
Top customer	10.9%	15.0%	13.0%	14.4%	14.5%	
Top 5 customers	31.2%	46.9%	33.0%	37.4%	51.4%	
Top o dustomers	01.270	40.070	00.070	01.470	01.470	
	Employee a	nd Seats Metrics  Quarter Ended		V F 1		
				Year Ended		
	Mar 31, 2008	Mar 31, 2007	Dec 31, 2007	Mar 31, 2008	Mar 31, 2007	
Total employees (end of period)	17,369		17,090	173601	14,396	
		14,396		17,369		
Net Addition	279	3,679	500	2,973		
	279	3,679	500	2,973	6,046	
					6,046	
Attrition % (post 180 days) - Annualised	279	3,679 33.6%	500	2,973 38.9%	6,046 33.6%	
Attrition % (post 180 days) - Annualised Employees in India	279 38.9%	3,679	500 34.4%	2,973	6,046 33.6% 12,214	
Attrition % (post 180 days) - Annualised Employees in India Employees outside India	279 38.9% 13,159 4,210	3,679 33.6% 12,214	500 34.4% 13,156 3,934	2,973 38.9% 13,159 4,210	6,046 33.6% 12,214 2,182	
Attrition % (post 180 days) - Annualised Employees in India Employees outside India Number of seats	279 38.9% 13,159 4,210 14,989	3,679 33.6% 12,214 2,182 11,286	500 34.4% 13,156 3,934 13,885	2,973 38.9% 13,159 4,210 14,989	6,046 33.6% 12,214 2,182 11,286	
Employees in India	279 38.9% 13,159 4,210	3,679 33.6% 12,214 2,182	500 34.4% 13,156 3,934	2,973 38.9% 13,159 4,210	6,046 33.6% 12,214 2,182	
Attrition % (post 180 days) - Annualised  Employees in India  Employees outside India  Number of seats	279 38.9% 13,159 4,210 14,989	3,679 33.6% 12,214 2,182 11,286	500 34.4% 13,156 3,934 13,885	2,973 38.9% 13,159 4,210 14,989	6,046 33.6% 12,214 2,182 11,286	
Attrition % (post 180 days) - Annualised  Employees in India  Employees outside India  Number of seats	279 38.9% 13,159 4,210 14,989 73%	3,679 33.6% 12,214 2,182 11,286	500 34.4% 13,156 3,934 13,885	2,973 38.9% 13,159 4,210 14,989 73%	6,046 33.6% 12,214 2,182 11,286 71%	
Attrition % (post 180 days) - Annualised  Employees in India  Employees outside India  Number of seats	279 38.9% 13,159 4,210 14,989 73%	3,679 33.6% 12,214 2,182 11,286 71%	500 34.4% 13,156 3,934 13,885	2,973 38.9% 13,159 4,210 14,989	6,046 33.6% 12,214 2,182 11,286 71%	
Attrition % (post 180 days) - Annualised  Employees in India  Employees outside India  Number of seats	279 38.9% 13,159 4,210 14,989 73%	3,679 33.6% 12,214 2,182 11,286 71%	500 34.4% 13,156 3,934 13,885	2,973 38.9% 13,159 4,210 14,989 73%	6,046 33.6% 12,214 2,182 11,286 71%	