Deloitte Haskins & Sells LLP

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INDEPENDENT AUDITORS' REPORT

TO THE BOARD OF DIRECTORS FIRSTSOURCE SOLUTIONS LIMITED

Report on the Special Purpose Financial Statements

Opinion

We have audited the accompanying Special Purpose Financial Statements of **Firstsource Solutions UK Limited** (the 'Company'), which comprise the Balance Sheet as at 31 March 2025, the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Changes in Equity and the Statement of Cash Flows for the year then ended, and a summary of material accounting policies and other explanatory information (hereinafter referred to as the 'Special Purpose Financial Statements'). The Special Purpose Financial Statements have been prepared by the Management of the Company to assist Firstsource Solutions Limited, the holding company to comply with the requirements of Section 129(3) of the Companies Act, 2013 (the 'Act') and the requirement of filing of the annual performance report with the regulatory authorities in India.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Special Purpose Financial Statements give the information required by the Companies Act, 2013 (the 'Act') in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ('Ind AS') and other accounting principles generally accepted in India, of the state of affairs of the Company as at 31 March 2025, of its loss and total comprehensive income (loss), its changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit of the Special Purpose Financial Statements in accordance with the Standards on Auditing specified under section 143(10) of the Act ('SAs'). Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Special Purpose Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ('ICAI') together with the ethical requirements that are relevant to our audit of the Special Purpose Financial Statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on the Special Purpose Financial Statements.

Management's and Board of Director's Responsibilities for the Special Purpose Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these Special Purpose Financial Statements that give a true and fair view of the financial position, financial performance including other comprehensive income, changes in equity and cash flows of the Company in accordance with Ind AS and other accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and Page 1 of 3

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prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Special Purpose Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Special Purpose Financial Statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Special Purpose Financial Statements

Our objectives are to obtain reasonable assurance about whether the Special Purpose Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Special Purpose Financial Statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Special Purpose Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal financial control relevant to the audit in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Evaluate the overall presentation, structure and content of the Special Purpose Financial Statements, including the disclosures, and whether the Special Purpose Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the Special Purpose Financial Statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the Special Purpose Financial Statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our audit work; and (ii) to evaluate the effect of any identified misstatements in the Special Purpose Financial Statements.

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Basis of preparation

We draw attention to Note 1 to the Special Purpose Financial Statements, which describes the basis of preparation of the Special Purpose Financial Statements. Our opinion is not modified in respect of this matter.

Restriction on Distribution and Use

Our report is intended solely for the information and use of the Board of Directors of Firstsource Solutions Limited for compliance with the requirements of Section 129(3) and the requirement of filing of the annual performance report with the regulatory authorities in India and is not intended to be and should not be used by anyone other than the specified parties.

For **DELOITTE HASKINS & SELLS LLP** Chartered Accountants (Firm's Registration No. 117366W / W-100018)

Terence Lewis Partner (Membership No. 107502) (UDIN: 25107502BMIBEL5437)

Mumbai 30 June 2025

Balance sheet

as at March 31, 2025 (Currency: In thousands GBP)

3 4 5	2,897.54 8,458.48	2,959.98
4	· · · · ·	2.959.98
4	· · · · ·	2.959.98
	8 458 48	=,
5	0,100.10	10,357.93
	172.07	86.15
6	90,060.02	53,594.30
	1,855.87	1,868.00
8(i)	15,878.36	18,225.38
11	903.48	714.44
	120,225.82	87,806.18
9		
	12,356.96	13,914.63
	14,545.35	14,242.84
10	1,973.48	2,403.77
7(ii)	5,161.14	23.09
8(ii)	4,196.52	4,318.75
11	750.00	-
	38,983.45	34,903.08
	159,209.27	122,709.26
	2,834.67	2,834.67
13	43,321.84	44,335.14
	46,156.51	47,169.81
	7,270.91	8,787.64
	-	-
15(i)	3,150.00	-
	10,420.91	8,787.64
14	50,043.19	13,538.74
17	1,309.98	5,197.88
	2,313.44	2,882.32
15	44,141.91	35,778.75
16	695.38	792.77
18	3,827.95	7,386.08
11	300.00	1,175.27
	102,631.85	66,751.81
	159,209.27	122,709.26
	7 8(i) 11 9 10 7(ii) 8(ii) 11 12 13 15 (i) 15(i) 14 17 15 16 18	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$

The accompanying notes from 1 to 30 are an integral part of these special purpose financial statements.

As per our report of even date attached.

For DELOITTE HASKINS & SELLS LLP

Chartered Accountants Firm's Registration No: 117366W/W-100018 For and on behalf of the Board of Directors of Firstsource Solutions UK Limited

Rajiv Kumar Naranjandass Malhotra Director Ritesh Idnani Director

-

Terence Lewis Partner Membership No: 107502 June 30, 2025 Mumbai

Statement of profit and loss

for the year ended March 31, 2025 (Currency: In thousands GBP)

		Year end	ed
	Note	March 31, 2025	March 31, 2024
INCOME			
Revenue from operations	19	194,082.39	198,312.18
Other income, net	20	(264.64)	(370.96)
Total income	_	193,817.75	197,941.22
EXPENSES			
Services Rendered by Business Associates and others		74,211.53	48,771.17
Employee benefits expenses	21	96,279.24	113,001.00
Finance costs	22	3,846.77	3,004.37
Depreciation and amortization	3,4, 5	4,584.76	5,246.74
Other expenses	23	15,607.90	20,462.14
Total expenses		194,530.20	190,485.42
Profit/ (Loss) before exceptional items and tax		(712.45)	7,455.80
Exceptional Items (Refer note 30)		128.13	-
Tax expense			
Current tax	11	361.76	1,175.27
Deferred tax	11	(189.04)	695.65
Profit / (Loss) for the year		(1,013.30)	5,584.88
Other comprehensive income			
Total other comprehensive income, net of taxes		-	-
Total comprehensive income for the year		(1,013.30)	5,584.88
Weighted average number of equity shares outstanding during the year			
Basic	27	2,834,672	2,834,672
Diluted	27	2,834,672	2,834,672
Earnings per equity share			
Basic		(0.36)	1.97
Diluted		(0.36)	1.97

Material accounting policies

The accompanying notes from 1 to 30 are an integral part of these special purpose financial statements.

As per our report of even date attached.

For DELOITTE HASKINS & SELLS LLP

Chartered Accountants Firm's Registration No: 117366W/W-100018

Terence Lewis Partner Membership No: 107502 June 30, 2025 Mumbai For and on behalf of the Board of Directors of Firstsource Solutions UK Limited

Rajiv Kumar Naranjandass Malhotra Ritesh Idnani Director Director

Firstsource Solutions UK Limited **Statement of changes in equity**

as at and for the year ended March 31, 2025 (Currency: In thousands GBP)

Equity share capital and other equity

	Attributable to owne	Total	
	Equity share capital	Retained earnings	
Balance as at April 1, 2024	2,834.67	44,335.14	47,169.81
Profit/(Loss) for the year	-	(1,013.30)	(1,013.30)
Balance at the end of March 31, 2025	2,834.67	43,321.84	46,156.51

Attributable to own	Total	
Equity share capital	Retained earnings	
2,834.67	38,750.26	41,584.93
-	5,584.88	5,584.88
2,834.67	44,335.14	47,169.81
	Equity share capital 2,834.67	capital 2,834.67 38,750.26 - 5,584.88

For DELOITTE HASKINS & SELLS LLP

Chartered Accountants Firm's Registration No: 117366W/W-100018 For and on behalf of the Board of Directors of Firstsource Solutions UK Limited

Rajiv Kumar Naranjandass MalhotraRitesh IdnaniDirectorDirector

Terence Lewis Partner Membership No: 107502 June 30, 2025 Mumbai

Statement of cash flows

for the year ended March 31, 2025 (Currency: In thousands GBP)

Cash flow from operating activitiesNet profit / (loss) before taxation(712.45)7.455.80Adjustments for Depreciation and amortisation4.584.765.246.74Allowance for expected credit loss' bad debts written off or (written back), net9.24-(Profit) / Loss on sale of fixed assets, net231.78370.30Exceptional Items (Refer note 30)(128.13)(128.13)Finance costs3.846.673.004.37Provision for dimunition of investment84.66-Interest income(3.60)(5.11)Operating cash flow before changes in working capital7.913.0016.072.10Changes in working capital(7.145.55)(1.245.924.482.33Increase/ (increase) in trade receivables(2.456.67)(1.0466.25)Increase/ (acrease) in trade receivables(7.145.95)(1.556.46)Increase/ (acrease) in trade receivables(7.145.95)(1.556.46)Increase/ (acrease) in trade receivables(7.145.95)(1.556.46)Increase/ (acrease) in trade receivables(7.145.95)(1.556.46)Increase (acrease) in trade receivables(7.145.95)(1.556.46)Interest incom		March 31, 2025	March 31, 2024
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Exceptional Items (Refer note 30) (128.13) Finance costs 3,846.77 3,004.37 Provision for dimunition of investment 84.66 - Interest income (3.60) (5.11) Operating cash flow before changes in working capital 7,913.00 16.072.10 Changes in working capital 7,913.00 16.072.10 Decrease / (increase) in trade receivables 1,245.92 4,482.33 (Increase) / decrease in loans and advances and other assets (2,656.67) (10,468.25) Increase//Decrease in liabilities and provisions (5,735.20) 4,429.46 Net changes in working capital (7,145.95) (1,155.64) Income taxes refund / (paid) (1,219.98) 14,691.47 Cash flow from investing activities (A) (1,219.98) - Interest income received 3.60 5.11 Purchase of property plant and equipment and intangible assets 64.61 (96.01) Payment to short term borrowings - (5,981.84) Interest paid (3,591.83) (2,927.02) Repayment of short term borrowings - (5,981.84) Interest paid (3,591.83) (2,	Allowance for expected credit loss/ bad debts written off or (written back), net	9.24	-
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Provision for dimunition of investment84.66Interest income(3.60)(5.11)Operating cash flow before changes in working capital7,913.0016,072.10Changes in working capital7,913.0016,072.10Decrease / (increase) in trade receivables1,245.924,482.33(Increase) / decrease in loans and advances and other assets(2,656.67)(10,468.25)(Increase) / decrease in highlifties and provisions(5,735.20)4,429.46Net changes in working capital(7,145.95)(1,556.46)Income taxes refund / (paid)(1,987.03)175.83Net cash generated from operating activities (A)(1,219.98)14,691.47Cash flow from investing activities3,605.11Purchase of property plant and equipment and intangible assets(27,00.38)-Net cash (used in) investing activities (B)(27,032.17)(90.90)Cash flow from financing activities36,504.45-Proceeds of short term borrowings36,504.45-Proceeds of short term borrowings(3,591.83)(2,927.02)Repayment of lease liabilities(3,591.83)(2,927.02)Repayment of short term borrowings(3,591.83)(2,207.02)Repayment of short term borrowings(3,591.83)(2,206.08)Net cash (used in) financing activities (C)27,821.86(12,206.08)Net increase / (decrease) in cash and cash equivalents at the end of the year (A+B+C)(33.02.97.27)9.28	Exceptional Items (Refer note 30)	(128.13)	
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Operating cash flow before changes in working capital7,913.0016,072.10Changes in working capitalDecrease / (increase) in trade receivables1,245.924,482.33(Increase) / decrease in loans and advances and other assets(2,656.67)(10,468.25)Increase/ / decrease in in killities and provisions(5,735.20)4,429.46Net changes in working capital(7,145.95)(1,556.46)Income taxes refund / (paid)(1,987.03)175.83Net cash generated from operating activities (A)(1,197.03)175.83Interest income received3.605.11Purchase of property plant and equipment and intangible assets64.61(96.01)Payment towards acquisition of subsidiary(27,100.38)-Net cash (used in) investing activities (B)(27,032.17)(90.90)Cash flow from financing activities36,504.45-Proceeds of short term borrowings-(5,981.84)Interest paid(3,591.83)(2,297.02)Repayment of lease liabilities(2,206.08)3.297.22)Net cash (used in) financing activities (C)27,821.86(12,206.08)Net increase / (decrease) in cash and cash equivalents at the end of the year (A+B+C)(430.29)2,394.49Cash and cash equivalents at the beginning of the year2,403.779.28	Provision for dimunition of investment	84.66	-
Changes in working capitalDecrease / (increase) in trade receivables1,245.924,482.33(Increase) / decrease in loans and advances and other assets(2,656.67)(10,468.25)Increase/(Decrease) in liabilities and provisions(5,735.20)4,429.46Net changes in working capital(7,145.95)(1,556.46)Increase / Decrease / Income taxes refund / (paid)Net cash generated from operating activities (A)(1,1219.98)14,691.47Cash flow from investing activitiesInterest income received3,605,111Purchase of property plant and equipment and intangible assets64.61(96.01)Payment towards acquisition of subsidiary(27,032.17)(90.90)Cash flow from financing activities (B)(27,032.17)(90.90)Cash flow from financing activitiesProceeds of short term borrowings-(5,598.1.84)(1,520.92)(2,500.05)Cash and cash equivalents at the end of the year (A+B+C)(430.29)2,394.49	Interest income	(3.60)	
Decrease / (increase) in trade receivables1,245.924,482.33(Increase) / decrease in loans and advances and other assets(2,656.67)(10,468.25)Increase/(Decrease) in liabilities and provisions(5,735.20)4,429.46Net charges in working capital(7,145.95)(1,556.46)Income taxes refund / (paid)(1,987.03)175.83Net cash generated from operating activities (A)(1,219.98)14,691.47Cash flow from investing activities3.605.11Purchase of property plant and equipment and intangible assets64.61(96.01)Payment towards acquisition of subsidiary(27,100.38)-Net cash (used in) investing activities36,504.45-Proceeds of short term borrowings36,504.45-Repayment of lease liabilities(3,591.83)(2,297.02)Net cash (used in) financing activities (C)27,821.86(12,206.08)Net increase / (decrease) in cash and cash equivalents at the end of the year (A+B+C)(430.29)2,394.49Cash and cash equivalents at the beginning of the year2,403.779.28	Operating cash flow before changes in working capital	7,913.00	16,072.10
(Increase) / decrease in loans and advances and other assets(2,656.67)(10,468.25)Increase/(Decrease) in liabilities and provisions(5,735.20)4,429.46Net changes in working capital(7,145.95)(1,556.46)Increase/(Decrease) in liabilities and provisions(7,145.95)(1,556.46)Net cash generated from operating activities (A)(1,987.03)175.83Cash flow from investing activitiesInterest income received3.605.11Purchase of property plant and equipment and intangible assets64.61(96.01)Payment towards acquisition of subsidiary(27,100.38)-Net cash (used in) investing activities (B)(27,032.17)(90.90)Cash flow from financing activities36,504.45-Proceeds of short term borrowings-(5,981.84)Interest paid(3,591.83)(2,297.02)Repayment of lease liabilities(2,690.76)(3,297.22)Net cash (used in) financing activities (C)27,821.86(12,206.08)Net increase / (decrease) in cash and cash equivalents at the end of the year (A+B+C)(430.29)2,394.49Cash and cash equivalents at the beginning of the year2,403.779.28	Changes in working capital		
Increase/(Decrease) in liabilities and provisions(5,735.20)4,429.46Net changes in working capital(7,145.95)(1,556.46)Income taxes refund / (paid)(1,987.03)175.83Net cash generated from operating activities (A)(1,219.98)14,691.47Cash flow from investing activities3.605.11Purchase of property plant and equipment and intangible assets64.61(96.01)Payment towards acquisition of subsidiary(27,00.38)-Net cash (used in) investing activities (B)(27,032.17)(90.90)Cash flow from financing activities36,504.45-Proceeds of short term borrowings-(5,981.84)Interest paid(3,591.83)(2,927.02)Repayment of lease liabilities(5,090.76)(3,297.22)Net cash (used in) financing activities (C)27,821.86(12,206.08)Net increase / (decrease) in cash and cash equivalents at the end of the year (A+B+C)(430.29)2,394.49Cash and cash equivalents at the beginning of the year2,403.779.28	Decrease / (increase) in trade receivables	1,245.92	4,482.33
Net changes in working capital(7,145.95)(1,556.46)Income taxes refund / (paid)(1,987.03)175.83Net cash generated from operating activities (A)(1,219.98)14,691.47Cash flow from investing activities3.605.11Purchase of property plant and equipment and intangible assets64.61(96.01)Payment towards acquisition of subsidiary(27,100.38)-Net cash (used in) investing activities (B)(27,032.17)(90.90)Cash flow from financing activities-(5,981.84)Interest paid(3,591.83)(2,927.02)Repayment of short term borrowings-(5,090.76)Interest paid(3,297.22)(3,297.22)Net cash (used in) financing activities (C)27,821.86(12,206.08)Net increase / (decrease) in cash and cash equivalents at the end of the year (A+B+C)(430.29)2,394.49Cash and cash equivalents at the beginning of the year2,403.779.28	(Increase) / decrease in loans and advances and other assets	(2,656.67)	(10,468.25)
Income taxes refund / (paid)(1,987.03)175.83Net cash generated from operating activities (A)(1,219.98)14,691.47Cash flow from investing activities(1,219.98)14,691.47Interest income received3.605.11Purchase of property plant and equipment and intangible assets64.61(96.01)Payment towards acquisition of subsidiary(27,100.38)-Net cash (used in) investing activities (B)(27,032.17)(90.90)Cash flow from financing activities36,504.45-Proceeds of short term borrowings-(5,981.84)Interest paid(3,591.83)(2,927.02)Repayment of lease liabilities(5,090.76)(3,297.22)Net cash (used in) financing activities (C)27,821.86(12,206.08)Net increase / (decrease) in cash and cash equivalents at the end of the year (A+B+C)(430.29)2,394.49Cash and cash equivalents at the beginning of the year2,403.779.28	Increase/(Decrease) in liabilities and provisions	(5,735.20)	4,429.46
Net cash generated from operating activities (A)(1,219.98)14,691.47Cash flow from investing activities3.605.11Interest income received3.605.11Purchase of property plant and equipment and intangible assets64.61(96.01)Payment towards acquisition of subsidiary(27,100.38)-Net cash (used in) investing activities (B)(27,032.17)(90.90)Cash flow from financing activities36,504.45-Proceeds of short term borrowings-(5,981.84)Interest paid(3,591.83)(2,927.02)Repayment of lease liabilities(5,090.76)(3,297.22)Net cash (used in) financing activities (C)27,821.86(12,206.08)Net increase / (decrease) in cash and cash equivalents at the end of the year (A+B+C)(430.29)2,394.49Cash and cash equivalents at the beginning of the year2,403.779.28	Net changes in working capital	(7,145.95)	(1,556.46)
Cash flow from investing activitiesInterest income received3.605.11Purchase of property plant and equipment and intangible assets64.61(96.01)Payment towards acquisition of subsidiary(27,100.38)-Net cash (used in) investing activities (B)(27,032.17)(90.90)Cash flow from financing activities36,504.45-Proceeds of short term borrowings36,504.45-Repayment of short term borrowings(3,591.83)(2,927.02)Repayment of lease liabilities(5,090.76)(3,297.22)Net cash (used in) financing activities (C)27,821.86(12,206.08)Net increase / (decrease) in cash and cash equivalents at the end of the year (A+B+C)(430.29)2,394.49Cash and cash equivalents at the beginning of the year2,403.779.28	Income taxes refund / (paid)	(1,987.03)	175.83
Interest income received3.605.11Purchase of property plant and equipment and intangible assets64.61(96.01)Payment towards acquisition of subsidiary(27,100.38)-Net cash (used in) investing activities (B)(27,032.17)(90.90)Cash flow from financing activities90.90036,504.45-Proceeds of short term borrowings36,504.45Repayment of short term borrowings-(5,981.84)-Interest paid(3,591.83)(2,927.02)(3,297.02)Repayment of lease liabilities(5,090.76)(3,297.22)Net cash (used in) financing activities (C)27,821.86(12,206.08)Net increase / (decrease) in cash and cash equivalents at the end of the year (A+B+C)(430.29)2,394.49Cash and cash equivalents at the beginning of the year2,403.779.28	Net cash generated from operating activities (A)	(1,219.98)	14,691.47
Purchase of property plant and equipment and intangible assets64.61(96.01)Payment towards acquisition of subsidiary(27,100.38)-Net cash (used in) investing activities (B)(27,032.17)(90.90)Cash flow from financing activities36,504.45-Proceeds of short term borrowings36,504.45-Repayment of short term borrowings-(5,981.84)Interest paid(3,591.83)(2,927.02)Repayment of lease liabilities(5,090.76)(3,297.22)Net cash (used in) financing activities (C)27,821.86(12,206.08)Net increase / (decrease) in cash and cash equivalents at the end of the year (A+B+C)(430.29)2,394.49Cash and cash equivalents at the beginning of the year2,403.779.28	Cash flow from investing activities		
Payment towards acquisition of subsidiary(27,100.38)Net cash (used in) investing activities (B)(27,032.17)(90.90)Cash flow from financing activities36,504.45-Proceeds of short term borrowings36,504.45-Repayment of short term borrowings-(5,981.84)Interest paid(3,591.83)(2,927.02)Repayment of lease liabilities(5,090.76)(3,297.22)Net cash (used in) financing activities (C)27,821.86(12,206.08)Net increase / (decrease) in cash and cash equivalents at the end of the year (A+B+C)(430.29)2,394.49Cash and cash equivalents at the beginning of the year2,403.779.28	Interest income received	3.60	5.11
Net cash (used in) investing activities (B)(27,032.17)(90.90)Cash flow from financing activities9roceeds of short term borrowings36,504.45-Proceeds of short term borrowings-(5,981.84)Interest paid(3,591.83)(2,927.02)Repayment of lease liabilities(5,090.76)(3,297.22)Net cash (used in) financing activities (C)27,821.86(12,206.08)Net increase / (decrease) in cash and cash equivalents at the end of the year (A+B+C)(430.29)2,394.49Cash and cash equivalents at the beginning of the year2,403.779.28	Purchase of property plant and equipment and intangible assets	64.61	(96.01)
Cash flow from financing activitiesProceeds of short term borrowings36,504.45Repayment of short term borrowings-Interest paid(3,591.83)Repayment of lease liabilities(3,591.83)Net cash (used in) financing activities (C)27,821.86Net increase / (decrease) in cash and cash equivalents at the end of the year (A+B+C)(430.29)Cash and cash equivalents at the beginning of the year2,403.779.28	Payment towards acquisition of subsidiary	(27,100.38)	-
Proceeds of short term borrowings36,504.45Repayment of short term borrowings-Interest paid(3,591.83)Repayment of lease liabilities(3,591.83)Repayment of lease liabilities(5,090.76)Net cash (used in) financing activities (C)27,821.86Net increase / (decrease) in cash and cash equivalents at the end of the year (A+B+C)(430.29)Cash and cash equivalents at the beginning of the year2,403.779.28	Net cash (used in) investing activities (B)	(27,032.17)	(90.90)
Repayment of short term borrowings-(5,981.84)Interest paid(3,591.83)(2,927.02)Repayment of lease liabilities(5,090.76)(3,297.22)Net cash (used in) financing activities (C)27,821.86(12,206.08)Net increase / (decrease) in cash and cash equivalents at the end of the year (A+B+C)(430.29)2,394.49Cash and cash equivalents at the beginning of the year2,403.779.28	Cash flow from financing activities		
Interest paid(3,591.83)(2,927.02)Repayment of lease liabilities(5,090.76)(3,297.22)Net cash (used in) financing activities (C)27,821.86(12,206.08)Net increase / (decrease) in cash and cash equivalents at the end of the year (A+B+C)(430.29)2,394.49Cash and cash equivalents at the beginning of the year2,403.779.28	Proceeds of short term borrowings	36,504.45	-
Repayment of lease liabilities(5,090.76)(3,297.22)Net cash (used in) financing activities (C)27,821.86(12,206.08)Net increase / (decrease) in cash and cash equivalents at the end of the year (A+B+C)(430.29)2,394.49Cash and cash equivalents at the beginning of the year2,403.779.28	Repayment of short term borrowings	-	(5,981.84)
Net cash (used in) financing activities (C)27,821.86(12,206.08)Net increase / (decrease) in cash and cash equivalents at the end of the year (A+B+C)(430.29)2,394.49Cash and cash equivalents at the beginning of the year2,403.779.28		(3,591.83)	(2,927.02)
Net cash (used in) financing activities (C)27,821.86(12,206.08)Net increase / (decrease) in cash and cash equivalents at the end of the year (A+B+C)(430.29)2,394.49Cash and cash equivalents at the beginning of the year2,403.779.28	-		
Cash and cash equivalents at the beginning of the year2,403.779.28			
	Net increase / (decrease) in cash and cash equivalents at the end of the year (A+B+C)	(430.29)	2,394.49
	Cash and cash equivalents at the beginning of the year	2,403.77	9.28
	Cash and cash equivalents at the end of the year		2,403.77

Notes to the statement of cash flows

Cash and cash equivalents consist of balances with bank. Cash and cash equivalents included in the statement of cash flows comprise the following balance sheet amounts:

	March 31, 2025	March 31, 2024
Balances with banks-		
in current accounts	1,973.48	2,403.77
Earmarked balances with banks held in trust	41.40	24.43
	2,014.88	2,428.20
Less: Current account balance held in trust for customers	(41.40)	(24.43)
Cash and cash equivalents	1,973.48	2,403.77

Statement of cash flows

for the year ended March 31, 2025 (Currency: In thousands GBP)

Total outstanding dues of creditors

Reconciliation of liabilities from financing activities for the year ended March 31, 2025

Particulars	As at March 31, 2024	Proceeds	Repayment	As at March 31, 2025
Total outstanding dues of creditors	13,538.74	36,504.45	-	50,043.19
Total Liabilities from financing activities	13,538.74	36,504.45	-	50,043.19

Reconciliation of liabilities from financing activities for the year ended March 31, 2024

Particulars	As at March 31, 2023	Proceeds	Repayment	As at March 31, 2024
Short Term Borrowings	19,520.58	-	(5,981.84)	13,538.74
Total Liabilities from financing activities	19,520.58	-	(5,981.84)	13,538.74

As per our report of even date attached. For DELOITTE HASKINS & SELLS LLP

Chartered Accountants Firm's Registration No: 117366W/W-100018 For and on behalf of the Board of Directors of Firstsource Solutions UK Limited

Terence Lewis Partner Rajiv Kumar Naranjandass Malhotra Ritesh Idnani Director Director

Membership No: 107502 June 30, 2025 Mumbai Firstsource Solutions UK Limited Notes to the special purpose financial statements as at and for the year ended March 31, 2025 (Currency: In thousands GBP)

1 Company overview

Firstsource Solutions UK Limited ('the Company') was incorporated under the laws of the United Kingdom on 23 May 2000. The Company provides contact center and transaction processing services for customers in the financial services and telecommunications industry. The Company is a wholly owned subsidiary of Firstsource Solutions Limited ('FSL') incorporated under the laws of India.

Basis of Preparation and Statement of compliance

These special purpose financial statements are prepared in accordance with Indian Accounting Standards (Ind AS), under the historical cost convention on the accrual basis except for certain financial instruments which are measured at fair values and the provisions of the Companies Act, 2013 (the 'Act') (to the extent notified). The Ind AS are prescribed under Section 133 of the Act read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and and relevant amendment rules issued thereunder.

These special purpose financial statements have been prepared to assist Firstsource Solutions Limited, the Holding Company to comply with the requirements of Section 129(3) of the Act and to comply with the requirements of filing of the annual performance report with the regulatory authorities in India.

The financial information based on which these special purpose financial statements are prepared were approved by the Board of Directors of Firstsource Solutions Limited, the Holding Company on April 28, 2025.

2 Material accounting policies

2.1 Use of estimates

The preparation of the special purpose standalone financial statements in conformity with Ind AS requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent liabilities on the date of the financial statements and the reported amount of income and expenses for the period. Management believes that the estimates made in the preparation of financial statements are prudent and reasonable. Actual results could differ from those estimates. Any revisions to accounting estimates are recognised prospectively in current and future periods. Application of accounting policies that require critical accounting estimates involving complex and subjective judgments and the use of assumptions in these financial statements have been disclosed in Note 2.1.1.

2.1.1 Critical accounting estimates

a. Income taxes

The Company's major tax jurisdiction is United Kingdom. Significant judgments are involved in determining the provision for income taxes, including amount expected to be paid / recovered for uncertain tax positions. Also refer to Note 2.7.

b. Property, plant and equipment

The charge in respect of periodic depreciation / amortisation is derived after determining an estimate of an asset's expected useful life and the expected residual value at the end of its life. The useful lives and residual values of the Company's assets are determined by management at the time the asset is acquired and reviewed periodically, including at each financial year end. The lives are based on historical experience with similar assets as well as anticipation of future events, which may impact their life, such as changes in technology.

c. Leases

The Company evaluates if an arrangement qualifies to be a lease as per the requirements of Ind AS 116 and identification of lease requires significant judgement. Ind AS 116 additionally requires lessees to determine the lease term as the non-cancellable period of lease adjusted with any option to extend or terminate the lease, if the use of such option is reasonably certain. The Company makes an assessment on the expected lease term on a lease-by-lease basis and thereby assesses whether it is reasonably certain that any options to extend or terminate the contract will be exercised. In evaluating the lease term, the Company considers factors such as any significant leasehold improvements undertaken over the lease term, costs relating to the termination of the lease and the importance of the underlying asset to the Company's operations taking into account the location of the underlying asset and the availability of suitable alternatives. The lease term in the future periods is reassessed to ensure the lease term flexts the current economic circumstances.

2.2 Revenue recognition

The Company, in its contracts with customers, promises to transfer distinct services rendered in the form of customer management and transaction processing services.

Each distinct service, results in a simultaneous benefit to the corresponding customer. Also, the Company has an enforceable right to payment from the customer for the performance completed to date. Revenue from unit price based contracts is measured by multiplying the units of output delivered with the agreed transaction price per unit while in case of time and material based contracts, revenue is the product of the efforts expended and the agreed transaction price per unit. The Company continually reassesses the estimated discounts, rebates, price concessions, refund, credits, incentives, performance bonuses, etc., (variable consideration) against each performance obligation each reporting period and recgnises changes to estimated variable consideration as changes to the transaction price (i.e. revenue) of the applicable performance obligation.

Deferred contract costs are upfront costs incurred for the contract accounted as non-financial assets amortised over the term of the contract.

Dividend income is recognised when the right to receive dividend is established.

For all instruments measured either at amortised cost or at fair value through other comprehensive income, interest income is recorded using the effective interest rate (EIR). EIR is the rate that exactly discounts the estimated future cash payments or receipts over the expected life of the financial instrument or a shorter period, where appropriate, to the gross carrying amount of the financial asset or to the amortised cost of a financial liability. When calculating the effective interest rate, the Company estimates the expected cash flows by considering all the contractual terms of the financial instrument but does not consider the expected credit losses.

2 Material accounting policies (continued)

2.3 Property, plant and equipment

Property, plant and equipment are stated at cost less accumulated depreciation and impairment, if any. Cost includes freight, duties, taxes and incidental expenses related to acquisition and installation of the property, plant and equipment. Depreciation on property, plant and equipment is provided pro-rata to the period of use based on management's best estimate of useful lives of the assets as summarized below:

Asset category Useful lif	le (in years)
Tangible assets	
Leasehold improvements Lease term or 5 years, whicheve	er is shorter
Computers*	2-4
Total outstanding dues of creditors	2 – 5
Furniture and fixtures*	2 - 5
Office equipment*	2 – 5
* For these class of assets, based on internal assessment and independent technical evaluation carried out by external valuers, the management believes that the useful lives as given above be	est represent
the period over which management expects to use these assets. Hence the useful lives for these assets is different from the useful lives as prescribed under Part C of Schedule II to the Comp	anies Act.

Total outstanding dues of creditors

Borrowing costs are interest and other costs (including exchange differences arising from foreign currency borrowings to the extent that they are regarded as an adjustment to interest costs) incurred by the Company in connection with the borrowing of funds. Borrowing costs directly attributable to acquisition or construction of those property, plant and equipment which necessarily take a substantial period of time to get ready for their intended use are capitalised. Other borrowing costs are recognised as an expense in the period in which they are incurred.

2.4 Other intangible assets

Intangible assets are stated at cost less accumulated amortization and impairment. Intangible assets are amortized over their respective individual estimated useful lives on a straight-line basis, from the date that they are available for use. The estimated useful life of an identifiable intangible asset is based on a number of factors including the effects of obsolescence, demand, competition, and other economic factors (such as the stability of the industry, and known technological advances), and the level of maintenance expenditures required to obtain the expected future cash flows from the asset. Amortization methods and useful lives are reviewed periodically including at each financial year end.

Asset category	Useful life (in years)
Intangible assets	
Software*	2 - 4
* For these class of assets, based on internal assessment and independent technical evaluation carried out by external valuers, the management believes that the period over which management expects to use these assets. Hence the useful lives for these assets is different from the useful lives as prescribed under the technical evaluation over which management expects to use these assets.	

Software purchased is capitalised together with the related hardware and amortised over the best estimate of useful life from the date the asset is available for use. Software product development costs are expensed as incurred during the research phase until technological feasibility is established. Software development costs incurred subsequent to the achievement of technological feasibility are capitalised and amortised over the estimated useful life of the products as determined by the management. This capitalisation is done only if there is an intention and ability to complete the product as a determined by the management. This capitalisation is done only if there is an intention and ability to complete the product are available and such expenses can be accurately measured. Such software development costs comprise expenditure that can be directly attributed, or allocated on a reasonable and consistent basis, to the development of the product. The amortisation of software development costs is allocated on a systematic basis over the best estimate of its useful life after the product is ready for use. The factors considered for identifying the basis include obsolescence, product life cycle and actions of competitors.

The amortisation period and the amortisation method are reviewed at the end of each reporting period. If the expected useful life of the product is shorter from previous estimates, the amortisation period is changed accordingly.

2.5 Impairment

a. Financial assets

The Company recognises loss allowances using the expected credit loss (ECL) model for the financial assets which are not fair valued through profit and loss. Loss allowance for trade receivables with no significant financing component is measured at an amount equal to lifetime ECL. For all other financial assets, expected credit losses are measured at an amount equal to the 12 month expected credit losses or at an amount equal to the life time expected credit losses if the credit risk on the financial asset has increased significantly since initial recognition. A default on a financial asset is when there is a significant increase in the credit risk which is evaluated based on the business environment. The assets are written off when the Company is certain about the non-recovery.

The Company reviews its carrying value of investments in unquoted equity on an annual basis when there is an indication of other than temporary impairment in the carrying value of its investments. The carrying value of investment is written down to its recoverable amount.

b. Non-financial assets

Property, plant and equipment and Intangible Assets

Property, plant and equipments and Intangible assets are evaluated for recoverability whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable. For the purpose of impairment testing, the recoverable amount (i.e. the higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. In such cases, the recoverable amount is determined for the Cash Generating Unit ('CGU') to which the asset belongs.

If such assets are considered to be impaired, the impairment to be recognised in the statement of profit and loss is measured by the amount by which the carrying value of the assets exceeds the estimated recoverable amount of the asset. An impairment loss is reversed in the statement of profit and loss if there has been a change in the estimates used to determine the recoverable amount. The carrying amount of the asset is increased to its revised recoverable amount, provided that this amount does not exceed the carrying amount that would have been determined (net of any accumulated amount, amount, provided that this amount does not exceed the carrying amount that would have been determined (net of any accumulated amount, amount, and the asset in prior years.

2 Material accounting policies (continued)

2.6 Employee benefits

Defined contribution plans

Contributions payable to the social security and other employee related contributions as required under the United Kingdom Law are charged to the statement of profit and loss in the period in which they accrue as per local regulations.

Compensated absences

Provision for compensated absences cost has been made based on eligible vacation balances at balance sheet date.

Employees of the Company are entitled to compensated absences to be utilised within one calendar year. The employees receive cash compensation at termination of employment for the unutilised accrued compensated absence. The Company records an obligation for compensated absences in the period in which the employee renders the services that increase this entitlement.

2.7 Taxation

Income-tax expense comprises current tax (i.e. amount of tax for the period determined in accordance with the income-tax law) and deferred tax charge or credit (reflecting the tax effects of timing differences between accounting income and taxable income for the year). The deferred tax charge or credit and the corresponding deferred tax liabilities or assets are recognised using the tax rates that have been enacted or substantively enacted by the balance sheet date. Deferred tax assets are recognised only to the extent it is probable that taxable profit will be available against which the deductible temporary differences and the carry forward of the current tax credit and unused tax losses can be recognised.

2.8 Leases

The Company enters into contract as a lessee for assets taken on lease. The Company at the inception of a contract assesses whether the contract contains a lease by conveying the right to control the use of an identified asset for a period of time in exchange for consideration. A Right-of-use asset is recognised representing its right to use the underlying asset for the lease term at the lease commencement date except in case of short term leases with a term of twelve months or less and low value leases which are accounted as an operating expense on a straight line basis over the lease term. The cost of the right-of-use asset measured at inception shall comprise of the amount of the initial measurement of the lease liability adjusted for any lease payments made at or before the commencement date less any lease incentives received, plus any initial direct costs incurred. Whenever the Company incurs an obligation for costs to dismantle and remove a leased asset, restore the site on which it is located or restore the underlying asset to the conditions required by the terms and conditions of the lease, a provision for costs are included in the related Right-of-use asset. The Right-of-use assets is subsequently measurement of the lease liability. The Right-of-use assets is depreciated using the straight-line method from the commencement date over the shorter of lease term or useful life of right-of-use assets are tested for impairment whenever there is any indication that their carrying amounts may not be recoverable. Impairment loss, if any, is recognised in the statement of profit and loss.

The Company measures the lease liability at the present value of the lease payments that are not paid at the commencement date of the lease. The lease payments are discounted using the interest rate implicit in the lease and if that rate cannot be readily determined the Company uses the incremental borrowing rate in the country of domicile of the lease. The lease payments shall include fixed payments, variable lease payments, where the Company is reasonably certain to exercise that option and payments of penalties for terminating the lease, if the lease term reflects the lesse exercising an option to terminate the lease. Obligation under finance lease are secured by way of hypothecation of underlying fixed assets taken on lease. Lease payments have been disclosed under cash flow from financing activities.

Certain lease arrangements includes the option to extend or terminate the lease before the end of the lease term. Right-to-use assets and lease liabilities includes these options when it is reasonably certain that they will be exercised. The lease liabilities are remeasured with a corresponding adjustment to the related Right-of-use asset if the Company changes its assessment whether it will exercise an extension or a termination option.

2.9 Foreign Currency transactions

Functional currency

The functional currency of the Company is the Great Britain Pound (GBP).

Transactions and Translations

Foreign currency denominated monetary assets and liabilities are translated into the relevant functional currency at exchange rates in effect at the balance sheet date. The gains or losses resulting from such translations are included in net profit in the statement of profit and loss. Non-monetary assets and non-monetary liabilities denominated in a foreign currency and measured at fair value are translated at the exchange rate prevalent at the date when the fair value was determined. Non-monetary assets and non-monetary liabilities denominated in a foreign currency and measured at historical cost are translated at the exchange rate prevalent at the date of transaction.

Gains or losses realised upon settlement of foreign currency transactions are included in determining net profit for the year in which the transaction is settled. Revenue, expense and cash flow items denominated in foreign currencies are translated into the functional currency using the exchange rate in effect on the date of the transaction.

2.10 Earnings per equity share

The basic earnings per equity share is computed by dividing the net profit or loss for the year attributable to the equity shareholders by the weighted average number of equity shares outstanding during the year. The number of shares used in computing diluted earnings per share comprises the weighted average number of shares considered for deriving basic earnings per share, and also the weighted average number of equity shares which may be issued on the conversion of all dilutive potential shares, unless the results would be anti-dilutive.

2.11 Provisions and contingencies

The Company creates a provision when there is present obligation as a result of a past event that probably requires an outflow of resources and a reliable estimate can be made of the amount of the obligation. A disclosure for a contingent liability is made when there is a possible obligation or a present obligation that may, but probably will not, require an outflow of resources. When there is a possible obligation or a present obligation or disclosure is made. Provisions are reviewed at each balance sheet date and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of resources would be required to settle the obligation, the provision is reversed.

Contingent assets are not recognised in the consolidated financial statements. However, contingent assets are assessed continually and if it is virtually certain that an economic benefit will arise, the asset and related income are recognised in the period in which the change occurs.

Material accounting policies (continued)

212 Financial instruments

2.12.1 Initial recognition

Financial assets and liabilities are recognised when the Company becomes a party to the contractual provisions of the instrument. Financial assets and liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value measured on initial recognition of financial asset or financial liability. However, trade receivables with no significant financing component are measured at transaction price.

Classification and Subsequent Measurement 2.12.2

Non-derivative financial instruments a) i) Cash and cash equivalents

The Company considers all highly liquid financial instruments, which are readily convertible into known amounts of cash that are subject to an insignificant risk of change in value and having original maturities of three months or less from the date of purchase, to be cash equivalents. Cash and cash equivalents consist of balances with banks which are unrestricted for withdrawal and usage.

ii) Financial assets at amortised cost

Financial assets are subsequently measured at amortised cost if these financial assets are held within a business whose objective is to hold these assets in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

iii) Financial assets at fair value through other comprehensive income ('FVOCI')

Financial assets are measured at fair value through other comprehensive income if these financial assets are held within a business whose objective is achieved by both collecting contractual cash flows and selling financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. The Company has made an irrevocable election to present in other comprehensive income subsequent changes in the fair value of equity investments not held for trading.

iv) Financial assets at fair value through profit and loss ('FVTPL')

Financial assets are measured at fair value through profit and loss unless it is measured at amortised cost or at fair value through other comprehensive income on initial recognition. The transaction costs directly attributable to the acquisition of financial assets and liabilities at fair value through profit and loss are immediately recognised in statement of profit and loss.

Financial liabilities v)

Financial liabilities are measured at amortised cost using the effective interest method. For trade and other payables maturing within one year from the balance sheet date, the carrying amount approximate fair value to short-term maturity of these instruments.

vi) Equity instruments

An equity instrument is a contract that evidences residual interest in the assets of the Company after deducting all of its liabilities. Equity instruments are recognised by the Company at the proceeds received net of direct issue cost.

b) Share capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issuance of new ordinary shares and share options are recognised as a deduction from equity, net of any tax effects.

2.12.3 De-recognition of financial instruments

The Company de-recognises a financial asset when the contractual rights to the cash flows from the financial assets expire or it transfers the financial assets and such transfer qualifies for de-recognition under Ind AS 109. A financial liability (or a part of financial liability) is de-recognised from the Company's balance sheet when obligation specified in the contract is discharged or cancelled or expired.

2.12.4 Fair value of financial instrument

In determining the fair value of its financial instrument, the Company uses the methods and assumptions based on market conditions and risk existing at each reporting date. Methods of assessing fair value result in general approximation of value, and such value may never actually be realised. For all other financial instruments, the carrying amounts approximate the fair value due to short maturity of those instruments

2.13 Cash flow statement

Cash flows are reported using the indirect method, whereby profit for the period is adjusted for the effects of transactions of a non-cash nature, any deferrals or accruals of past or future operating cash receipts or payments and item of income or expenses associated with investing or financing cash flows. The cash flows from operating, investing and financing activities of the Company are segregated.

2.14 **Onerous** contracts

Provisions for onerous contracts are recognised when the expected benefits to be derived by the Company from a contract are lower than the unavoidable costs of meeting the future obligations under the contract. The provision is measured at lower of the expected cost of terminating the contract and the expected net cost of fulfilling the contract.

2.15 **Recent Accounting Pronouncements:**

Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time. For the year ended March 31, 2024, MCA has not notified any new standards or amendments to the existing standards applicable to the Company

Firstsource Solutions UK Limited Notes to the special purpose financial statements (Continued) as at March 31, 2025 (Currency: In thousands GBP)

3 Property, plant and equipment

	Property , plant and e Computers	Service	Furniture and	Office equipment	Leasehold	Total
	Computers	equipment	fixture	Office equipment	Improvements	TOTAL
Gross block						
As at April 1, 2024	3,124.06	349.29	1,112.77	2,390.26	7,592.55	14,568.9
Additions / adjustments during the year	738.31	149.51	3.89	218.24	753.11	1,863.0
Deletions during the year	(423.10)	(95.93)	(51.26)	(471.63)	(1,106.53)	(2,148.45
As at March 31, 2025	3,439.27	402.87	1,065.40	2,136.87	7,239.13	14,283.5
Accumulated depreciation / amortization						
As at April 1, 2024	3,041.40	287.51	1,031.62	1,924.41	5,324.01	11,608.9
Charge for the year	243.26	22.96	34.72	195.38	1,198.39	1,694.7
On deletions / adjustments during the year	(423.03)	(95.07)	(43.25)	(420.43)	(935.88)	(1,917.66
As at March 31, 2025	2,861.63	215.40	1,023.09	1,699.36	5,586.52	11,386.0
Net block						
As at March 31, 2025	577.64	187.47	42.31	437.51	1,652.61	2,897.5
As at March 31, 2024	82.66	61.78	81.15	465.85	2,268.54	2,959.9
	Property , plant and e	equipment				
	Computers	Service equipment	Furniture and fixture	Office equipment	Leasehold Improvements	Total
		equipment	lixture		Improvements	
Gross block						
As at April 1, 2023	3,238.95	391.97	1,158.15	2,530.22	10,295.24	17,614.5
Additions / adjustments during the year	11.77		-	70.81	-	82.5
Deletions during the year	(126.66)	(42.68)	(45.38)	(210.77)	(2,702.69)	(3,128.18
As at March 31, 2024	3,124.06	349.29	1,112.77	2,390.26	7,592.55	14,568.9
Accumulated depreciation / amortization						
As at April 1, 2023	2,970.97	303.90	1,024.23	1,827.36	6,235.61	12,362.0
Charge for the year	187.29	24.24	43.47	257.19	1,500.13	2,012.3
On deletions	(116.86)	(40.63)	(36.08)	(160.14)	(2,411.73)	(2,765.44
As at March 31, 2024	3,041.40	287.51	1,031.62	1,924.41	5,324.01	11,608.9
Net block						
Net block As at March 31, 2024	82.66	61.78	<u>81.15</u> 133.92	465.85	2,268.54	2,959.9

Firstsource Solutions UK Limited Notes to the special purpose financial statements (Continued) as at March 31, 2025 (Currency: In thousands GBP)

4 Leases

The details of Right-to-use assets held by the Company are as follows:

		Addition during the	Deletions during the year		
	Opening Balance	year ended March 31,	ended	Depreciation for the year	Net Carrying value
	as at April 1, 2024	2025	March 31, 2025	ended March 31, 2025	as at March 31, 2025
Leasehold properties	10,357.93	3,005.15	2,066.05	2,838.55	8,458.48
Service equipment	-	-	-	-	-
	10,357.93	3,005.15	2,066.05	2,838.55	8,458.48

Rent includes expense towards short term leases amounting to GBP 382.64, low value leases assets amounting to GBP 744.90 and common area maintenance charges for leased properties amounting to GBP -579.82 during the year ended March 31, 2025.

		Addition during the	Deletions during the year		
	Opening Balance	year ended	ended	Depreciation for the year	Net Carrying value
	as at April 1, 2023	March 31, 2024	March 31, 2024	ended March 31, 2024	as at March 31, 2024
Leasehold properties	11,139.03	2,375.94	-	3,157.04	10,357.93
Service equipment	10.44	-	-	10.44	-
	11,149.47	2,375.94	-	3,167.48	10,357.93

Rent includes expense towards short term leases amounting to GBP 247.22, low value leases assets amounting to GBP 1,429.78 and common area maintenance charges for leased properties amounting to GBP 980.08 during the year ended March 31, 2024.

Notes to the special purpose financial statements (Continued)

as at March 31, 2025 (Currency: In thousands GBP)

5 Other intangible assets

	Software	Total
Gross block		
As at April 1, 2024	2,992.68	2,992.68
Additions	138.37	138.37
Deletions during the year	(825.17)	(825.17)
As at March 31, 2025	2,305.88	2,305.88
Accumulated depreciation / amortization		
As at April 1, 2024	2,906.53	2,906.53
Charge for the year	51.50	51.50
Deletions during the year	(824.22)	(824.22)
As at March 31, 2025	2,133.81	2,133.81
Net block	152.05	153.05
As at March 31, 2025	172.07	172.07
As at March 31, 2024	86.15	86.15

	Software	Total
Gross block		
As at April 1, 2023	3,118.94	3,118.94
Additions	13.43	13.43
Deletions during the year	(139.69)	(139.69)
As at March 31, 2024	2,992.68	2,992.68
Accumulated depreciation / amortization		
As at April 1, 2023	2,971.72	2,971.72
Charge for the year	66.94	66.94
Deletions during the year	(132.13)	(132.13)
As at March 31, 2024	2,906.53	2,906.53
Net block	96.15	96.15
As at March 31, 2024	86.15	86.15
As at March 31, 2023	147.22	147.22

Notes to the special purpose financial statements (Continued)

as at March 31, 2025 (Currency: In thousands GBP)

6	Investments	March 31, 2025	March 31, 2024
	Non-current Unquoted In Equity Instrument Investments carried at cost		
	1 (March 31, 2024: 1) fully paid up common stock of EURO 1 each of Firstsource BPO Ireland Limited- Wholly Owned Subsidiary.	3,356.48	3,356.48
	1,000 (March 31, 2024: Nil) fully paid up common stock of ZAR 0 of Firstsource BPO South Africa Limited- Wholly Owned Subsidiary.	-	-
	38,556 (March 31, 2024: 38,556) fully paid-up non voting common stock of USD 1 each of Firstsource Group USA Inc- Fellow Subsidiary.	53,397.50	53,397.50
	32,256,676 (March 31, 2024: Nil) fully paid up ordinary shares of GBP 0.1 each and 1,070,200 (March 31, 2024: Nil) fully paid up A ordinary shares of GBP 0.0001 of Ascensos Limited - Wholly Owned Subsidiary.	36,550.38	-
	Provision for dimunition of investment in Firstsource BPO Ireland Limited	93,304.36 (3,244.34)	56,753.98 (3,159.68)
		90,060.02	53,594.30

Notes to the special purpose financial statements (Continued)

as at March 31, 2025 (Currency: In thousands GBP)

		March 31, 2025	March 31, 2024
7 Othe	r financial assets		
/ 01	Other non-current financial assets		
	Deposits	433.10	445.22
	Unexpired rebate from customer	1,422.77	1,422.78
		1,855.87	1,868.00
(ii)	Other current financial assets		
	Advances to Related Parties	5,161.14	23.09
		5,161.14	23.09
8 Othe	er assets		
(i)	Other non-current assets		
	Prepaid Expenses Non Current	21.04	5.94
	Deferred contract cost Non-Current	15,857.32	18,219.44
		15,878.36	18,225.38
(ii)	Other current assets		
	Prepaid expenses	1,444.98	1,767.92
	Other advances	59.95	0.42
	Deferred contract cost	2,691.59	2,550.41
		4,196.52	4,318.75
	*Deferred contract cost consists of upfront costs incurred for acquiring the contract and are		

Billed

Considered doubtful Total outst:	137.36	-
Less : Allowance for doubtful debts	(137.36)	-
Considered good		
	12,356.96	13,914.63
Unbilled Unbilled Revenues	14,545.35	14,242.84
	14,545.35	14,242.84

a) Trade receivables are non-interest bearing and there are no trade receivable with a significant increase in credit risk as well as disputed trade receivables.

b) No trade or other receivables are due from directors or other officers of the Company, either severally or jointly.
c) For receivables from related party refer note 25

Trade receivables Ageing Schedule As at March 31, 2025

		Outstanding for following periods from due date of payment					
	Not due	Less than 6 Months	6 months – 1 year	1-2 years	2-3 years	More than 3 years	Total
Undisputed Trade Receivables – considered good	2,229.28	5,320.42	4,767.18	40.08	-	-	12,356.96
Undisputed Trade Receivable – considered doubtful	-	-	84.13	53.23	-	-	137.36
Total	2,229.28	5,320.42	4,851.31	93.31	-	-	12,494.32

As at March 31, 2024

		Outstanding for following periods from due date of payment					
	Not due	Less than 6 Months	6 months – 1 year	1-2 years	2-3 years	More than 3 years	Total
Undisputed Trade Receivables - considered good	3,978.06	9,936.57	-	-	-	-	13,914.63
Total	3,978.06	9,936.57	-	-	-	-	13,914.63

Notes to the special purpose financial statements (Continued)

as at March 31, 2025 (Currency: In thousands GBP)

	March 31, 2025	March 31, 2024
10 Cash and cash equivalents		
Balances with banks -		
in current accounts	1,973.48	2,403.77
Earmarked balances with banks held in trust	41.40	24.43
	2,014.88	2,428.20
Less: Current account balance held in trust for customers	(41.40)	(24.43)
	1,973.48	2,403.77

11 Taxation

March 31, 2025

Taxation	Opening balance	Recognised in Profit and loss	Closing Balance
Deferred tax asset on account of:	523.96	253.59	777.55
Property, plant and equipment and intangibles	190.48	(64.55)	125.93
Lease Liabilities	714.44	189.04	903.48

Taxation	Opening balance	Recognised in Profit and loss	Closing Balance
Deferred tax assets on account of:			
Property, plant and equipment and intangibles	186.73	337.23	523.96
Carried forward business losses	1,001.70	(1,001.70)	-
Lease Liabilities	221.66	(31.18)	190.48
	1,410.09	(695.65)	714.44
		March 31, 2025	March 31, 2024

Income tax assets (net)	750.00	-
Provision for tax (net)	300.00	1,175.27
	450.00	(1,175.27)

Income tax expense

Income tax expense in the statement of profit and loss comprises:

	Year ended	
	March 31, 2025	March 31, 2024
Current tax	361.76	
Deferred tax	(189.04)	695.65
Income tax expense	172.72	1,870.92

A reconciliation of the income tax provision to the amount computed by applying the statutory income tax rate to the income before income taxes is summarized below:

	Year ended	
	March 31, 2025	March 31, 2024
Profit / (loss) before income taxes	(840.58)	7,455.80
Enacted tax rates in United Kingdom	25%	25%
Computed expected tax expense	(210.15)	1,863.95
Expenses not deductible for tax purposes	252.24	(5.89)
Others	64.55	29.43
Previous years tax adjustments	66.09	(16.57)
Total outstanding dues of creditors	172.72	1,870.92

Notes to the special purpose financial statements (Continued)

as at March 31, 2025 (Currency: In thousands GBP)

	March 31, 2025	March 31, 2024
12 Share capital		
Authorised 2,834,672 (March 31, 2024: 2,834,672) Equity Shares of GBP 1 each	2,834.67	2,834.67
	2,834.67	2,834.67
Issued, subscribed and paid-up 2,834,672 (March 31, 2024: 2,834,672) Equity Shares of GBP 1 each	2,834.67	2,834.67
	2,834.67	2,834.67

a) Reconciliation of shares outstanding at the beginning and at the end of the reporting year

	March 31, 2025		March 31, 2024		
	Number of shares	Amount	Int Number of shares	Amount	
At the commencement of the year	2,834,672	2,834.67	2,834,672	2,834.67	
At the end of the year	2,834,672	2,834.67	2,834,672	2,834.67	

b) Particulars of shareholders holding more than 5% equity shares

	March 31, 2025		March 31,	2024
	Number of shares	% of total shares	s Number of shares % of tot	
Firstsource Solutions Limited	2,834,672	100.00%	2,834,672	100.00%

c) Rights, preferences and restrictions attached to equity shares

The Company has a single class of equity shares. Accordingly, all equity shares rank equally with regard to dividends and share in the Company's residual assets. The equity shareholders are entitled to receive dividend as declared from time to time. The voting rights of an equity shareholder are in proportion to its share of the paid-up equity capital of the Company.

	March 31, 2025	March 31, 2024
13 Other equity		
Retained earnings		
At the commencement of the year	44,335.14	38,750.26
Add: Net profit / (loss) for the year	(1,013.30)	5,584.88
At the end of the year	43,321.84	44,335.14
Total other equity	43,321.84	44,335.14

Notes to the special purpose financial statements (Continued)

as at March 31, 2025 (Currency: In thousands GBP)

	March 31, 2025	March 31, 2024
14 Borrowings		
Short-term borrowings Unsecured		
Line of credit from banks (refer note 'a')	50,043.19	13,538.74
	50,043.19	13,538.74

Note:

a) Line of credit amounting to GBP 7,000.00 (March 31, 2024: 8,942.42) are guarranted by ultimate holding company.

15 Other financial liabilities

Contingent Consideration	3,150.00	-
	3,150.00	-
Other current financial liabilities		
Book credit in bank account	-	-
Interest accrued but not due on borrowings	369.79	114.85
Payable to related parties (refer note 25)	31,034.32	30,683.28
Employee benefits payable	6,437.80	4,980.62
Contingent Consideration	6,300.00	-
	44,141.91	35,778.75

ensated absences	695.38	792.77
	695.38	792.77

Notes to the special purpose financial statements (Continued)

as at March 31, 2025 (Currency: In thousands GBP)

17 Trade Payables

1,309.98	5,197.88

1,309.98 5,197.88

Trade payables Ageing Schedule As at March 31, 2025

		Outstanding for following periods from due date of payment				
	Not Due	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Total outstanding dues of creditors	615.25	694.73	-	-	-	1,309.98
Total	615.25	694.73	-	-	-	1,309.98

As at March 31, 2024

		Outstanding for following periods from due date of payment				
	Not Due	Less than 1 year	1-2 years	2-3 years	More than 3 years	Total
Total autotan dina duan af ana ditana	2 460 47	1 700 41				5 107 00
Total outstanding dues of creditors	3,468.47	1,729.41	-	-	-	5,197.88
Total	3,468.47	1,729.41	-	-	-	5,197.88

18 Other liabilities

Other current liabilities		
Indirect Tax Payable	3,375.06	3,909.17
Statutory Dues	116.55	88.78
Advance from customers	336.34	1,299
Liability towards customer contracts		2,089
	3,827.95	7,386.08

Notes to the special purpose financial statements (Continued)

for the year ended March 31, 2025 (Currency: In thousands GBP)

	Year end	ded
	March 31, 2025	March 31, 2024
19 Revenue from operations		
Sale of services	194,057.78	198,275.99
Other operating income, net	24.61	36.19
	194,082	198,312

The Company provides contact centre and transaction processing services for customers in the financial services and telecommunications industry in the UK geography only.

Revenues in excess of invoicing are classified as contract assets (which is referred as unbilled revenues). Changes in contract assets are directly attributable to revenue recognised based on the accounting policy defined and the invoicing done during the year. Applying the practical expedient as given in Ind AS 115, the Company has not disclosed the remaining performance obligation related disclosures as the revenue recognised corresponds directly with the value to the customer of the Company's performance completed to date.

20 Other income, net		
Interest income	3.60	5.11
Foreign exchange gain/(loss), net	(36.49)	(5.77)
Profit /(Loss) on sale of fixed assets, net	(231.75)	(370.30)
Miscellaneous income, net	-	-
	(264.64)	(370.96)
21 Employee benefits expenses		
Salaries and wages	86,643.37	101,870.03
Contribution to pension and other funds	9,089.41	10,431.54
Staff welfare expenses	546.46	699.43
	96,279.24	113,001.00
22 Finance costs		
Interest expense on borrowings	3,329.46	2,559.72
Interest expense on leased liabilities	517.31	444.65
	3,846.77	3,004.37

Notes to the special purpose financial statements (Continued)

for the year ended March 31, 2025 (Currency: In thousands GBP)

		Year en	ded
		March 31, 2025	March 31, 2024
23	Other expenses		
	Marketing and support fees	2,926.89	3,377.70
	Repairs, maintenance and upkeep	2,081.04	2,382.16
	Allocated Corporate Cost	2,453.89	2,919.95
	Connectivity, information and communication expenses	1,078.79	1,190.98
	Computer expenses	1,555.34	2,151.91
	Rent	547.72	2,657.08
	Travel and conveyance	1,115.52	871.27
	Recruitment and training expenses	47.36	1,398.07
	Rates and taxes	1,247.02	1,092.47
	Electricity, water, power consumption and other expenses	100.21	695.13
	Legal and professional fees	1,804.47	968.87
	Payment to auditors- as audit fees	22.00	22.00
	Insurance	510.77	538.74
	Bank administration charges	7.16	181.08
	Printing and stationery	15.82	14.73
	Allowance for expected credit loss / bad debts written off or (written back), net	9.24	-
	Provision for dimunition in investment	84.66	-
		15,607.90	20,462.14

Notes to the special purpose financial statements (Continued)

as at and for the year ended March 31, 2025

(Currency: In thousands GBP)

24 Financial instruments

I. Financial instruments by category:

The carrying value and fair value of financial instruments by categories as at March 31, 2025 were as follows:

	Amortised cost	FVTPL	FVOCI	Total carrying amount	Total fair value
Financial assets					
Trade receivables	26,902.31	-	-	26,902.31	26,902.31
Cash and cash equivalents	1,973.48	-	-	1,973.48	1,973.48
Other financial assets	7,017.01	-	-	7,017.01	7,017.01
Total	35,892.80	-	-	35,892.80	35,892.80
Financial liabilities					
Borrowings	50,043.19	-	-	50,043.19	50,043.19
Lease liabilities	9,584.35	-	-	9,584.35	9,584.35
Other financial liability	44,141.91	-	-	44,141.91	44,141.91
Trade Payables	1,309.98	-	-	1,309.98	1,309.98
Total	105,079.43	-	-	105,079.43	105,079.43

The carrying value and fair value of financial instruments by categories as at March 31, 2024 were as follows:

	Amortised cost	FVTPL	FVOCI	Total carrying amount	Total fair value
Financial assets					
Trade receivables	28,157.47	-	-	28,157.47	28,157.47
Cash and cash equivalents	2,403.77	-	-	2,403.77	2,403.77
Other financial assets	1,891.09	-	-	1,891.09	1,891.09
Total	32,452.33	-	-	32,452.33	32,452.33
Financial liabilities					
Borrowings	13,538.74	-	-	13,538.74	13,538.74
Lease liabilities	11,669.96	-	-	11,669.96	11,669.96
Other financial liability	35,778.75	-	-	35,778.75	35,778.75
Trade Payables	5,197.88	-	-	5,197.88	5,197.88
Total	66,185.33	-	-	66,185.33	66,185.33

II. Financial risk management:

Financial risk factors:

a) Market risk

The Company operates in the United Kingdom and there are no major transactions outside the United Kingdom, hence there is no significant operational risk for the Company.

b) Credit risk

Credit risk refers to the risk of default on its obligation by the counterparty resulting in a financial loss. The maximum exposure to the credit risk at the reporting date is primarily from trade receivables amounting to GBP 12,356.96 as at March 31, 2025 (March 31, 2024 : GBP 13,914.63) and unbilled revenue amounting to GBP 14,545.35 as at March 31, 2025 (March 31, 2024 : GBP 14,242,84). Credit risk has always been managed by the Company by continuously monitoring the credit worthiness of customers to which the Company grants credit terms in the normal course of business. Expected credit losses are accounted on financial assets based on the measurement criteria as defined in the policy. A default on a financial asset is when there is a significant increase in the credit risk which is evaluated based on the business environment.

The following table gives details in respect of percentage of revenues generated from top five customers:		
	Ye	ear ended
	March 31, 2025	March 31, 2024
Revenue from top five customers	87.05	% 90.50%

Notes to the special purpose financial statements (Continued)

as at and for the year ended March 31, 2025 (Currency: In thousands GBP)

24 Financial instruments (Continued)

II. Financial risk management (Continued):

c) Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Company's approach to manage liquidity is to ensure, as far as possible, that it will always have sufficient liquidity to meet its liabilities when due, under both normal and stressed conditions, without incurring unacceptable losses or risk to the Company's reputation.

The following are contractual maturities of Lease Liabilities on an undiscounted basis

Particulars	March 31, 2025	March 31, 2024
Less than one year	2,750.96	3,329.37
One to five years	7,489.24	8,431.96
More than five years	346.16	1,066.48
Total	10,586.35	12,827.81

Future cash outflows in respect of certain leasehold properties to which the Company is potentially exposed as a lessee that are not reflected in the measurement of the lease liabilities include exposures from options of extension and termination. In assessing whether the Company is reasonably certain to exercise an option to extend a lease, or not to exercise an option to terminate a lease, the Management has considered all relevant facts and circumstances that create an economic incentive for the Company as a lessee to exercise the option to extend the lease or not to exercise the option to terminate the lease as at March 31, 2025. The Company shall revise the lease term when there is a change in the facts and circumstances.

The table below provides details regarding the contractual maturities of Material financial liabilities as at March 31, 2025 and March 31, 2024:

	March 31,	March 31, 2025		24
	Less than	Less than More than		More than
	1 Year	1 year	1 Year	1 year
Trade payables	1,309.98	-	5,197.88	-
Other borrowings	50,043.19	-	13,538.74	-
Lease liabilities	2,313.44	7,270.91	2,882.32	8,787.64
Other financial liabilities	44,141.91	3,150.00	35,778.75	-

Notes to the special purpose financial statements (continued)

as at and for the year ended March 31, 2025 (Currency: In thousands GBP)

25 Related party transactions

Details of related parties including summary of transactions entered into during the year ended March 31, 2025 are summarized below:

Ultimate Holding Company	RPSG Ventures Limited	
Holding Company	Firstsource Solutions Limited	
Fellow Subsidiaries (where transactions exist)	Firstsource Group USA Inc.	
	Firstsource Advantage LLC	
	Sourcepoint Inc.	
	Firstsource Health Plans and Healthcare Services, LLC	
	MedAssist Holding LLC	
Subsidiary wherein control exists	Firstsource Solutions S.A. (FSL Argentina)	
	Firstsource BPO Ireland Limited (FSL Ireland)	
	Firstsource BPO South Africa (Pty) Limited	
	Ascensos Limited (w.e.f 1 September 2024)	
Directors	Ritesh Idnani	
	Rajiv Kumar Naranjandass Malhotra	
	Utsav Parekh	

Particulars of related party transactions:

Name of the related	Description	Transaction value d	uring year ended*	Receivable /	(Payable) at
party	-		0.		,
		March 31, 2025	March 31, 2024	March 31, 2025	March 31, 2024
	Reimbursement of expenses	3,190.15	7,543.64	-	-
Firstsource Solutions	Services rendered to business associates and others	72,194.67	46,298.48	-	-
Linned	Recovery of expense	76.37	266.53	-	-
	Payable		-	(30,605.33)	(30,587.88)
Firstsource Group	Reimbursement of expenses	4.28	21.52	-	-
USA Inc	Recovery of expense	0.49	5.20	-	-
USA IIIC	Payable		-	(19.25)	(15.46)
Firstsource Health Plans and Healthcare	Reimbursement of expenses	-	42.84	-	-
Services, LLC	Payable	-	-	(44.05)	(44.05)
Firstsource BPO South	Recovery of expenses	0.65	1.80	-	-
Africa (Pty) Limited	Reimbursement of expenses	6.95	-	-	-
	Payable	-	-	16.79	23.09
MedAssist Holding	Reimbursement of expenses	6.90	34.90	-	-
LLC	Payable	-	-	(41.80)	(34.90)
	Reimbursement of expenses	-	-	-	-
Sourcepoint Inc.	Recovery of expenses	-	-	-	-
	Receivable	-	-	2.27	-
	Reimbursement of expenses	56.96	5.34	-	-
Firstsource Advantage	Services rendered to business		758.42	-	-
LLC	Recovery of expense	87.07	41.60	-	-
	Receivable		-	3.39	(0.99)
	Reimbursement of expenses	-	-	-	-
Ascensos Limited	Services rendered to business	873.87	-	-	-
Ascensos Limited	Recovery of expense	-	-	-	-
	Receivable	-	-	4,814.82	-

* Transfer of funds between the Companies is not considered for related party disclosure of transactions during the year.

Notes to the special purpose financial statements (Continued) *as at and for the year ended March 31, 2025*

(Currency: In thousands GBP)

26 Segment reporting

The Company is in the business of providing contact centre and transaction processing services to its customers. The Company does not have operations outside UK. In view of the above, operating segment disclosures for business/geographical segment are not applicable to the Company.

27 Computation for calculating basic and diluted earnings per share

	Year end	Year ended	
	March 31, 2025	March 31, 2024	
Number of shares considered as basic weighted average shares outstanding	2,834,672	2,834,672	
Number of shares considered as weighted average shares and potential shares outstanding	2,834,672	2,834,672	
Net profit/(loss) after tax attributable to shareholders	(1,013.30)	5,584.88	
Net profit/(loss) after tax for diluted earnings per share	(1,013.30)	5,584.88	

28 Capital and other commitments and contingent liabilities

The Company has capital commitments of GBP 133.91 (March 31, 2024: GBP 155.89) against which advances paid are GBP Nil (March 31, 2024: GBP Nil) as at the balance sheet date. There are no contingent liabilities to be reported during the year and previous year.

29 Ratio Analysis and its elements

Ratio	Numerator	Denominator	March 31, 2025	March 31, 2024
Current ratio	Current Assets	Current Liabilities	0.38	0.52
Debt- Equity Ratio	Total Debt	Shareholder's Equity	1.08	0.29
Debt Service Coverage ratio	Earnings for debt service = Net profit after taxes + Depreciation		0.41	1.74
Return on Equity ratio	Net Profits after taxes	Average Shareholder's Equity	-2.17%	12.58%
Trade Receivable Turnover Ratio	Sale of services	Average Trade Receivable	7.05	7.20
Trade Payable Turnover Ratio	Other expenses	Average Trade Payable	4.80	5.89
Net Capital Turnover Ratio	Sale of services	Working capital = Current assets – Current liabilities (excluding short term and other borrowings)	(14.26)	(10.83)
Net Profit ratio	Net Profit	Sale of services	-0.52%	2.82%
Return on Capital Employed	Earnings before interest and taxes	Capital Employed = Net worth + Lease liabilities - Deferred tax assets + Long Term Borrowings + Short Term Borrowings	2.96%	15.21%

Change in the ratios of more than 25% as compared to the preceding year is a derivation of the change in the numerator defined against each ratio.

30 Exceptional Item

Exceptional items comprise of one time costs on account of expected credit loss of GBP 128.13 with respect to certain customer contracts which have been terminated.

31 Subsequent events

The Company evaluated subsequent events from the balance sheet date through June 30, 2025 and determined there are no material items to report.

As per our report of even date attached.

For DELOITTE HASKINS & SELLS LLP

Chartered Accountants Firm's Registration No: 117366W/W-100018 For and on behalf of the Board of Directors of Firstsource Solutions UK Limited

Terence Lewis Partner Membership No: 107502 June 30, 2025 Mumbai Rajiv Kumar Naranjandass Malhotra Ritesh Idnani Director Director